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FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY MAY 11 1993

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Hafnia files for bankruptcy with debts of \$1bn

Hafnia Holding, which formerly controlled Denmark's second largest insurance group, filed for bankruptcy with debts of about DKK6.3bn (\$1.03bn), making it the country's biggest bankrupcy by a wide margin.

Hafnia Holding went into payments suspension in August last year. Its equity capital was eliminated by the fall in the value of the group's shareholdings in rival Danish insurer Bølsta and Skandia, the Skandia insurance company. Page 17

Under pressure: The position of Asif Nadir, fugitive Turkish-Cypriot businessman, appeared to be weakening after Britain stepped up diplomatic pressure on northern Cyprus. Page 6

Thyssen and Krupp-Moeses: Germany's largest steel producers, said they would lead a consortium to take over part of the operations of the embattled Klöckner-Werke group. Page 19

Blow to talks: The Palestine Liberation Organisation virtually suspended its role in Middle East peace negotiations, protesting at what it claimed were unfulfilled Israeli pledges. Page 16

Tax plan: The EC is expected this week to call for a dispute settlement panel under the General Agreement on Tariffs and Trade to take up a complaint over US environmental laws which tax cars heavy on fuel. Page 5

Touched by scandal: The meeting today of the Fiat board of directors has been overtaken by Italy's widening political corruption scandal, in which the country's biggest private company has been pitched into the front line. Page 16; PM set to win victory. Page 3

Telecoms move: EC telecommunications ministers laid the foundations for opening ordinary telephone calls to competition by 1998. Page 2

Major signals a UK cabinet reshuffle: John Major, the British prime minister, has signalled that he is prepared to respond to the stump in the government's popularity by reshuffling his cabinet in coming months.

Mr Major (left) was warned yesterday by Sir Norman Fowler, chairman of the ruling Conservative party, that he needed to restore his authority as party leader. Page 16; Interest rate speculation sends sterling lower. Page 16 and Lex

In the air: Two rivals in the world industrial-gases business, BOC Group of the UK and US-based Air Products & Chemicals, announced similar agreements to purchase helium from Russia and sell it mainly in west European markets. Page 17

Poll issue: The collapse last year of the \$5bn investment in Spain by the Kuwait Investment Office has taken centre stage in Spanish politics ahead of next month's election. Page 2

Schering: Berlin-based pharmaceuticals and agrochemicals group, confirmed it was holding talks with Hoechst aimed at merging the two companies' agrochemicals operations. Page 18

Marrzotto: Italy's second-biggest clothing and textiles group which controls Germany's Hugo Boss, deflated expectations of soaring exports on the back of lire weakness. Page 18

Deal delay: Agreement on a strategy for developing advanced wide-screen television was still blocked last night by a dispute between Britain and its EC partners. Page 2; Lex, Page 16

GPA Group: Troubled aircraft leasing company has established a working party to look at the implications of examination, the Irish equivalent to administration. Page 17

Fatal landslide: At least 100 people were dead or missing after a landslide in southern Ecuador buried a small gold mining village. Civil Defence officials said.

Poor payers: British companies are finding it increasingly difficult to persuade continental European customers to pay their bills on time - or at all. Page 6

Canon: Japanese manufacturer of cameras and other equipment, warned that profits for the current year were expected to be less than half its earlier forecast. Page 20

Inside job: Thieves broke into a Vienna prison and made off with Schfl0,000 (\$4,500) after unlocking a safe, Austrian police said.

NEWS: EUROPE

Fears for civilians taken from besieged Bosnian city of Mostar

Croat-Moslem ceasefire agreed

By Laura Silber in Belgrade

A CEASEFIRE was due to come into effect in the Bosnian city of Mostar last night after a second consecutive day of Bosnian Croat attacks on Moslem-led government troops, as Sarajevo radio accused the Bosnian Croats of blatant "ethnic cleansing" of the southern city.

United Nations officials said there were fears for the safety of Moslem civilians, who they said had been taken out of the town in buses after being held in the town football stadium.

"The town was in flames all night," reported Sarajevo radio, while television pictures showed columns of smoke rising from Mostar, already heavily damaged last year in attacks by the Serb-dominated Yugoslav army.

The television also showed hundreds of Moslems apparently being marched out of the city by troops of the Croatian Defence Council (HVO).

A UN statement said Bosnian Croat troops escorted 10 busloads of civilians, including women and children, out of Mostar.

The renewed fighting has blocked a key humanitarian aid route to central Bosnia.

Unconfirmed reports yesterday said dozens of people had been killed and wounded. Croatian radio said seven Croat fighters and one civilian had



Watch over Mostar: A Bosnian Serb soldier crouching behind rocks looks down on the city where Moslems and Croats are fighting

been killed in fighting on Sunday.

A local priest appealed to all hospitals, which were under HVO control, to treat the wounded equally.

Croatia condemned the new outbreak of fighting between the one-time allies, although Sarajevo radio

claimed that regular units of the Croatian Army were backing the HVO assault.

The fighting appeared to be an attempt by the Croats to exert full control over the Mostar region, which has been designated as Croat under the Vance-Owen peace plan.

UN Protection Force spokesman Commander Barry

reached the eastern town of Zepa which is besieged by Serb forces.

They said that thousands of Moslems had fled the enclave and that only 50 people out of an estimated 30,000 remained in the town.

"There has been heavy fighting, heavy shelling, people have fled into the hills," he added.

Elsewhere, UN observers

had been killed in fighting on Sunday.

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Confusion over Belgrade border ban

By Laura Silber in Belgrade

BOSNIAN Serb leaders yesterday accused their former Belgrade patrons of barring them from leaving their self-styled state.

In often conflicting statements, officials of the self-proclaimed Serb state, which covers some 70 per cent of Bosnia, said Serbian police had refused to allow them to cross

the frontier. The ban, if confirmed, would signal another move by the Serbian president, Mr Slobodan Milosevic, to punish the Bosnian Serbs, for refusing last week to toe the Belgrade line and support an international peace plan.

Just hours after they rejected the plan, Serbia announced it was cutting off all supplies, except for food and medicine to Bosnia. Serb

held parts of Bosnia, devastated by war, depend almost entirely on Belgrade.

Mr Radovan Karadzic, the Bosnian Serb leader, said: "We are just sad. We know they are squeezed and blackmailed."

Mr Dragisa Jokic, his aide, speaking from Pale, the Serb mountain stronghold, said: "The president did not even try to cross the border. But we received notice from the police

that our ministers were banned from crossing."

But an official of the Yugoslav interior ministry denied the ban, reported Tanjug, the Belgrade news agency. Even an aide of Mrs Biljana Plavsic, a hardline member of the leadership, who first claimed to have been blocked at the border, said: "It is just confusion."

Mrs Plavsic managed to cross but did not reveal how she reached Serbia.

Pact on wide-screen TV still eludes EC

By Andrew Hill in Brussels

AGREEMENT on a European strategy for the development of advanced wide-screen television was still blocked last night by a dispute over funding between Britain and its 11 EC partners.

But British officials said telecoms ministers were closer than ever before to a deal on advanced television, based on a compromise tabled by the Danish presidency of the Community.

Earlier, Mr Edward Leigh, the British telecoms minister, indicated that the UK was not prepared to back a funding plan which would cost the Community more than Ecu150m (£118.5m) between now and 1996.

The UK's EC partners welcomed this as the first sign that Britain, which has been blocking a deal for 18 months, was prepared to allow any Community funding for such a plan. But most member states believe at least Ecu200m is necessary to kick-start what they hope will be a lucrative market for wide-screen cinema-quality television in Europe.

Failure would not necessarily lead to the disintegration of the Commission's seven-year-old ambition to back European advanced television against US and Japanese competition. Discussion would almost certainly resume on June 16 at a special meeting of telecoms ministers in Luxembourg.

Under the Danish plan, the Community would match funds put up by programme-makers and broadcasters wishing to develop programmes in the new wide-screen format. Some of the total EC funding would be held in reserve to back projects submitted later by countries with less well-developed audio-visual industries.

EC backs phone charges reform

By Andrew Hill in Brussels

EC telecommunications ministers yesterday laid the foundations for opening ordinary telephone calls to competition by January 1 1998.

Ministers voiced their general support for the 1998 deadline for liberalisation of domestic and international telephone calls, as laid out in European Commission proposals published last month. But there was less enthusiasm for the possibility of allowing rival networks to compete by

exploiting existing infrastructure or building new networks.

The ministers also reached agreement on a technical directive which will harmonise conditions for companies which want to use telecoms networks and lay out users' rights of access.

The directive on so-called "open network provision" (ONP) for voice telephony is a prerequisite for further liberalisation of telephone calls.

On the wider liberalisation proposals, a number of member states - Greece, Spain, Por-

tugal, Belgium and Ireland - said they would need more than five years to improve their own networks.

The Commission has suggested that countries with particular difficulties could be granted a two-year extension of the deadline.

The speed of liberalisation will be the main battleground when ministers begin in-depth discussions on the timetable at their next scheduled meeting on June 16.

Britain, which wants swift liberalisation, said slow pro-

gress would hamper European industry.

"The date of 1998 is already too long and certainly anything beyond that is out of the question," said one UK official yesterday.

However, Britain welcomed the more flexible attitude of the new French coalition government.

Paris has now given broad backing to the Commission's proposals, while calling for the Community to create favourable conditions for private innovation in the sector.

KIO's Spanish collapse becomes top election issue

By Peter Bruce in Madrid

THE COLLAPSE last year of the \$5bn investment in Spain by the Kuwait Investment Office (KIO) has taken centre stage in Spanish politics ahead of next month's election. The opposition is calling for legal action against Prime Minister Felipe Gonzalez and members of the government for failing to supervise Kuwaiti activities in Spain.

The issue threatens to reignite a row over Madrid's responsibility in the collapse of

the KIO's Spanish empire, which may yet destroy the country's biggest fertiliser, chemicals and foods companies, with potential loss of 30,000 jobs.

Unions and opposition politicians said last year that the government had been negligent in allowing the Kuwaiti government's foreign investment arm into Spain without scrutinising each of its investment proposals in cabinet first.

The government has replied that it did not know that the companies through which the

KIO was investing in Spain were controlled by the state of Kuwait. But, according to a report released yesterday by the conservative opposition party, the Partido Popular (PP), which some opinion polls put slightly ahead of Mr Gonzalez' socialists, the government has been lying.

"The KIO is and always has been a part of the State of Kuwait," said Mr Francisco Alvarez-Casos, secretary general of the PP.

That is well known, but the government has so far man-

aged to confuse critics by saying it never knew enough about the KIO.

Mr Carlos Sochaga, the finance minister, said earlier this year he had always thought the KIO investments were private.

Under Spanish law, investments by a sovereign state require cabinet scrutiny and approval. In the case of the KIO, the Kuwaitis moved billions of dollars in profit and investment into and out of Spain between 1986 and 1992, it seems, without the cabinet

ever being asked to see one piece of paper.

Yesterday Mr Alvarez-Casos produced a letter, written in June 1988 by Mr Manuel Conde, then director general of external transactions in the Finance Ministry and since promoted to head of the Spanish Treasury, which strongly contradicts the government's current position.

Addressing himself to the secretary of state for commerce and the finance minister's chief of cabinet, Mr Conde said the "investments by the KIO in

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social security — and a shift in some of the "social" payroll contributions, which employers have to make for their lower-paid workers, to the charge of the state. This shift will only involve some FF150m (£90m) this year, but eventually Mr Balladur hopes to transfer the cost of all family allowances, running at nearly FF1200m a year, off the backs of employers and onto that of the state budget.

This has given French employers a particular financial incentive to shear labour,

so that more than 3m are now out of a job. The more people drop out of the active workforce, the fewer are left to finance the welfare system on which correspondingly greater demands are made in a time of high unemployment (the deficits shown in the accompanying table).

But Mr Balladur's reforms do not go very far, though he has proposed setting up a "solidarity fund" to cover the accumulated social security debt, which a government-ordered audit last week forecast —

dur is tackling is that France puts more of the burden of its welfare system on its active workforce than any other EC country. Social security contributions by employers/employees accounted for 44.2 per cent of tax receipts in France in 1990, compared with a Community average of 28.4 per cent, 17.5 per cent in Britain and only 3.1 per cent in Denmark (which has the opposite bias, loading virtually all welfare costs onto general taxation).

Increasing the CSG is a very useful of righting the imbalance in welfare funding. It bears not only on salaries, but also on unearned income such as dividends, and is therefore more "progressive" than social security contributions. But it was introduced in 1986 by the Socialists, and as such is strongly disliked by Mr Balladur's conservative coalition. As a sop to his supporters, Mr Balladur is proposing that the extra 1.3 per cent in CSG payments should be deductible from individuals' income tax.

This will only add to the many deductions which French taxpayers can take.

Still not ready to take the credit for reform

Leyla Boulton and Edward Balls on how big subsidies continue to cripple Russia

Russian state is still paying to the enterprise sector. Experts at western financial institutions estimate that explicit budget subsidies were equivalent to a little over 20 per cent of gross domestic product last year, mainly to enterprises. But the same amount again was paid to enterprises through off-budget credits from the central bank and the ministries.

Recent monetary data had

the promised western aid.

But G7 officials, desperately searching for signs that President Yeltsin's referendum victory, the prospects for Russia's economic reforms seem as precarious as ever. While the reformers struggle to retain influence within the government, the Russian central bank is again in the firing line for lax credit policies which are expected to fuel an acceleration in inflation over the next few months.

The reformers have tried to

pin the blame for inflation on

Mr Viktor Gerashchenko,

the central bank governor, who

has been publicly portrayed by both the president and radical ministers as an enemy from

within who is recklessly flooding

the economy with inflationary credit.

"The reformers are still engaged in a battle with the central bank for tighter credit," former prime minister Yegor Gaidar said in London last week.

Moscow abounds with

rumours of Mr Gerashchenko's imminent replacement.

One scenario now being rehearsed

by radicals is for Mr Boris Yeltsin, the finance minister, to take over the central bank governor's job.

This might be accompanied by the return of the finance ministry of Mr Gaidar, although he has denied

that he has received any such invitation.

The central bank has reacted

angrily to these rumours.

"To me it is plain silly to blame the central bank," says Mr Alexander Khandriyev, a deputy governor at the central bank.

"It is very hard for the bank to implement a tough monetary policy if the government keeps increasing state credits to regions and enterprises."

Mr Sergei Vassiliev, director

of the government's Centre for

Economic Reform, confirms

that government demands for

US softens its policy on Ukraine

By Chryssia Freeland in Kiev

Mr Strobe Talbott, America's special ambassador to the former Soviet Union, yesterday launched a softer US policy towards Ukraine, having apparently realised that efforts to pressure Ukraine to fulfil its pledge to become non-nuclear have succeeded only in strengthening Kiev's growing pro-nuclear lobby.

"This visit demonstrates that a new, independent state and a new administration in Washington have been able to turn over a new leaf in their relations," Mr Talbott said.

The most concrete result in the shift from cool relations to meetings, which Mr Talbott described as "cordial", was an American offer to act as a mediator between Ukraine and its sometimes hostile neighbour, Russia.

"We told our Ukrainian hosts that the US would like to try to find a way to serve as a facilitator in the complex relations that exist between Ukraine and Russia, if that is acceptable to both sides," Mr Talbott said.

These are reassuring words for Ukrainian officials, who in the past few weeks have expressed fears that the US was willing to act in concert

with Russia in an attempt to pressure Kiev into surrendering its nuclear missiles.

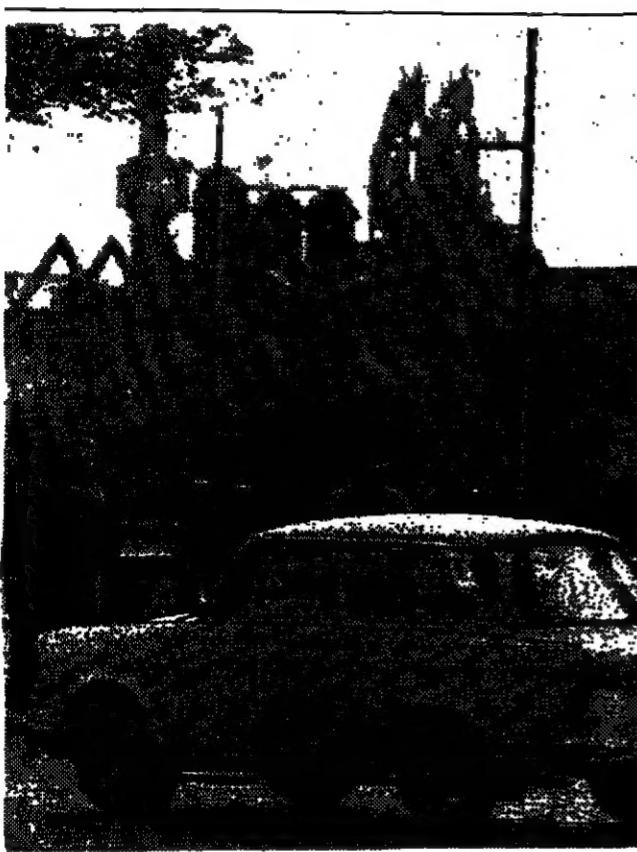
A sign of the thaw in the US-Ukrainian relationship was Mr Talbott's last-minute meeting with the Ukrainian president, Mr Leonid Kravchuk, who had initially refused to meet the US envoy.

A senior Ukrainian official said that the US delegation had made an important new proposal with regard to Ukrainian security. He said that he expected an American announcement on this issue in the near future.

Finding an arrangement which assures Ukraine's security concerns could have a crucial impact on the Ukrainian parliament, which is scheduled to begin debate about the Strategic Arms Reduction Treaty and the Nuclear Non-Proliferation Treaty next week.

Ukraine's tentative rapprochement with the US could also help clear the way for assistance from the International Monetary Fund.

Ukrainian officials have said that if the government succeeds in its campaign to take tighter control over the central bank later this month they could receive an initial tranche of \$350m by the end of July.



Pickets block entrance to the Eisenhüttenstadt steel plant

IG Metall vote on wider strikes

By Judy Dempsey in Berlin

IG METALL, Germany's giant engineering union, yesterday started balloting 75,000 metal and electrical employees from Berlin-Brandenburg, Saxony-Anhalt and Thuringia on whether they want to join 37,000 metal and steel workers who have been on strike for just over a week. The results are expected tomorrow.

It will also ask its members in western Germany to demonstrate tomorrow in support of higher wages for their eastern counterparts. The demonstrations, intended to convey a token sense of national solidarity, will take place at lunchtime, not during work hours.

Union officials said they would continue the strategy of targeting more enterprises each day as a means of keeping up the pressure on the employers to reinstate a contract signed with the union in March 1991.

The contract aimed at equalising west and east German wages by next year, which would have meant a 26 per cent pay increase this year for the metal and electrical sector, and 21 per cent for the ailing eastern German steel industry. The employers cancelled the contract because of the economic deterioration in the two parts of Germany.

However, Gesamtmetall, the



metal and electrical employers' association, was optimistic yesterday that the strike would end "by the end of this week". It indicated that both sides were using talk which resumes tomorrow in the Saxon capital of Dresden as a negotiating framework through which the strike could end without either side losing too much face.

As it stands, IG Metall is prepared to put back the timetable towards income parity, but wants to retain the principle of the original contract, particularly this year's pay rises.

IG Metall might also be prepared to forgo special Christmas bonuses and extra pay linked to productivity, in return for a guaranteed increase in the basic wage.

That would mean about 16 per cent for the metal and electrical industry in the east.

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Creative Business - Photo: DPP

Debts cloud mayor's vision of Nîmes reborn

Alice Rawsthorn on a southern town's revival efforts

MR Jean Bousquet this month celebrated one of the highlights of his decade as mayor of the city of Nîmes in southern France with the inauguration of the Carré d'Art, a spectacular new modern art museum and mediatheque designed by Sir Norman Foster, the British architect.

The Carré d'Art was conceived as a counterpart to the nearby third-century Roman temple, Maison Carrée. It has cost FF138m (\$10.7m) and is by far the most grandiose of all the buildings commissioned by Mr Bousquet since he launched his ambitious architectural programme 10 years ago.

But instead of marking the summit of Mr Bousquet's achievements, the opening of the Carré d'Art has been clouded by concern about the cost of Nîmes' new buildings in these difficult economic times.

Nîmes was in decline when

Mr Bousquet, the conservative chairman of the Cacharel clothing company, became mayor in 1983. It was a sleepy southern tourist town. Young people were drifting away, leaving an ageing population behind them.

The new mayor was particularly frustrated by the contrast between Nîmes and neighbouring Montpellier. The two cities were the same size in the early 1980s. But Nîmes had since shrunk, while Montpellier was thriving thanks partly to the dynamic arts and economic policies of Mr Georges Frêche, its Socialist mayor and one of Mr Bousquet's local rivals.

Mr Bousquet started his own regeneration strategy. While President François Mitterrand was flinging up the *Grands Projets*, his pharaonic architec-

tural schemes in Paris, Mr Bousquet initiated his own *Petit Projet* in Nîmes. The level of investment rose from FF183m in 1982, the year before Mr Bousquet became mayor, to a 1988 peak of FF408m.

Nîmes has emerged with an impressive collection of contemporary buildings, including the Carré d'Art, the Nemausus housing project by Mr Jean Nouvel of France, and a sports stadium by Italy's Mr Vittorio Gregotti. Mr Bousquet has also drafted in famous French designers including Ms Andréa Putman, who overhauled the city's park benches, and Mr Philippe Starck, who created a civic logo.

Mr Bousquet has undoubtedly succeeded in modernising Nîmes' image. The Georges Pompidou Centre in Paris even staged an exhibition dedicated to his architectural policy. But his new buildings were intended to attract more than critical praise. They were also supposed to encourage an economic revival.

There are some positive signs. The exodus from Nîmes has stopped. The population has grown by about 4,000 to 123,607 since 1983 and 2,000 jobs have been created.

But the city has also been left with heavy debts, and the level of unemployment, at 17 per cent, is still well above the national average of about 10 per cent.

Mr Bousquet now faces the challenge of reducing the debt and tackling unemployment. He has stopped spending so much money, with investment falling to FF283m last year

from its 1988 peak. The level of debt per inhabitant has fallen from FF3,802 in 1989 to FF2,335 in 1992.

But Mr Bousquet's hopes of reducing it further by selling land to private developers – as Mr Frêche did in Montpellier during the buoyant 1980s – could be impeded by the sluggishness of the property market. The recession could also hinder his hopes of capitalising on the publicity generated by Nîmes' new buildings to attract investment.

At present local attention is distracted from these issues by the furor over the dismissal of Mr Simon Casas, high-profile director of the Arènes.

Mr Casas, a former matador who relaunched the Arènes (arena) by bringing in a string of celebrity bullfighters, unsuc-

cessfully challenged one of Mr Bousquet's allies for a conservative candidacy in this spring's parliamentary elections. Three days after the elections he was fired, triggering a blistering row with Mr Bousquet.

Once the row has died down, and the excitement of the Carré d'Art opening evaporates, Mr Bousquet and the Nîmois will have no more distractions from the mundane matters of paying off debts and creating jobs in a chilly economic climate.

Another *Petit Projet* is in the pipeline: a university for 4,000 students on the site of the 17th century Fort Vauban. Mr Bousquet has also begun an ambitious urban plan to redefine the city's boundaries, extend its green spaces and link the ancient aspects of its architecture by new roads including an *avenue Grand Azur* designed by Sir Norman Foster.

Italian PM set to win a second confidence vote

By Haig Simonian in Milan

THE Italian government of Mr Carlo Azeglio Ciampi looked set yesterday for a comfortable victory in a vote of confidence in the senate, the upper house of parliament, which is sched-

uled for later this week. The debate, marking Mr Ciampi's second parliamentary test within a week of last Friday's successful vote of confidence in the chamber of deputies, came during a sharp rise in the value of the lira as back-

ing for the new government gathered momentum.

The lira was quoted at L916.88 against the D-Mark, its highest level since early January. The currency started as dealers regained confidence

in Mr Ciampi's government after a shaky start when four ministers resigned within hours of taking office.

The upturn came as Mr Antonio Fazio, Mr Ciampi's successor as governor of the Bank of Italy, told fellow cen-

tral bankers in Basle that a recovery in the Italian economy could not come through lower interest rates alone.

Mr Fazio is expected to follow Mr Ciampi's line in urging further action to cut the budget deficit. Like Mr Ciampi, Mr

Fazio is expected to reassure investors there are no plans for a compulsory "consolidation" of the national debt by unilaterally lowering interest rates or extending maturities of savers' existing holdings of government bonds.

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NEWS: INTERNATIONAL

LDP under pressure on Cambodia

By Charles Leadbeater

THE JAPANESE government will come under pressure to review its peacekeeping operations in Cambodia in a special parliamentary session on Thursday, called in response to the shock provoked by last week's killing of an unarmed Japanese policeman.

The opposition parties plan to grill the ruling Liberal Democratic party over whether the mounting violence violates terms of the Paris peace accord under which Japanese peacekeepers were sent to help pave the way for elections this month. One condition for sending unarmed police was that a ceasefire should be in place.

The killing last week of Mr Haruyuki Takata in an ambush on UN vehicles was blamed on guerrillas from the Khmer Rouge faction, which is boycotting the elections.

The government appears determined to sit out what it regards as a war of nerves in Cambodia, while pressing for improved security for Japanese personnel, but the opposition parties are likely to press the government to consider with-

drawing peacekeepers if the situation deteriorates.

The damage this would inflict on Japan's aspirations to a wider world role were pointed out by Mr Goh Chok Tong, the visiting Singaporean prime minister, who warned a withdrawal would signal that Tokyo no longer wanted to play an international role.

To underline its commitment to UN peacekeeping, the government yesterday ordered 48 troops to join UN peacekeepers in Mozambique.

The United Nations Transitional Authority for Cambodia agreed that 41 Japanese civilians being sent to monitor the elections should be sent to the south, near where 600 Japanese military personnel are engaged in engineering work.

Royalist Cambodian guerrillas and the Khmer Rouge, long-time allies in the civil war, exchanged artillery fire over the weekend in the north-west. UN officials said yesterday, Reuter adds from Phnom Penh. The fighting was apparently prompted by the killing of the Japanese police officer by Khmer Rouge guerrillas in a zone nominally controlled by the monarchists.

Japan and Norway, which have observed the IWC ban since 1987, earned an estimated \$3.8m and \$1.6m respectively. In Norway's last year of commercial whaling its catch of 387 whales made the country only Nkr13m (£1.23m).

Whale-watching nets big cash

By Bronwen Maddox, Environment Correspondent

SOME 4m people a year pay to lean over the rail of a boat and scan the waters for Moby Dick, according to a UK government discussion paper.

The report estimates that whale-watching - one of the latest temptations for tourists - is worth more than \$300m (£190m) a year. It argues that whale-watching could be worth much more than killing whales for meat.

The figures, prepared with environmental groups, have been published as part of this week's fierce campaign by anti-whaling countries and environmental groups to stop the IWC lifting its present ban on commercial whaling, as Japan and Norway want.

The report says that in the early 1980s whale-watching, mainly confined to North America, raised only about \$4m a year. But since 1981 revenue from the excursions - including whale-spotting from aircraft - has grown at an average of 49 per cent a year.

North America has by far the greatest number of whale fans: the US collected more than 60 per cent of the estimated \$200m worldwide revenues in 1991.

Japan and Norway, which have observed the IWC ban since 1987, earned an estimated \$3.8m and \$1.6m respectively. In Norway's last year of commercial whaling its catch of 387 whales made the country only Nkr13m (£1.23m).



An anti-whaling activist displays his placard below whale-shaped balloons yesterday in Kyoto as the International Whaling Commission's annual conference gets under way

Syria's economy shackled by old institutions

Government contradictions are hampering booming private sector, writes James Whittington

AN EXPLOSION in the number of privately-owned imported minibuses taxying the streets of Damascus has solved the city's public transport shortage but is causing a headache for town planners charged with reducing traffic congestion.

Such is the price of Syria's drive towards economic liberalisation. While the past two years have witnessed a boom in private sector investment, fuelling impressive economic growth, contradictions remain firmly off the agenda. The regime is still cautious about how far it can go towards a free market.

There are no plans to sell off the large, overstuffed and inefficient public institutions. Foreign businesses are still deterred by an unwieldy two-tier foreign exchange rate, and political liberalisation remains firmly off the agenda. The regime is still cautious about how far it can go towards a free market.

Economic change began in the 1980s in the wake of a severe shortage of hard currency, with the government eager to reappropriate some of the many billions of dollars esti-

mated to be held by Syrians abroad. It was spurred by the desire of communists in eastern Europe and, in particular, the break-up of the Soviet Union. Syria's leading ally, and by aid from the Gulf states grateful for President Hafez Assad's stance in the anti-Iraq coalition after the invasion of Kuwait.

The government focused on the liberalisation of trade and promotion of the private sector. With 1991's Investment Law Number 10, the cornerstone of reform, investors were able to import equipment duty-free, qualify for tax concessions, and repatriate profits in hard currency.

Since then, the government's investment office, overseen by Mr Assad himself, has agreed to 757 private-sector projects with a total capital of \$56bn (£32.7bn). As a result private sector export earnings have shot up from \$21.47bn in 1989 to \$26.37bn in the first 10 months of last year.

This, combined with an increased production of hydrocarbons and a booming agricultural sector, resulted in real gross domestic product growth

of 7 per cent last year. Agriculture last year accounted for 26.1 per cent of gross domestic product. Crude oil production averages 570,000 barrels a day and export earnings from petroleum and associated products was about \$2bn (£1.2bn) in 1992.

Imports have also risen sharply because of the easing of trade restrictions. Shops are now filled with a diverse range of goods, many not available before Law Number 10, and there has been a marked increase in imported cars and agricultural machinery. According to preliminary figures from the Ministry of Economy and Foreign Trade, Syria's import bill last year rose by 26 per cent to \$22.6bn compared to exports of \$2.68bn.

The government's growing confidence in the economy is demonstrated by the 1993 budget, approved by parliament last week, which allocates a 24 per cent increase in projected spending to \$21.23bn.

Despite the success of reforms so far, sources of investment have remained limited to mainly Syrian, Gulf, Lebanese and Jordanian inter-

ests. Most western companies are cautious of the remaining hangovers of a command economy and Syria's outmoded infrastructure.

Daily power cuts and unreliable international telephone lines do little to boost foreign confidence, although a regional electricity grid with Egypt, Jordan and Turkey is planned for 1997 and Siemens of Germany this month began the installation of 700,000 telephone lines.

The main deterrent to foreign investment, however, is the unwieldy foreign exchange controls, with two exchange rates and severe prison penalties for violations of these controls.

Mr Khalid al-Mahayni, Syria's finance minister, says the government is committed to unifying the rates, but "gradually, so as to avoid social difficulties". Hydrocarbon sales and customs tariffs are calculated according to the official rate of \$21.12 to the dollar, whereas "all private sector exports are treated by the exchange rate in neighbouring countries", which closely shadow the free market rate of \$24.3 to the dollar.

Despite speculation that he suffered further heart problems earlier this year, officials and diplomats in Damascus maintain that he is in good health.

Other planned reforms include new state-owned specialised banks for investors and exporters, and a Damascus stock exchange. Syrian entrepreneurs are unlikely, however, to be buying shares in privatised state assets.

Mr Mohammad al-Imadi, minister for economy and for-

ign trade and one of the chief reformers of Syria's economy, says public institutions will be reformed rather than privatised. "We believe in the public sector. It plays an important role in our infrastructure. The idea of our economic reform is not to transfer ownership, it is to add to what we already have," he says.

Reform of the public sector entails the promotion of export activities and access to hard currency banking facilities rather than redundancies and cost-cutting structural changes which would be strongly opposed by the establishment.

Mr Imadi acknowledges that successful private investors will eventually seek a political voice, but while Mr Assad remains in power such a scenario is improbable.

Despite speculation that he suffered further heart problems earlier this year, officials and diplomats in Damascus maintain that he is in good health.

Although Syria has the potential to establish a successful mixed economy, a free market will depend on the outlook of his successor.

NEWS: THE AMERICAS

Clinton goes on tour to recapture lost élan

By George Graham

PRESIDENT Bill Clinton yesterday set out to recapture some of the élan of his election campaign last year, and to garner the support that has been fading him in Washington.

Troubled by his fast-fading approval ratings in opinion polls and the obstacles he has found in Washington to his legislative agenda, Mr Clinton took his case to a more sympathetic audience at a shopping mall in Cleveland, Ohio.

Mr Clinton, who last week tried to "refocus" his administration by adjusting the White House staff structure, mocked those who have criticised him for trying to do too many things at once, asking for help in pushing his economic proposals through Congress as a whole, instead of allowing interest groups to whittle away

at each component. "We've got to do it as a package. If everybody goes around saying what's in it for me instead of what's in it for us, the thing will come apart," he said.

By whipping up public enthusiasm for his programme, Mr Clinton could strengthen his hand with his fellow Democrats in Congress, whose first flush of party loyalty has disappeared as fast as the president's stock has fallen.

Back in Washington, however, his critics complain that the two day Midwestern tour showed Mr Clinton turning his back on the unforgiving task of governing in favour of the more congenial pastime of campaigning.

With foreign policy issues such as the Bosnian conflict looming intractably but unavoidably on its agenda, the new administration has been hampered by Mr Clinton's promise

Brazilians eager to finalise debt deal

By Christina Lamb

in Rio de Janeiro

BRAZIL begins a new round of talks with its creditor banks today with both sides apparently anxious to finalise a deal restructuring the country's \$44bn (£22.5bn) commercial debt, despite its failure to secure an IMF accord.

The eagerness to move ahead with the deal regardless has been partly prompted by Brazil's lack of progress with the IMF: Mr Eizen Resende, finance minister, was sent away empty-handed from negotiations two weeks ago.

IMF officials voiced concern at Brazil's frequent changes of finance minister and the new economic plan, which focuses on growth rather than combatting inflation, running at nearly 30 per cent a month.

Brazil had been hoping for the IMF's accord in order to obtain funds from multilateral institutions to cover half the \$3.2bn needed as guarantees for new bonds to be issued under the debt agreement worked out last July. However, in recent weeks the Brazilians have been sending strong signals that they are willing to put up all the money for guarantees from their reserves now as a historic high of 22.5%.

Mr Fernando Henrique Cardoso, Brazil's foreign minister, was in Washington yesterday to meet Mr Lloyd Bentsen, US Treasury secretary, to request American support for the deal's conclusion.

Coal miners select targets

THE United Mine Workers of America yesterday announced selective strikes against three US coal producers in an attempt to win job security rights in a new national labour contract, writes Laurie Morse in Chicago.

The strikes target Amax Coal, the third largest coal producer in the US and a wholly owned subsidiary of Amax, the aluminium manufacturer, and the smaller Arch Mineral and Ziegler Coal. The union promised to broaden action until coal operators responded to its demands.

UMWA coal miners have been working without a contract since May 3, when an extension to their contract expired. At issue is the union's insistence that new mines opened by members

should automatically be staffed by union labour. While the selective strike hits just as the US enters its heaviest demand period for electricity - the summer air-conditioning season - observers say the stoppage will not have a noticeable impact for several months. "Most electric utilities have fair coal stockpiles, and the US coal supply is not 100 per cent union," said Mr Ralph Barbero, an energy analyst.

Peabody Coal, a subsidiary of Hanson of the Bituminous Coal Operators' Association

should automatically be staffed by union labour. While the selective strike hits just as the US enters its heaviest demand period for electricity - the summer air-conditioning season - observers say the stoppage will not have a noticeable impact for several months. "Most electric utilities have fair coal stockpiles, and the US coal supply is not 100 per cent union," said Mr Ralph Barbero, an energy analyst.

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Mr Wasmoy - the name is Hungarian - is an engineer, cattle rancher and cotton

farmer. A member of the Colorado party for 20 years, he made his fortune in part from sizeable contracts for the Paraguayan-Brazilian Itapu Dam. One of his tasks as president will be to renegotiate the deal with Brazil on Itapu, a Stroessner-sponsored project notorious for corruption.

Mr Wasmoy has the support of Gen Andres Rodriguez, who led the coup that ousted Gen Stroessner, and the upper echelons of the army. His democratic credentials have been marred by the way in which he achieved the presidential nomination in the Colorado primary elections in December.

His victory over the pro-Stroessner candidate Mr Luis Maria Argana was, according to the US National Democratic Institute for International Affairs, won by "questionable, if not outright fraudulent means".

However, it almost certainly averted a coup by army leaders who assisted in toppling Gen Stroessner.

Mr Argana's campaign description of Mr Wasmoy as a closet liberal underlined the relatively small policy differences among the three presidential candidates.

Mr Wasmoy is expected to support market-oriented economic policies and increase the economy's outward orientation. Mr Wasmoy, who takes over in August, will not have

WHO acts on allegations of vote-buying

THE WORLD Health Organisation decided yesterday to tighten its financial rules after allegations of vote-buying in the recent election of its chief, Dr Hiroshi Nakajima, Reuter reports from Geneva.

In a resolution adopted by consensus at the agency's annual assembly, member states asked Dr Nakajima to set a clear policy on granting contracts to members of the WHO executive board, which implements the decisions of the annual WHO assembly.

The organisation has improved significantly in the past few months, Mr Frederico Mayor, director general, told a public meeting of its executive board in Paris yesterday.

The move follows a highly critical external audit which found shortcomings in six contracts awarded to members of the 31-member board before it renominated Dr Nakajima in January.

Member states confirmed the nomination by 98 votes to 53 last Wednesday, giving Dr Nakajima five more years as director-general of the United Nations agency.

The external audit by Britain's auditor-general Sir John Bourn did not directly link any of the contracts to Dr Nakajima, but pointed out that five of them had been signed off by another senior Japanese official in the UN agency.

Monday's resolution, which still needs the formal approval

of the plenary assembly, welcomed an announcement by Dr Nakajima last week that he planned significant reforms of the agency. However it asked him to take further steps to implement the auditor's recommendations.

• Unesco's cash flow has improved significantly in the past few months, Mr Frederico Mayor, director general, told a public meeting of its executive board in Paris yesterday.

The organisation has received \$16m from member states since the board last met in October, Mr Mayor said. The organisation, which is perennially short of cash, was forced to borrow money last October, but Mr Mayor said these loans had now been repaid in full.

Unesco now has a surplus of \$3m, Mr Mayor said.

• The head of the UN Environment Programme pleaded yesterday for more cash to help UNEP end bad planning and implement priority programmes.

Ms Elizabeth Dowdeswell, executive director, told a UNEP governing council meeting in the Kenyan capital Nairobi that without a stable budget the environment watchdog would "simply not have the means to implement the tasks assigned to it."

Kyrgyzstan dumps the rouble

KYRGYZSTAN replaced the rouble with its own currency yesterday, but people in the Central Asian nation viewed the brightly-coloured banknotes with distrust, Reuter reports from Bishkek.

"We are going to fix responsibilities and award punishments," Mr Chakravarty Rangarajan, Reserve Bank of India (RBI) governor, was quoted as saying in the Economic Times published yesterday.

"For banks as institutions, the RBI will assign responsibilities, while for individuals, it will be done together with the senior management of banks," Mr Rangarajan said.

The scandal involved banks and brokers alleged to have colluded to siphon money from the interbank securities market to pump into the Bombay stock market.

Bankers said the RBI could impose fines, hold up promotions of individuals involved, or seek their dismissal or transfer. As an extreme step it could withdraw a bank's licence to operate in a particular financial sphere.

State-owned shops were ordered last week to become the new money at the official offer rate of Ebs200 to one som.

Kyrgyzstan's parliament voted last week to become the first Central Asian nation to establish its own currency after the rouble's rapid devaluation against the US dollar.



Wasmoy: will he keep the military at bay?

things entirely his own way, however. The Colorados will be the largest party but will not have a majority in either house of congress, where the PLRA ran them a close second.

The military, which manages most important state industries, could provide strong opposition to this policy.

However, the army is increasingly subject to external constraints: senior officers are now regularly attacked in the press and the opening of secret police files has led to charges of human rights violations.

EC challenge over US fuel economy tax

By Nancy Dunne
in Washington

THE EC is expected this week to call for a dispute settlement panel under the General Agreement on Tariffs and Trade to take up a complaint over US environmental laws which tax cars heavy on fuel.

According to Friends of the Earth, an international environmental organisation, the EC will initiate complaints against US corporate average fuel economy (Cafe) standards and the so-called "gas-guzzler" tax. The Europeans are concerned that environmental requirements will affect the export of certain classes of EC cars to the US.

In the US the fuel economy levels for corporate cars set an average fleet standard of 27.5 miles per gallon, and vehicles with a worse mileage are taxed. The "gas-guzzler" tax penalises other passenger cars that achieve less than 22.5mpg. Should the US lose the case, it would be bound to raise as much of an outcry as the so-called "tuna-dolphin" decision, arising from the Marine Mammal Protection Act. Under the act the US banned Mexican tuna caught with drift nets, which also trap dolphins.

The EC is challenging the marine act as the US has imposed a secondary embargo on EC countries which may be trans-shipping "dolphin-unsafe tuna". Trade analysts worry that anti-environmental messages sent by Gatt could make it more difficult to get congressional approval of a completed

Uruguay Round agreement.

EC objections to the fuel economy law, the "gas-guzzler" tax and a luxury car excise tax are listed in an EC report on US trade and investment barriers.

"Although the Cafe tax applies theoretically to virtually all car makers doing business in the US, in reality the only makers who have paid the penalty are the limited-line premium car makers," the report says. "The Cafe regulations are biased toward the full-line manufacturers [in other words, domestic manufacturers] that make both small, fuel-efficient and larger vehicles and limited-line manufacturers that produce mostly small vehicles [Japanese manufacturers]."

Thus, the only Cafe penalties paid thus far have been paid by European limited-line car makers. Full-line car makers, such as General Motors, have been able to meet the Cafe standards by averaging the fuel economy of small, fuel-efficient cars with large cars."

In a letter to Sir Leon Brittan, EC trade commissioner, Friends of the Earth challenged the "secrecy" surrounding the EC action as "unnecessary, undemocratic and unwise".

The EC cannot claim to be concerned about the development of the trade and environment debate if it persists in attempting to define... whether or not the environmental laws of another country are simply disguised trade barriers".

Japan to clarify bidding process

By Charles Leescheiner
in Tokyo

JAPAN'S Construction Ministry yesterday issued proposals to clarify the bidding process for public contracts in an effort to head off US pressure for reform.

The proposals, made by an advisory committee, call for clearer and more specific criteria to assess construction groups bidding for public works contracts.

The process has faced mounting criticism following revelations that construction companies made illegal political donations to influence the outcome of bids. On April 30 the US warned Japan it would impose sanctions if alleged discrimination was not eliminated.

Under the Japanese system the Construction Ministry pre-selects a company as eligible to bid, rather than making an open invitation. Existing criteria are generally vague references to the bidder's ethics, employment record and financial strength.

The revised criteria will stress a contractor's record in comparable projects and its technology. The new system will be tested on about 30 medium-sized public works projects valued at between Y200m-Y500m (£1.3m-£2.8m) each.

The committee also called for a review of the Construction Ministry's methods for estimating the value of public works projects. The ministry has been criticised for overestimating the value of projects, thereby allowing construction companies to make excess profits which are in turn used for political donations.

Ansaldo secures order from Taiwanese

By Helga Simonian
in Milan

ANSALDO, the engineering arm of Italy's state-controlled Finmeccanica engineering group, has won a £250m order for two refuse treatment and electricity generating plants in Taiwan.

The order, for the group's Ansaldo Volumi subsidiary, is for units in the cities of Chiayi and Tainan. The new plants will be capable of handling 300 tonnes and 900 tonnes of urban refuse a day respectively.

The order was won in conjunction with a local partner, Chung Sing, part of the Taiwanese Kunghwa group. Ansaldo's Volumi-Ecology division will be responsible for the combustion and energy recovery aspects of the plants, while Ansaldo Energia will supply electricity-generating steam turbines.

The group diversified into the waste treatment and environmental sectors after Italy's 1987 decision to block the development of nuclear power. In April 1992, the group bought Volumi, a Danish company specialising in incinerators, boilers and heat recovery systems, as part of its push into waste management.

• Belief, the Italian specialist engineering group, has won orders worth £60m for oil and petrochemicals plant from Statoil in Denmark and Shell in the US, along with Ssangyong Oil of South Korea.

OECD Export Credit Rates

THE Organisation for Economic Co-operation and Development (OECD) announced new minimum interest rates (%) for officially-supported export credits for May 15-Jun 14 (Apr 18-May 14 in brackets):

D-Mark	7.47	(7.39)
Ecu	8.07	(8.18)
French franc	8.24	(8.38)
Guilder up to 5 years	7.30	(7.30)
5-8.5 years	7.50	(7.55)
more than 8.5 years	8.00	(8.00)
Italian lira	12.44	(12.17)
Yen	4.90	(4.70)
Peseta	12.68	(12.58)
Sterling	7.90	(7.70)
Swiss franc	5.88	(5.93)
US dollar for credits of up to 5 years	5.30	(5.40)
5-8.5 years	6.18	(6.19)
for credits of over 8.5 years	6.59	(6.66)

These rates are published monthly by the Financial Times, normally around the middle of each month.

A premium of 0.2 per cent is to be added to the credit rates for lines of bid. Interest rates must be paid for longer than 120 days.

SDP-based rates of interest are the same for currencies but must be used only for the OECD-defined poor countries.

For the period from July 15 through July 14, the SDP-based rate will be 8.15 per cent. It replaces the previous rate of 8.1 per cent. The SDP-based rate will again be subject to change on July 15.

Big telecom order for Ericsson

ERICSSON, the Swedish telecommunications group, said yesterday it had won a DM750m (\$303m) order from Mannesmann Mobilfunk to supply equipment to the company's digital mobile telephone network in Germany, writes Hugh Carnegy in Stockholm.

The order is the biggest Ericsson, the world's leading supplier of digital mobile telephone equipment, has received for mobile systems.

Mannesmann's D2 network is one of two German mobile systems linked to the evolving pan-European mobile telephone network known as GSM.

NEWS: WORLD TRADE

The 'plain folks' Kantor risks alienating

A t 6ft 7in, the mayor of Milwaukee, Mr John Norquist, can pack a memorable punch, which he did rhetorically last week with some telling jabs at the US steel industry and protectionist politicians.

"Mickey Kantor [the US trade representative] says he doesn't believe in trade theology. Well, I've got 50 unemployed longshoremen who don't believe in trade theology either. They just want to work."

The mayor took up the case of the dockworkers as well as Milwaukee's Paper Machinery Corporation on a trip to Washington last week. The company, which had been successfully competing against French and German companies, had to absorb a 10-20 per cent increase in steel prices since the US commerce department put temporary tariffs on steel imports.

The tariffs, a result of the dozens of dumping and countervailing duty cases brought by the steel industry against companies in 21 countries, could cost hundreds more jobs in Milwaukee and other port cities and at the factories which would steel into products for export around the world.

Authorities at the Port of Toledo, which last year handled 50,000 tonnes of leaded

steel from Europe, say the tariffs have thrown 45 dock workers off the job. The ports of New Orleans, Philadelphia, Long Beach, California, and Houston also report job losses.

According to the Milwaukee city government, the steel suits have cost the local economy about \$2m in the first five months of the year; steel imports have plummeted by an estimated 75 per cent. The warehouses are almost totally empty.

Mayor Norquist is particularly irked at the "sheer 100 per cent unalloyed greed" of the steel companies, which he sees as too wimpish to compete. Years of protection have allowed them to pour billions of dollars into modernisation, but the money was gained on the backs of their customers, he says.

The mayor has no patience with charges of dumping. "If someone wants to sell prices under their cost of production, say thank you," he says. "The high value products are those which use steel. If they do subsidise steel, that makes our

other products more competitive."

President Bill Clinton aimed his presidential campaign at plain folks such as Mayor Norquist, a Democrat and former lathe operator; the two met briefly on the campaign trail.

So Mayor Norquist decided to bring up the steel tariffs with the "populists" in the White House.

His message was dutifully received - by the aide of Mr Clinton's 32-year-old political assistant, Mr Rahm Emanuel.

The administration has stood visibly back from the "quasi-judicial process" under which the commerce department determines how much dumping and subsidies there have been and the International Trade Commission decides if the US industry has been injured by the alleged dumping and subsidies.

"It's a judicial process that was set up by a political process to turn normal competition into findings of illegal dumping," the mayor says, reaping scorn upon his fellow

politicians. "It is convenient for them to sit back and say we didn't do it... It was this mechanistic formula when actually they're making a policy decision to prop up an industry that already has 85 per cent of the market."

Mayor Norquist has fixed upon Mr Kantor, who implements rather than originates Mr Clinton's trade policies, as the administration's bogeyman.

"Mickey Kantor doesn't know which products to penalise and which to subsidise.

When he's trying to penalise Germany and Japan, he's hurting Milwaukee. He's decided to bring up the steel tariffs with the "populists" in the White House.

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Norquist: "sheer 100 per cent unalloyed greed"

opposition to proposals in the Uruguay Round of multilateral trade talks which could open the "change" Mr Clinton promised, the mayor says - an end to meaningless free market rhetoric. They want to get on with their business without government interference.

Many banks are returning to their roots.



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NEWS: UK

One in 25 UK companies suffers default in Germany; one in 35 four years ago: in France one in 11 suffers non-payment

EC customers 'getting worse at paying bills'

BRITISH companies are finding it increasingly difficult to persuade continental European customers to pay their bills on time - or at all.

One in five UK companies suffered a loss as a result of non-payment by an EC customer in the year ended March compared with one in eight in the 12 months ended March 1989, according to a survey published yesterday by NCM, a credit insurance company.

Exporters in Britain must be cautious about seizing export opportunities in the EC because of the growing risk of default or late payment, NCM said.

warned as a result of the survey.

The position in Germany has worsened markedly and even blue-chip companies in some sectors face severe difficulties in making payments, said Ms Conn Randall, NCM business strategy director.

News of the growing risk of doing business with other EC countries came one day after a study by Manchester Business School for National Westminster Bank showed that UK companies had difficulties obtaining payment from domestic customers.

Customers in all the main

EC countries were more likely to default on payment than previously, the NCM survey showed.

One in 11 companies supplying customers in France experienced non-payment compared with one in 14 four years earlier. One in 25 companies experienced a default in Germany compared with one in 35 previously.

Payments delayed significantly longer than was normal in individual industry sectors rose by 63 per cent to an all-time high of 230m in 1992/93 compared with £54m in the previous 12 months. Delayed payments from Germany rose by 130 per cent and from Italy by 115 per cent.

"The deterioration in payments behaviour is particu-

larly marked in the European Community and not in other parts of the world where you might expect it," commented Ms Randall.

"We are concerned that just because people deal with traditionally safe companies in traditionally safe countries does not mean they will always be paid."

NCM said the slow and non-

payment figures were based on its own customers, selected because they represented a good insurance risk, so the payments experience of exporters in general might be even worse.

"Quarterly Export Survey, NCM Credit Insurance, Crown Building, Cathays Park, Cardiff CF1 3PX, Free."

• In contrast with the gloomy conclusions of the NCM and NatWest surveys, payment delays in the UK are declining, according to the latest quarterly review by the Association of British Factors & Discounters.

The average time taken by factors to collect debts on behalf of their clients dropped to 57 days at the end of March from 62 days at the beginning of the year, the first time it had fallen below 60 days for five years, the association said.

Association members, the largest 11 UK factoring companies, had advanced £1.6bn to clients at the end of March, 15 per cent more than a year earlier.

The turnover of companies using factors rose by 21 per cent to £4.5bn, the biggest year-on-year increase for more than six years.

British Airways faces summer of unrest with staff

By Robert Taylor

BRITISH AIRWAYS faces a damaging summer of industrial disruption on three fronts beginning with a possible shutdown of its UK operations by its ground staff over the Spring Holiday weekend. (May 29-31)

The 18,000 ground staff and clerical workers are being ballot by the Transport and General Workers Union to support strike action against contracting out and the creation of subsidiary companies with inferior terms and conditions of employment.

That ballot result will be known on May 27, the eve of the holiday weekend. The TGWU made it clear yesterday that if it achieved an expected Yes vote it would seek to ground BA's operations over the holiday period.

Yesterday voting also began among the company's 3,000 pilots on whether to strike over alleged threats to their pay and employment conditions.

Their union - the British Airline Pilots Association - is warning that BA pilots could ground the company's entire fleet for the first time in four years. The result of the union strike ballot will be known on June 4.

To add to BA's troubles its cabin staff at Gatwick has already voted to take disruptive action. Further 24 hour stoppages are expected in protest at what the cabin staff believe is a threat to reduce their terms and conditions of employment.

All three conflicts at BA share a common theme: the widespread belief among staff that the company intends to drive down costs at their expense.

The point at issue over the BA pilot's dispute concerns the future of BA's short-haul flights from London's Gatwick airport after last November's BA take-over of Dan-Air, an airline whose pay rates and conditions of employment were

markedly inferior to BA's.

But the unions fear the troubles at Gatwick have a much wider significance for BA staff: that the high pay and generous benefits could be undermined through the introduction of new agreements.

Earlier this year BA established a new subsidiary company at Gatwick for the former Dan-Air staff known as European Operations Gatwick. (EOG) BA then decided from May 1 to move three of its existing short-haul European routes from Gatwick to Frankfurt, Copenhagen and Malmö via the new company.

The 94 BA pilots and cabin crew affected by this move have been offered alternative work, either on long haul routes from Gatwick or moving to London's Heathrow airport on BA's short haul routes from there. Cabin crew have been offered severance pay.

Mr John Lowe, BA's director of flight operations said yesterday that there was no question of any worker being forced to accept lower terms and conditions of employment.

BALPA said that it is prepared to work with BA on reducing its costs.

"We are prepared for BA pilot's work to be transferred to the new subsidiary company at Gatwick and negotiate a realistic cost base for its operations there just as long as none of our members are forced to accept inferior pay and conditions of employment", said a spokesman. He added that the union was opposed to any new separate agreement at Gatwick and he would not negotiate with BA on such an assumption.

Mr Lowe said he was confident the pilots would be "sensible" and not back their union's strike call. BA pointed out that last year it lost as much as £55m on its Gatwick short-haul service. On top of that BA inherited a £48m financial liability as a result of its takeover of Dan Air in November.

Britain in brief



Sweeping probe into EBRD urged

The committee looking into allegations of overspending at the European Bank of Reconstruction and Development has proposed a sweeping inquiry which will look at most aspects of the bank's spending policies, including "special flight arrangements".

The committee has recommended that four international firms of auditors be asked to tender for the role of adviser. The bank's own external auditors, Deloitte Touche and Tohmatsu will not be among them.

The terms of reference drawn up at a meeting of the EBRD's board of directors yesterday are rigorous and include what the document describes as an "arms length" relationship with the bank's management during the inquiry given the sensitivity of its work. This, says the document, requires "strict adherence to confidentiality and independence".

Mr Claes de Neergaard, Chairman of the Audit Committee, has proposed that, in addition to external auditors, outside quantity surveyors and architects should be appointed "to ensure the appearance of absolute independence and objectivity".

Credit up to £232m

The British consumer has regained an appetite for buying goods on credit, adding to signs of growing consumer confidence and encouraging hope that the UK economic recovery can be sustained.

New lending to consumers increased to a seasonally adjusted £232m in March from £24m in February, the highest since April 1991, according to Central Statistical Office figures released yesterday.

The March figure was also more than twice City expectations that consumer borrowing would rise by a net £20m.

The CSO monthly net lending figures cover consumer borrowings from finance houses, other specialist credit companies, building societies and on bank credit cards under the Visa and Mastercard.

The amount of new credit advanced to consumers by these lenders was £4.75bn in March, the highest monthly figure since such statistics were first published in 1987. The new credit figure compared with February's total of £4.22bn and the £3.96bn of new consumer credit granted in March last year.

Customs find illegal trade

Customs and Excise officers uncovered 230 cases of illegal trade in tobacco and drinks by cross-Channel shoppers during the first three months of the year. Eleven people have been charged with offences and prosecution of a further 113 is under consideration.

Mr Adrian Burn, BDO's managing partner in London, stressed that his firm had been commissioned by Mr Nadir's former solicitors in 1991 to conduct a limited review which reconciled bank statements with book entries for certain very specific transactions.

"We were not asked, and did not form an opinion on the whole picture," he said. "The transactions were consistent with the bank statements and cash entries."

Meghraj fails to buy Equatorial

Meghraj Bank, the private banking arm of Meghraj Group, has failed to reach an agreement to buy the assets of Equatorial Bank, the bank with 3,000 Asian small business customers that was put into administration in March.

Meghraj said yesterday that it had not been possible to establish a basis for offering to acquire the shares or assets of Equatorial. It had offered Equatorial's administrators assistance in winding down its loan book instead.

Mr Anant Shan, Meghraj chairman, said the bank had offered its assistance to the administrators to help them achieve the maximum payments to Equatorial's depositors. The bank hoped its offer would prove "practical and helpful".

Mr Gareth Hughes, joint administrator for Equatorial Bank, said the administrators would consider the Meghraj proposal "alongside other alterna-



The Kent plant of Wellcome: one of the 65 manufacturers which help give the UK a major role in European pharmaceuticals

Britain launches high-profile bid to secure EC pharmaceuticals agency

By Alan Pike,
Social Affairs Correspondent

THE UK government and pharmaceutical industry will today launch a high-profile bid to establish the European Medicines Evaluation Agency in London. Likely rivals are Spain, Denmark, the Netherlands and the Irish Republic.

Potential gains from attracting the agency, which will control the safety of medicines in the EC and encourage innovation and technical co-operation between member states, extend beyond status and direct jobs.

Britain has one of the community's leading pharmaceutical industries and the presence of the agency would be likely to stimulate its further growth.

Mrs Virginia Bottomley, health secretary, will launch the campaign for London today with the active backing of Mr John Major, prime minister. He says in a note endorsing the bid that the case for siting the

agency in London is a "powerful one."

A brochure setting out the UK case enlists the support of a variety of leading figures in pharmaceuticals and medicine including representatives of Zeneca, Hoechst UK, Glaxo, Wellcome Foundation, Astra Pharmaceuticals, London University and its medical schools.

Although it is possible that a decision on the agency's location may be made at the Copenhagen EC summit next month, it is more likely to come later in the year.

The British bid will emphasise that London's worldwide reputation as a medical research centre, with more than half the nation's expenditure on academic medical research going to the London medical schools, is complemented by a well-established pharmaceutical industry.

There are 65 pharmaceutical manufacturers in the UK, 88 per cent of them foreign

owned, employing 87,000 people. One fifth of these staff are employed in medical research and development.

Britain is Europe's largest investor in pharmaceutical research and development. Spending in 1991 was £1.2bn or 22 per cent of the EC total. Britain is second only to Germany as an EC exporter of pharmaceuticals to non-community countries. Exports from Britain account for around 16 per cent of the EC total.

Locating close to London and its neighbouring counties, where the UK pharmaceuticals industry is centred, would have the additional advantage of guaranteeing the agency an adequate supply of qualified and experienced staff, according to promoters of the British bid.

Beyond the issue of location the British bid will stress other advantages of housing the agency in London, many of them related to communications.

Evaluating new drugs requires the exchange of massive amounts of information. Supporters therefore argue that Britain's telecommunications system, allied to physical communications advantages like the capital's two major airports and the projected opening of the Channel Tunnel, make London the natural choice for the pharmaceuticals agency. Furthermore, they say, English is the internationally recognised language of medicines regulation.

The agency, which is due to begin work in 1995, will have an initial 300 staff with substantial information technology and archive back-up.

It is estimated that it will need 5,300 square metres of office space by the end of the century, although the promoters of the British bid do not have a particular location in mind.

The point at issue over the BA pilot's dispute concerns the future of BA's short-haul flights from London's Gatwick airport after last November's BA take-over of Dan-Air, an airline whose pay rates and conditions of employment were

markedly inferior to BA's.

The suggestion that Mr Nadir be prosecuted in northern Cyprus is possible because according to a provision in the criminal law of northern Cyprus, a citizen can be tried and convicted in the local courts for a crime committed outside the territory.

The UK's Serious Fraud Office SFO has hitherto refrained from such action because the territory is not formally recognised by the UK.

Meanwhile, BDO Binder Hamlyn, the accountancy firm, last night clarified the work it had conducted on behalf of Mr Nadir in northern Cyprus.

"We were not asked, and did not form an opinion on the whole picture," he said. "The transactions were consistent with the bank statements and cash entries."

Nadir position appears to weaken

out use of sanctions and that north Cyprus's interests could be badly damaged if it failed to return Mr Nadir to England.

He added that if Mr Nadir travelled to Turkey then Turkey's reputation could suffer similarly.

Mr Rauf Denktash, the Turkish Cypriot leader, yesterday said that he had no intention of returning Mr Nadir to Britain. However, he urged the British authorities to prosecute Mr Nadir in northern Cyprus.

And in the first indication that Mr Nadir's troubles are affecting his private businesses on the island, Kibris Enerji Bankasi, Mr Nadir's privately owned bank in Northern

Cyprus, is planning to close its Nicosia head quarters.

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A capital lesson in road pricing

Richard Tomkins joins a top ministerial fact-finding visit to Oslo

Mr John MacGregor, transport secretary, yesterday came face to face with some of the political realities of introducing a system of charging for the use of London's roads.

On a fact-finding visit to one of the world's few road pricing schemes in the Norwegian capital of Oslo, he learned that shoppers, the young and the low-paid were some of the hardest hit by the charges.

When the system was introduced in 1990, there were attempts to blow up the toll booths. It has remained unpopular, with the number opposed to the scheme little lower now than the initial 60 per cent.

However, the proceeds from the tolls had succeeded in financing the construction of new roads in the city, mostly in

tunnels, which had helped ease city centre congestion.

Mr MacGregor is visiting Scandinavia to see what lessons can be learned for his own plans to introduce road charging to Britain, initially on trunk roads and motorways and later in urban areas.

He intends to set out his plans for motorway charging in a consultation paper in the next four to six weeks. Proposals on urban road charging would follow publication of a report in late 1994.

The Oslo urban road charging system was introduced in February 1990 with cross-subsidy support to help finance a Nkr32bn programme of public transport improvements.

The city urban road charging system similar to the one operating on London's Dartford Crossing.

The entry fee is Nkr1 (21) for vehicles up to 3.5 tonnes and double that figure for lorries, with discounts available for season tickets or multiple-entry tickets. Motorcycles, buses, cars driven by the handicapped, emergency vehicles and funeral processions are exempt.

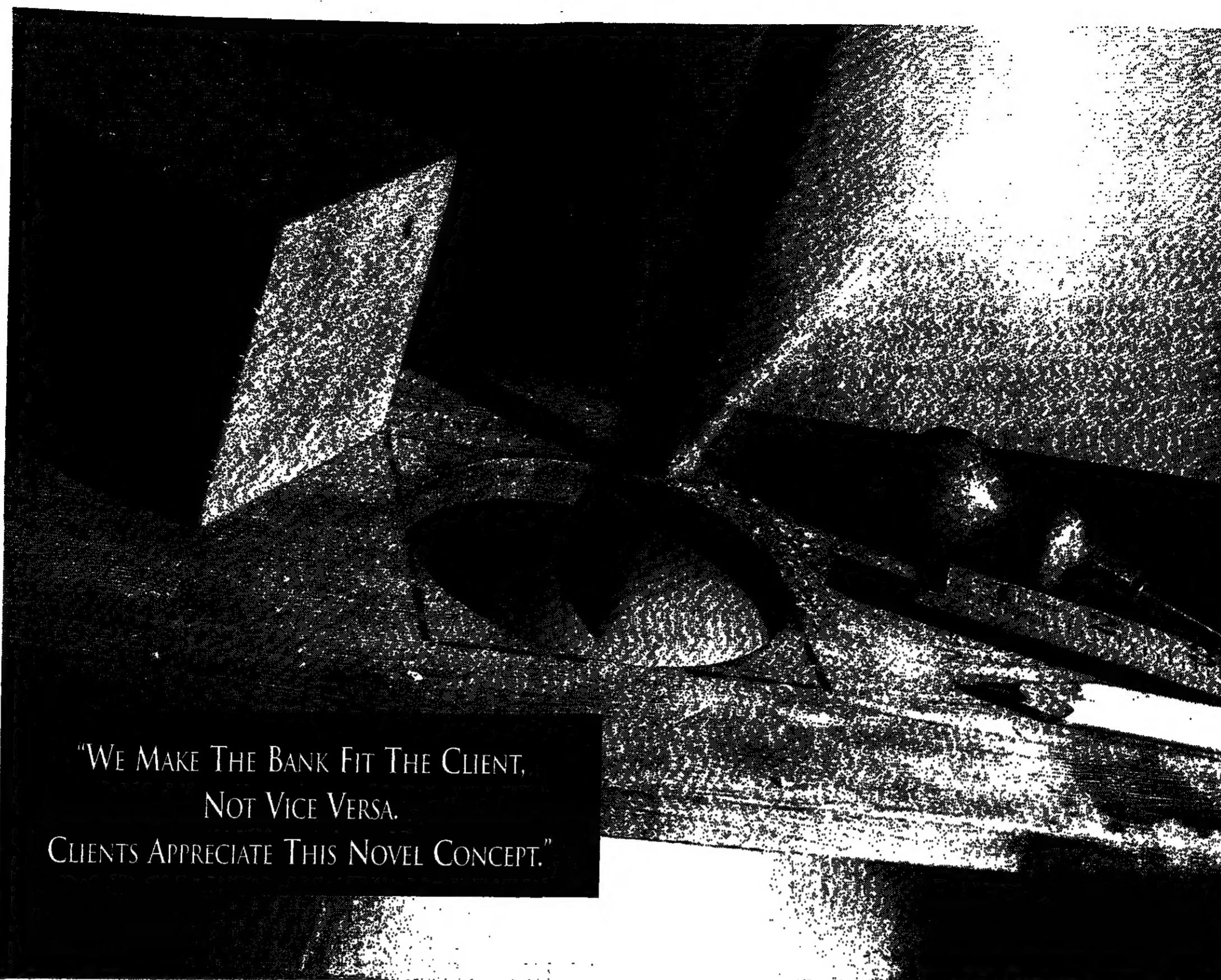
When vehicles go through the electronic debiting lanes without a payment being deducted their registration numbers are photographed.

Mr MacGregor was told that the violation rate was only 0.1 per cent, but some drivers went to elaborate lengths to avoid being charged - for example, covering their number plates with mud, or driving on the tail of the vehicle in front

so that the camera could not get a clear view.

Officials estimate that total car journeys into the capital have dropped 5 per cent. A high proportion of better-off workers had got help with the cost of season tickets from their employers. Those who had stopped making journeys were mainly the less-well off and among off-peak users such as shoppers. The charges had also failed to produce any detectable increase in the use of public transport.

Mr MacGregor said a road pricing system for London



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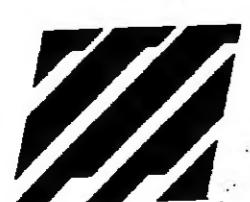
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In a Nutshell



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Less than 2 per cent of UK businesses are investing in foreign language training for their staff, according to a survey carried out by Royal Mail International.

A brief introduction to etiquette, letter writing and business practices in Europe, Japan and the Middle East plus a French language cassette for the traveller are provided in a Royal Mail guide for businesses dealing with overseas contacts.

Do You Speak Their Language? starter pack, Royal Mail International, Freepost, 482 Dunsdale Road, Luton, Bedfordshire, LU4 8DL. Free.

Taking advice to the bank

A new support organisation for both business and personal customers of the banks has been established. The Independent Banking Advisory Service (IBAS) will provide members with free advice on simple problems and a referral service on to professional advisers, who will charge their normal fees, or more complicated issues.

IBAS is a breakaway organisation from the Bank Action Group (BAG), which was established just under a year ago, but it plans to concentrate on providing advice rather than high-profile lobbying campaigns.

Membership of IBAS costs £45 plus VAT for businesses and £25 including VAT for individuals. IBAS says its strength is that it will be able to concentrate on banking issues, unlike other small business organisations with a broader remit.

At present though IBAS's organisation is embryonic - it is still building up a network of professional advisers - and prospective members should compare the range and cost of its services with those provided by existing small business organisations.

COLIN Kinmond says his small slaughterhouse business could take on two extra staff if he were not obliged by new European Community-inspired legislation to employ a vet. Alongside a full-time meat inspector who keeps an eye on the quality of the cut meat, since January 1 Kinmond has also been required to pay for a vet to come in twice daily to look at the live animals before slaughter. The meat inspector, employed under long-established legislation, costs £20,000 a year while the vet costs another £1,500 a month. Kinmond calculates.

"The vet has stopped us having an apprentice and a slaughterman and takes a lot of money out of our profits," comments Kinmond, a director of Bishop's Castle Meat, a Shropshire company with 14 employees and turnover of £4.5m.

The requirement to employ a vet as well as a meat inspector came in as part of the EC's Fresh Meat Directive. This was translated into UK legislation in the form of the Fresh Meat (Hygiene and Inspection) Regulations 1992.

This legislation extended to smaller slaughterhouses - serving local or national markets - the rules which had applied for many years to larger slaughterhouses involved in exporting meat products.

Many small firms and the recently established Quality Meat and Livestock Alliance blame these new regulations on the closure of about 200 slaughterhouses over the past two years. The Ministry of Agriculture counters that only seven slaughterhouses have been closed for hygiene reasons and says

the rest, spurred by over-capacity in the industry, have shut down for commercial reasons.

Bishop's Castle Meat has been able to bear the cost of the new regulations but Kinmond is critical of the new legislative regime. "The red tape is ridiculous," he says. "We are not exporting. The meat inspector has been doing his job for the 14 years we have been in business and our meat has never killed anyone."

Kinmond's complaint is that the vets who now inspect the animals make no contribution to increased hygiene. All the animals come in from auctions where they have been inspected, while the vets have only a brief training which does not equip them to spot problems.

But the requirement for veterinary inspection is only part of the new regulations. Slaughterhouses are also faced with a range of structural alterations to bring their drainage systems, work surfaces and loading bays up to scratch.

Very small slaughterhouses producing fewer than 20 units a week (a unit is one cow, three pigs or seven sheep) escape the new structural regulations but a swathe of medium-sized companies which were previously exempt have had to come to terms with the tough new requirements.

Bishop's Castle Meat has spent about £200,000 on alterations (though some went on a new boning room the company wanted) including stainless steel surfaces and equipment and larger pens to hold the animals awaiting slaughter.

This last requirement leads to large numbers of animals being brought together in the same space and increases the stress they suffer, critics of the regulations claim.

The strictness of the new legislation is a classic case of UK civil servants "improving" the initial EC legislation, comments Richard North, secretary of the Quality Meat and Livestock Alliance. National legislation tightened up on the EC directive; Ministry of Agriculture guidelines tightened up on the legislation; and individual vets interpret the guidelines very strictly, he says.

The directive calls for the slaughterhouse to have a clearly defined



Colin Kinmond says the new legislation is hitting Bishop's Castle Meat's profits

boundary which has been translated into a requirement to have a wall or a fence. One slaughterhouse owner had to build a wall costing £3,000 which cut off direct access from his house, says North.

As part of its opposition to the new rules the alliance is urging its members not to pay vets' fees. Kinmond has just received a summons for failing to pay. Ultimately, says North, the alliance is prepared to take its fight to the European Court of Justice.

• The Ministry of Agriculture said British representatives in Brussels had argued successfully against some member states which had wanted a more far-reaching directive. The legislation had to strike a

balance between public confidence in meat hygiene and not making the rules too onerous, a spokesman said.

■ The Growing Business Page will highlight over the next few months businesses entrapped by red tape. It will award a bottle of Laurent-Perrier pink champagne to each featured.

The one-managers of independent businesses are invited to describe their experiences - on no more than two sides of A4 please. Letters should be addressed to: Charles Batchelor, Growing Business Correspondent, Financial Times, Number One Southwark Bridge, London SE1 9HL.

Stronger US-UK links

Corporate links between London and New York are not limited to the multinationals.

Next month sees the launch of a partnership between Wandsworth Enterprise Agency and the National Minority Business Council, based in New York.

The aim of the venture is to provide small UK businesses run by members of the ethnic minorities with help and advice in establishing international trading links.

Similarly, the 500-or-so members of the NMBC, most of whom are based in New York, New Jersey or Connecticut, will gain access to British expertise.

Small businesses often lack the resources to establish overseas links but the joint venture between Wandsworth and NMBC will provide help with training and organising trade missions, said Alex Ampomah, chief executive of the enterprise agency. It may also open trading links with home countries of recent immigrants.

The NMBC, a non-profit organisation, was established more than 20 years ago and is funded mainly from membership fees; currently \$275 (£179) a year, although it does receive public and private-sector donations and grants.

Its members - who include Afro-Caribbeans, Latin Americans, Asians and Eskimos - are provided with a broad range of business advice.

John Robinson, president of the NMBC, hopes that the London link will lead eventually to an umbrella organisation for all UK small businesses run by ethnic minorities, on an equal footing with chambers of commerce. He already has plans for further expansion, seeking ties with similar organisations in Asia and the Pacific Rim.

The NMBC has strong ties with the Caribbean and has an affiliation in Nigeria.

Jeremy Bennallack-Hart

*National Minority Business Council, 235 East 42nd Street, New York 10017. Tel: 212 573 2385. Wandsworth Enterprise Agency, Woburn House, 4th floor, 155-159 Falcon Road, London SW11 2PD. Tel: 071 934 2811.

Lack of finance feared

covered businesses, most of them privately owned, with turnover of between £10m-£100m (£633,000-£833,000) and between 10 and 700 employees. These account for more than 90 per cent of all businesses in the Community.

The cost of finance emerged as the most common short-term constraint on growth, mentioned by 40 per cent of companies questioned, while a lack of working capital was mentioned by 21 per cent.

Customers have become more reluctant to settle their bills promptly, putting further pressure on company cash flows. Sixty-one per cent said it had taken longer to collect their money over the previous year. A quarter of companies

waited 90 days or longer to be paid, with slow payment most prevalent in Portugal, Italy and Spain.

Chasing up slow-payers by letter was the most common response but no fewer than 35 per cent had taken legal proceedings. UK companies were most likely to have taken this route with half initiating legal action.

Despite problems in raising finance, businesses were moderately optimistic about their prospects. On balance - that is those saying better, minus those saying worse - nearly a quarter expect to increase their turnover in the coming year and nearly 20 per cent plan to increase exports. But they also expect profits to remain flat in the

year ahead and job numbers will be cut.

Greece, Ireland, the Netherlands and Denmark were the most optimistic overall, while France, Germany and the UK were most pessimistic about output, jobs and profitability. Germany was less optimistic about exports than most other countries.

The most expansion-minded companies - those considering making acquisitions, diversifying and entering new markets - were in France, Spain and Greece. Two thirds of French companies had produced market development plans.

Significant increases in spending on training and research and development are expected but there will

be only a modest rise in investment in plant and equipment. On balance 22 per cent of companies planned to increase spending on training while 15 per cent planned more R&D. The UK came bottom of the league table in both areas, however.

Despite government efforts to promote the single market recently, very few companies were aware of EC programmes. Only one in five companies knew of one or more of the main schemes and only 3 per cent of firms had used one of the programmes though Greece, with a 20 per cent uptake of programmes, was an enthusiastic exception to the EC norm.

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Interested parties can make, as an expression of their interest, any non binding proposal independently of its legal form, which will realise the aim of privatisation.

The relevant document must reach the liquidators at the latest by 17th June 1993.

After the proposals have been considered by the liquidators, confidentiality documents will be signed and the interested parties will receive information for the preparation of binding offers.

Proposals to be addressed to:

HELLENIC FERROALLOYS S.A. (H.F.A. S.A.)
Kifissias Avenue 18, 151 25 MAROUSSI, GREECE
Attn: Messrs Liquidators

FAX: 01-6843527 TEL: 01-6843520 - 6843429 TLX: 210601
Marousi, 23.4.1993, The Liquidators

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For further information, please contact Alan Lovett at Ernst

PEOPLE

Sir Peter Imbert tails Kroll



Sir Terence Heiser, previously permanent secretary at the Department of the Environment, has picked up another non-executive position, this time at stockbrokers Smith New Court. John Gamm, former chief executive of British & Commonwealth Holdings, stepped down in January after six years on the board.

Hardy in the mould of the traditional Whitehall mandarin, Sir Terence, who was raised on a council estate and left school at 16, has been much in demand since retiring last June. He is also on the board of Abbey National, J Sainsbury and Wessex Water.

SNC's chief executive Michael Marks, who is presumably something of a meritocrat himself having joined Smith at 17 in 1969, says he and his fellow directors were "hugely impressed with [Heiser's] wider business perspective". They would also value his "general guidance on personal issues" - rather than anything as strictly "commercial" as helping the corporate finance department win more privatisations.

Meanwhile, Sir Terence, who has not so far found it necessary to join a London club, will perhaps find the atmosphere at SNC, which has never quite shaken off its barrow-boy image, rather more exciting than at some of its stiffer rivals.

At the same time SNC announced four executive additions to the board: Marc Edwards, 44, in charge of Smith New Court Carl Marks' equity activity in the US; John Everden, 46, director of UK sales trading; Philip Jolowicz, legal director of Smith New Court Securities; and Richard Margolis, managing director, corporate finance of Smith New Court Far East in Hong Kong.

Sir Peter Imbert, who retired as commissioner of the Metropolitan Police earlier this year, has picked up his second new assignment, as a consultant to Integrated Security Systems. He is also a non-executive director of Securicor.

ISS, founded by ex SAS officer John Wick nine years ago, advises governments and companies on a variety of security issues from crisis management to the design of large integrated security systems.

It has just three executive directors with eight retained associates and a handful of consultants. Eighteen months ago the management bought itself out from Lloyd's managing agents P.W. Kininmonth.

Wick says Imbert will be spending one or two days a week at ISS in the first six months. One of his first tasks

will be to advise on how to expand the corporate investigation side.

"It irritates me immensely sitting as an Englishman in the middle of the City that most investment banks think of Kroll Associates [which is American] and not us," Wick fumes from his office in Lovat Lane.

Sir Peter feels strongly about the need for ISS's type of work. "Companies and other organisations are just not well enough prepared to handle the kinds of crises they face today - anything from armed robbery through kidnapping to terrorist activities. Put bluntly, companies will either survive or be defeated according to their readiness to deal with such events."

Financial moves

■ David Bilb has been appointed md of Geoserve, part of CHEMICAL BANK.

■ Aidan Paul and Geoff Zeidler have been appointed directors of ROBERT FLEMING.

■ Russell Graft and Andrew Peiskin have become partners at TOWNS & CO.

■ John Lee, international personnel manager for ICI, is to be general manager, group personnel at HALIFAX BUILDING SOCIETY.

■ Keith Ashworth-Lord, a former director and head of research at Henry Cooke, Lumsden, has been appointed deputy executive director and chief analyst at DAIVA Institute of Research (Europe).

■ Alan Mackay, UK corporate development director, personal financial services, and Nick West, communications consulting director, have been appointed to the board of NOBLE LOWNDES.

■ Alan Ingham Clark has been appointed institutional marketing director of GUINNESS FLIGHT; he moves from Morgan Grenfell Asset Management.

■ Mick Brewis has been appointed a partner of BAILLIE GIFFORD.

■ Gerald Waterworth has joined the executive of SCARBOROUGH BUILDING SOCIETY with responsibility for finance; he moves from Norwich & Peterborough Building Society.

■ Keith Higley, (right) formerly director of Lloyds Bank Commercial Service

Down from Oxford, again

Colin Leach, who made himself highly unpopular in the City with the ARIEL project, is picking his head above the parapet again after 14 years at Oxford.

Between 1972-78, Leach masterminded the automated share dealing system designed as a way for institutional investors to circumvent high minimum commissions. Highly controversial at the time, Leach recalls "not being on speakers" with Sir Nicholas Goodison, the then chairman of the stock exchange, and generally "never so unpopular in my life". So he retreated to Oxford, where he had been an undergraduate, as fellow and bursar of Pembroke, and classics tutor at University College.



North Region and already a non-executive director of INTERNATIONAL FACTORS, has been appointed its md.

■ Adrian Bell has been appointed vice chairman of

Now obviously deeming it safe to return, he becomes a consultant to Matheson Securities, the agency private client stockbroking arm of Jardine Matheson's UK financial services subsidiary. His brother Rodney is a director of Hong Kong Land, a Jardine Matheson-controlled company.

And of the timing of his return, just as the stock exchange is in deep trouble with the failure of its paperless share settlement system Taurus and with its whole structure indeed open to debate? Leach, who was also working on a paperless system 20 years ago says: "I haven't written a word to the papers about Taurus. I leave it to those younger, fitter and more foolish".

HAMBROS BANK. Edward Baglin, Mark Benstead, Philip Cassen, Susan Cross, Paul Duffy, David Farrow, Mikio Fujiwara, Eric Harvey, George Lessa, Guido Lombardo, Karen Mason, Paul Mulvey, Alan Neakes, Richard Oliver, Paul Reynolds, Peter Schurz, James Stewart, Edmund Truell, Tomas Turner, Graham Turner, Mark Warren and Guy Wynter are appointed directors.

■ Stewart Coghill, James Dawney and Eric McAslan have been appointed to the board of MARTIN CURRIE Ltd; Grant Wilson has been appointed to the board of Martin Currie Investment Management.

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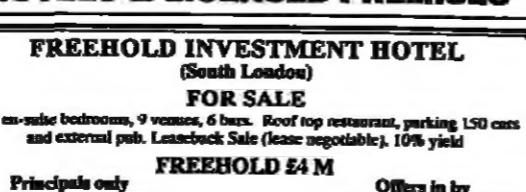
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CONTRACTS & TENDERS

ALBANIA

CRITICAL IMPORTS PROJECT - IDA CREDIT 2404 - A.L.B.

The Government of Albania has received a credit from the World Bank towards the cost of the Critical Imports Project and now invites sealed bids from eligible bidders for supply of the following equipment through International Competitive Bidding under World Bank Procurement Guidelines:

a) Contract MO/C/139/3:
- q.ty 20 trucks 4x2, 6-8 tons payload, for collection and transport of solid urban refuse, tipping body, and relevant spare parts.

- q.ty 5 trucks 4x2, 6-8 tons payload, with water tank and water spraying system, for road washing.

- q.ty 5 trucks, 4x2, 6 tons payload, with tank for fuel transportation.

Cost of bidding documents: USD 200

Bid submission deadline and public bid opening date: June 25, 1993, 12.00 Midday.

b) Contract MO/A/139/3:
- q.ty 7 Backhoe excavators, 15 tons weight, crawler type.

- q.ty 5 Backhoe excavators, 25 tons weight, crawler type and relevant spare parts.

Cost of bidding documents: USD 200

Bid submission deadline and public bid opening date: June 24, 1993, 12.00 Midday.

Bidding Documents are now available from the Project Implementation Unit, Ministry of Finance and Economy, and can be obtained from the same on submission of a written application and upon payment of the mentioned non-refundable fee into the account no. 4551/42/0701, maintained by the P.U.J. at the National Commercial Bank of Albania (formerly Albanian Commercial Bank), Tirana - Albania.

Further information can be obtained from

THE WORLD BANK CRITICAL IMPORTS PROJECT IMPLEMENTATION UNIT, TIRANA

Mr. Agim Hadri

Phone: +355-42-27336

Fax: +355-42-27341

Tel: 4255 1699

c) Contract DP/E/10/9/3:
- q.ty 20 double cab 4x4 pick up vehicle, 1000 kg payload, and relevant spare parts.

- q.ty 12 5x4 4x4 vehicles, jeep type and relevant spare parts.

Cost of bidding documents: USD 150

Bid submission deadline and public bid opening date: June 26, 1993, 12.00 Midday

Bidding Documents are now available from the Albanian Electropower Corporation application and upon payment of the mentioned non-refundable fee into the account no. 4439/107, maintained by KESH at the National Commercial Bank of Albania (formerly Albanian Commercial Bank), Tirana - Albania.

Further information can be obtained from:

ALBANIAN ELECTROENERGETIC CORPORATION

TIRANA

Mr. Miljan Jorgji

Phone: +355-42-25811

Fax: +355-42-25848

Tel: 2173 DTE

DISPOSAL OF EQUIPMENT

UEC Electricity Generation intends to offer the following equipment for sale by sealed tenders to be rendered by mid-June 1993:

- 4x250kW three phase 50 cycle Stators.

Stators conditions EP: 250 pcf, 60Hz, Refur: LP: 57 pcf, 350kV Refur:

- 4x1000kVA water cooled transformers LL/LL/V/V

- 4x1000kVA oil cooled reactors, condensers, water and oil cooler, cooling oil system, including associated limiting gear panel.

- NOTE: No steam raising equipment is available to this date.

This equipment is available for immediate removal, provisionally to be completed by

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Sis Manager

Nuclear Electric plc

Barclay Power Station

Barclay Power Station

Chichester GL13 SPA

United Kingdom

For the attention of Mr. Hall,

Telephone 0469 8

TECHNOLOGY



THERE can be no doubt that Philips, the Dutch electronics group, is a winner when it comes to inventing successful new products. The music cassette, the video-cassette recorder and the compact disc - to name just three of the company's best-known inventions - were all born in Philips' laboratories in Eindhoven, forming the basis of what was, until recently, a profitable business in consumer electronics.

Now, as the company struggles to shake off losses in precisely this field, Philips is seeking to go one step beyond simply coming up with new products. The 102-year-old company is searching for ways to identify, evaluate, develop and launch entirely new businesses, ones which will unlock a stream of new revenue and keep Philips ahead of the pack, allowing it to benefit from the profitable early years of a new product's life cycle.

The challenge, in short, is to foster a "business creation" mentality in the labs - and elsewhere in the company - as both a prelude and a component of the decisive "product creation" stage.

At the same time, Philips needs to overcome mistakes of the past, when its research and marketing people were practically strangers to each other, a situation that sometimes prevented the smooth translation of laboratory successes into corporate profits.

The man throwing down the challenge is Frank Carrubba, a 55-year-old American with a long background at Hewlett-Packard and IBM, whose appointment in late 1991 was a mini-revolution for Philips, which had prided itself on advancing its home-grown technological talent.

Carrubba, an executive vice-president who is responsible for industrial policy, intellectual property and purchasing, as well as for technology, says "business creation" at Philips will begin in earnest on June 1, when the group management committee forms a new sub-committee, the Technology and New Business Assessment Committee. It is here that potential new businesses will be reviewed at the most senior level in the company. Action may be taken on some of them by the autumn, he says.

"The businesses that have been identified [at the pre-screening stage] have come to a large extent from the younger employees in the engineering and research community," he says, declining to give any details. "They've had a whole series of ideas stored up inside them waiting for the company to settle

Philips is seeking to go one step beyond simply coming up with new products, writes Ronald van de Krol

The challenge of creativity



Despite limited resources, Philips has been pouring money into the manufacture of liquid crystal display panels at Eindhoven

down long enough to listen to them."

Researchers whose ideas move beyond the pre-screening stage will be allowed to make their pitch to the group's senior executives.

"They have to be this excited entrepreneur trying to sell to a venture capitalist," Carrubba says.

The "Silicon Valley" analogy is no accident. The appointment of a foreigner, such as Carrubba, to the top research and development post at Philips is part of the company's attempt since late 1990 to shake up its lethargic corporate culture.

When he arrived from California in 1991, Carrubba found an R&D

apparatus that had grown complacent after decades of riding the wave of the post-war economic boom. "Most companies, and ours was not different, saw challenge and change as frightening things, something you worried about when you saw it happening," he says.

Because of its past successes, Phillips had allowed some of its products and businesses to reach maturity before starting to cast around for replacements. One of Carrubba's main goals in business and product creation is to seize upon new ideas more quickly and

shorten the time from lab to marketplace. Another is to break down divisional barriers and promote "technological transfer" within the company.

So far, Carrubba believes Philips has made good progress, but more needs to be done. Better communication between divisions, for example, remains essential.

His new focus on business creation is the last phase of a wider effort to enhance product creation. This latest challenge comes, how-

'Most companies, and ours was not different, saw challenge and change as frightening things'

ever, at a time when the company's research and development people are still recovering from the turmoil that has enveloped Philips so far in the 1990s.

Since 1989, the year before Philips

sank into deep losses, the number of people who work in R&D has been slashed by more than 30 per cent to 26,017 from 40,752. R&D spending is

also down sharply, from F14.6bn (£1.7bn) in 1989 to F13.7bn in 1992, a decline of 20 per cent.

Less easily quantifiable is the effect on researchers of Philips' decision that it can no longer afford to be in the forefront of developing every type of technology. Nor can it continue to develop and build in-house every significant component that it needs for its products.

Both changes were symbolised dramatically by the decision in 1990 by the company's new president, Jan Timmer, to pull out of pilot production of one-megabit static random access memory chips, a field that had meant much prestige, but no profits for Philips.

Rather than trying to do everything itself, Philips was signalling it was prepared to make difficult decisions about when to buy in expertise and when to go it alone.

Though more open to considering outside suppliers than before, Philips has committed itself to maintaining its R&D command of core components, technologies and competencies, Carrubba says.

These are, in turn, closely linked to a list of 15 key "president's projects". The complete list has never been made public, but it is known

to include Philips' three new efforts in consumer electronics (high-definition television, compact disc interactive and digital compact cassette) as well as high-resolution monitors, cellular radio and active matrix liquid crystal displays.

In spite of more limited resources, Philips has clearly been pouring money into LCDs, an increasingly important product module in portable television sets and lap-top computers, so that the company will not have to rely on supplies from its competitors in the Far East.

Carrubba says the difference between these components and sub-micron memory chips is that the latter have become "off-the-shelf" items that are available at market prices on the open market and in volume".

Philips also intends to remain the master of its own destiny in all facets of signal processing, such as the manipulation, compression and enhancement of images and sound.

"If we're going to be in businesses like audio, video, compact disc interactive or interactive media, without having that technology we would be hung out to dry. Because anyone out there that owns those technologies would be direct competitors, most likely, and they would be able to manipulate our future. So we can't let that happen," he says.

One example of a core competence is miniaturisation, an element which Philips believes will be of growing importance to a wide range of products and projects in future. If miniaturisation is central to Philips' business prospects, then so are related technologies, such as the visualisation skills needed to perform sub-miniature board assembly.

Miniaturisation is also a good case in point of how Carrubba is setting about trying to break down divisional barriers and shorten the lead time for the manufacture of new products.

The focal centre of miniaturisation work is now a prototype assembly line which, until recently, was standing idle within the consumer electronics division in Eindhoven. Researchers from corporate research as well as technical and manufacturing people from Philips' product divisions now come to the miniaturisation centre for training, where the prototype facilities allow real hands-on work to take place.

For some divisions, miniaturisation may not yet be on the horizon, but in the meantime the goal is to "infiltrate" people with miniaturisation technology experience into research and manufacturing throughout the company.

"When manufacturing gearing-up begins, there will be 'champions' of that technology in that business," Carrubba explains.

Plotting a model economy

Peter Marsh on new software which can be applied worldwide

Australian computer programmer turned economist has devised a set of software which he claims can be used to simulate virtually any of the world's leading economies.

Warwick McKibbin, who studies economics at the Brookings Institution, a Washington-based think-tank, has sold his software to government institutes in several countries including the US, Australia, Canada and South Korea.

His computer codes have been used by Japan's Economic Planning Agency to work out the possible path of Japanese growth and by the US Congressional Budget Office, the economics arm of Congress, to calculate how export and import volumes will be affected by the proposed North American Free Trade Agreement.

At the heart of the program is a computer code representing about 600 mathematical relationships linking economic indicators in the main regions of the world, including Japan, western Europe, North America, the Middle East and the former Soviet Union.

McKibbin, who left school at 16 to work as a programmer and later gained an economics doctorate at Harvard University - can then add to this code up to 1,000 or so other equations representing the economic features of the particular country he wants to model.

In this way he can "customise" his model, which runs on a cheap desk-top computer, to suit the specific characteristics of individual nations.

The equations in McKibbin's model cover factors such as wage costs, unemployment, prices of physical assets such as houses and the amount of money being channelled through capital markets.

By linking these factors according to the ways they influence each other in reality, the computer code provides a rough replication of how a specific development - an increase in interest rates affects other factors such as longer jobless queues.

McKibbin, aged 36, who worked for 18 years at the Australian

central bank and had a spell on secondment to the Japanese government, claims his model is easier to use than other similar sets of computer code linking up economic variables.

He says also it has done a "good job" in simulating economic conditions in specific countries, and for instance was successful two years ago in predicting the budget deficits and build-up of inflation in Germany arising from unification.

Computerised models are a well-known tool used by many economists to simulate conditions in specific countries and so help in forecasting and analysis of trends such as inflation or budget deficits.

However, they are normally specially designed to describe conditions in a particular country and can only occasionally be adapted in the manner of McKibbin's model.

With his wife, McKibbin has formed a company, McKibbin Software Group, to sell his programs.

A basic model customised to simulate the economy of a particular country costs about \$15,000 (£10,000), with McKibbin charging extra for special services including updates of the software.

He is looking to build on the company's current annual sales of about \$150,000, and one possible client in the future could be the UK Treasury with which the Australian economist has had tentative discussions.

The Treasury already has its own purpose-built model of the UK economy which is supervised by an in-house team of 30 economists.

However, the UK government department - which has been severely criticised in recent years for misjudging the path of the domestic economy - is increasingly trying to link up with outside economists to see if it can improve its techniques of economic analysis.

Use of "rival" models which work in a different way from the Treasury's model might be one way to build up an alternative picture of what is happening in the economy.

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BUSINESS AND THE LAW

Equal pensions ruling clarified

EUROPEAN COURT

At the end of April the European Court delivered its preliminary opinion in four cases brought before it seeking clarification of equal pension rights following the court's Barber judgment of 17 May 1990.

Advocate General Walter Van Gerven, delivering the opinion, said the equal treatment principle may not be relied upon to claim entitlement to an occupational pension acquired in connection with periods of employment served prior to 17 May 1980, except in the case of employees of those claiming under them who have been then entitled to legal proceedings or claimed under applicable national law.

According to Mr Van Gerven, contracted-out and supplementary occupational pension schemes are characterised by their "accruing" nature - an employee accrues pension entitlement on the basis of his or her periods of employment. There is a distinction, therefore, between the creation of pension rights on the basis of completed periods of service - at least for fixed-benefit schemes as in the *Coloroll* case - or completed payments of contributions, for fixed-contribution schemes, and the exercise of such accrued pension rights when the pension first falls due for payment.

This interpretation largely coincides with that adopted in the "Protocol on Article 118 of the Treaty establishing the European Community" annexed to the Maastricht Treaty.

Mr Van Gerven also answered a number of further questions:

- Which forms of occupational pension are subject to Barber?

Barber applies not only to contracted-out occupational schemes but also to all other forms, including supplementary pensions.

- Are sex-based actuarial calculation factors compatible with equal treatment?

Use of such factors constitutes, at least in so far as it results in different contributions and benefits for men and women, unequal treatment on the ground of sex prohibited by the Rome Treaty. Like Barber, the temporal effects

must be limited to after the judgment date.

- Who may rely on equality principles applied to pensions?

Employees and surviving spouses, including those entitled to certain kinds of widower's pension, may do so, subject to appropriate temporal limits.

It is immaterial whether an occupational pension scheme is funded exclusively by employer's contributions or also by compulsory or voluntary employee contributions. However, where only employees of one sex are members of an occupational pension scheme, they will have no such right, provided the employees concerned are all of that sex.

- May equality principles be relied upon against trustees?

Employees or those entitled under them may do so.

Trustees of occupational pension schemes are obliged by Community law to do everything within their powers, even if that involves overriding legislation, contracts or trust deeds, to ensure equal pension benefits. National courts responsible for supervising trusts must comply with Community law principles requiring effective and equivalent remedies.

However, questions relating to the liability of a pension scheme and that of the employer in the context of equal treatment infringements, particularly where the funds of one party (like in *Coloroll*) are insufficient, can be dealt with at national level.

National rules on liability must be no less favourable than those which would apply to similar national claims and be effective.

- May future pension schemes reduce available benefits in the interests of equality?

For past infringements, the only remedy is to increase the benefits to the level of the advantaged sex. For future service, Community law allows employers to reduce pension benefits provided they are the same for men and women.

Cases C-109, 110, 152 and 200/91, *Ten Oever, Moroni, Neath, Coloroll Pension Trustees Ltd, Advocate General Van Gerven, Opinion, 28 April 1993*.

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Robert Rice on a legal tool that may give a boost to Europe's film industry

Star of the silver screen



European front: Vanessa Redgrave and Emma Thompson at Cannes

As the film industry gathers in Cannes next week to see movies and be seen, European film makers will reflect on yet another year spent in the shadow of Hollywood.

In spite of the critical success of such films as *Howards End* and *The Crying Game*, the commercial success achieved by US studios continues to elude the European industry. Mass-market films with international appeal, which the Americans are so successful at making, remain a scarce commodity in Europe.

Many of the plans hatched in Cannes last year for European productions with international appeal will have founders on the difficulties of getting bilateral or multilateral co-productions off the ground. This year, however, as they sit down with renewed enthusiasm to make plans which they hope will revitalise the European film industry, producers will have with them a new business tool - the so-called Model Co-production Terms. These were drawn up by Denton International, a group of law firms from the UK, Germany, Holland and Denmark, but were the idea of Eurimages, the pan-European support fund of the Council of Europe for the co-production and distribution of European feature films and documentaries.

The model terms aim to offer contractual solutions to the key issues - such as ownership of rights, editorial control, distribution patterns and risks of insolvency - which producers face under Europe's various legal systems, and to make it easier for European co-producers to apply for Eurimages funding or for benefits under the European Co-production Convention.

Launched three weeks ago, the model terms have already received an enthusiastic welcome from some European producers. "Co-productions are definitely the way forward," says Mr Nick Hobdell of Screen Finance magazine. "The ability to access European subsidies is tremendously important. Big budget films are too expensive for individual production companies to fund on their own."

The success of the model terms will depend to a great extent on how far European industry as a whole is in agreement with that view. A 1991 study of the competitive positions of the European and US film industries produced by London Economics for the Media Business School found the strategic options for the European film industry were not obvious.

Should it strive to find the means to challenge for a bigger share of the mass-market box office by aiming

to make and sell films across the Continent, with continued expansion of European co-production? Or should it accept that European film makers would on the whole do better to leave the production of big budget feature films to the Americans and concentrate on national success with each country's industry aiming to sell film in its local market?

Current policy is directed towards encouraging European film makers to challenge for a bigger share of the mass market by making and selling films across the Continent. The policy is easy to justify in terms of commercial goals.

The American film markets, including video rentals and sales, were worth nearly \$17bn (21bn) in 1992, and the European markets more than \$8bn. These markets are dominated by US producers. A larger share of the overall market for European producers and distributors would greatly enhance European film-making resources.

Promoting the European industry would also result in benefits for consumers, giving them greater choice in the face of a US monopoly. Per capita admissions to the cinema

in Europe are half those in the US. Europeans only go to the cinema on average 1.8 times a year while Americans go on average 4.6 times. Arguably this is a reflection of the way American themes and popular culture dominate mass-market feature films. If Europe provided the infrastructure and deal memos signed. But later, when problems arise, it is difficult to say with any certainty whether a binding written or unwritten contract was made under the laws of any particular country.

Mr Barr-Smith is keen to emphasise that even if no contract is signed there is still a risk under the various legal systems of Europe that a binding oral agreement has been concluded. And even if no contract, written or oral, has been concluded there may still be a risk under some legal systems - under German and Dutch law, for example - that legal consequences flow from the mere breakdown of negotiations.

Ms Jackson and Mr Barr-Smith believe the model is a business first. If it works, it could provide the basis for multinational co-operation agreements in other sectors of industry, they say. In pharmaceuticals, for example, it might be possible to draw up a similar model for multinational development of drugs. But whatever the model's application in other industries, European cineastes will be hoping the film industry gives it a favourable review.

year once it has been ratified by five European countries.

This represents something of a Catch 22 situation. Co-producers cannot apply for European funding until they have a co-production agreement and few of them have enough experience of co-productions to know how to go about drawing one up. The model terms should address that problem, says Mr Barr-Smith, by providing a common starting point for reaching bilateral and multilateral co-production agreements.

"The terms stop short of being a model agreement," says Ms Angela Jackson, one of the Denton lawyers responsible for drafting the model. "It's more of a menu or list from which they can choose the elements they want, a legal 'how-to'."

Contracts are frequently signed late in the film business, she explains. Producers like to hedge their bets, but they start hiring and setting up shooting arrangements often without an agreement. The industry is founded on trust, but then problems arise which producers find difficult to raise while projects are in their formative stages. The terms will allow such issues to be settled early on, rather than waiting for things to break down.

Denton stresses the importance of co-producers concluding agreements in writing. A common problem in European co-productions is that meetings and phone calls take place in different countries; letters and faxes are sent, and letters of intent and deal memos signed. But later, when problems arise, it is difficult to say with any certainty whether a binding written or unwritten contract was made under the laws of any particular country.

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LEGAL BRIEFS



Clearer picture for creditors

FOLLOWING a decision by Lord Mackay, the Lord Chancellor, the Registry of County Court Judgments has begun to register administration orders.

Administration orders, like judgments, will remain on the register for six years.

Mr Malcolm Hurlston, chairman of Registry Trust which runs the register for the Lord Chancellor's department, said the most frequent users of the register were creditors seeking information on loans applicants who were already in debt. The addition of administration orders to the register would improve the quality of information available to lenders, Mr Hurlston said. The trust expects to register about 11,000 orders a year compared with 2m judgments. No orders dated before April 1993 will be registered.

Trainees press case for loans

THE Trainee Solicitors Group has approached UK clearing banks and building societies in its search for an institution prepared to operate a centralised loan scheme for prospective trainees.

Graduates hoping to qualify as solicitors in England and Wales must take the new legal practice course. Fees for the nine-month course total £3,000, almost double the cost of the old Law Society finals course. Students also need about £3,500 for living expenses.

Grants for the course are discretionary and presently only 38 per cent of local authorities provide some form of assistance. The burden of funding has thus shifted to the prospective trainee. This has raised fears that unless a loan scheme can be secured the profession will only be open to those with private means. Trainees will demand mandatory grants for the course and the introduction of soft loans at a mass lobby of parliament next Monday.

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GIVING LIFE TO NEW IDEAS



An early pastoral etching, 1930, by Graham Sutherland at the Fine Art Society

An artist ripe for reassessment

William Packer admires the work of Graham Sutherland

Some forty years ago, Graham Sutherland stood higher in reputation than any of his contemporaries, higher even than his friend and associate, Francis Bacon who, though no less radical, was still comparatively obscure. Sutherland in the mid 1950s was Britain's pre-eminent and after the Churchill portrait, most controversial modern painter. By the time of his death in 1980, at the age of 76, all that had long since changed. Indeed it changed with a remarkable suddenness. One minute he was the cynosure of all attention; I well remember in the early 1960s the excitement at the publication of the latest monograph; the next, he was old hat, passé, a figure not merely established but of the establishment, honoured, secure, predictable and safe.

Two late decades of indifferent portraiture hardly helped his cause, but then he is hardly the first artist so to suffer a decline. His reputation languishes still and clearly he is ripe, even overdue, for reassessment. The problem is that his career seemed to fall into three sharply distinctive phases, and it has long been the received wisdom that his reputation, such as it is, stands on the work of his middle period, from the late 1930s when he turned to painting, to the early 1960s and the completion of the Coventry tapestry commission.

Such a view is not altogether wrong. His work in the immediate post-war period, when he had moved on from the earlier romantic landscapes to the more

intense and psychologically ambiguous imagery derived from natural forms, is perhaps the strongest of all. That was the time of his closest association with Bacon, their working relationship one of true equality and mutual respect, each directly influencing the other.

But it is, for all that, too simple a view. In particular, it disregards the significance to his development of the first period, when he was entirely taken up with etching. Again the received wisdom has it that here was a young artist limited both to and by his craft, who had at last to break free of it to realize his true creative potential as an artist. It is all too pat, too easy, and it is the great virtue of this small but quite disproportionately important show of these early etchings, at The Fine Art Society, to give the lie to it.

Sutherland was a student at London's Goldsmiths' College in the early 1920s, where etching became his particular study. This was the time of the so-called etching boom, when the market in prints was remarkably strong and naturally attractive to any ambitious young artist. Again the general supposition has been that he was merely a follower, yet another fashionable neo-Palmerian, filtering the romantic intensity of the young Samuel Palmer of a century before through the work of such Edwardian topographical illustrators as Frederick Griggs. In fact Sutherland was much more his own man, looking not only to the example of Palmer but also more variously to other

masters, notably Rembrandt and Whistler, and refining a remarkable technique in the process.

The etching market collapsed with the crash of 1929, but Sutherland did not abandon the print for other means of income and expression. Rather, it freed him to look about him, into himself, and to experiment and develop. It was to be a slow process, marked by periods of teaching, and by the falling-off of his practice in etching in favour first of lithography and then of water-colour. But already, in the *Pastoral* and *Garden* prints of the early 1930s we can see the marked shift in his interest towards a more immediately contemporary manner, and to the particular example, at once surreal, romantic and organic, of Paul Nash. It is by this thread that we are led on first to the more familiar Welsh landscape water-colours of the late 1930s, and so to the oil paintings of his maturity in the 1940s. Sutherland may have been a slow developer, but the young artist was a considerable artist, even so. The work, early and late, is all of a piece.

The only disappointment is that this

fascinating show should have so short a run, but it does at least overlap with that of the later prints at Marlborough Graphics, to establish the connection between the younger and the older man. By it we may follow the evolution of the imagery, through the such things as the *Thorn Cross* of the mid 1930s to the bestiary of the 1960s and '70s, with their bees and fleas, tortoises and birds.

But the technical aspects are the more interesting - for, with the larger scale and the evident practical intervention of technical assistants, the intimacy and intensity of the early work quite falls away. That old integrity of image, object and practice has gone, and we are left with the image more or less alone.

Also at the Fine Art Society is a true

curiosity, a retrospective exhibition of the work of John Downton, three years

Sutherland's junior, who died in 1991. It

is a first showing of the work for Downton was reclusive and, a few works in

the Royal Academy in the late 1930s

apart, he kept his work to himself. He

was a painter of the head and the

half-length, much influenced by Floran

the painting and working in tempera,

the most desolated and painstaking of media. Yet he is redolent of his particu-

lar period between the Wars, as it

would be a minor Frampton, Brock-

hurst or Cowie, the image isolated, psy-

chologically ambiguous and remote. He

is not a major discovery but a discovery

nonetheless, well worth the making.

Who knows how many more such there are, "born to blush unseen".

Graham Sutherland: Early Etchings; presented by Gordon Cook at The Fine

Art Society, 148 New Bond Street W1, until May 14. Graham Sutherland and as

Printmaker 1950-1979: Marlborough

Graphics, 6 Albemarle Street W1, until June 12. John Downton: Fine Art Soci-

ety, until May 28

muffled and moreover riven by

obstreperous percussion. The large audience loved it none the less.

In the first half Lloyd lavish-

ed his enthusiasm on

Elgar's orchestration of Bach's

Organ Fantasia and Fugue in C

minor. It was a pleasure to

hear such a vigorous reminder

of the explosive effect this

transcription had in the

twenties at a time when

England the discovery of Bach

by the wider public was still in

progress and was being taken

by the organ world especially,

with oppressive solemnity.

In spite of masterly playing

by John Lill, Rachmaninov's

Paganini Rhapsody suffered

from the open lid of the snor-

mous concert grand deadening

the woodwind. Since the inter-

weaving of piano and orchestra

was one of Rachmaninov's wis-

ard skills, this was a pity.

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Opera in Amsterdam/Richard Fairman

Le nozze di Figaro

Since the advent of period instruments Mozart's comic operas have become ever more sprightly on stage. The authentic brigade has literally set the pace with faster speeds, a quicker sense of humour, a twinkle in the eye, which has made even conductors who work with conventional orchestras hurry along to keep in the running.

At least, that is usually the case. Nikolaus Harnoncourt was himself once in the vanguard of the authentic movement, but more recently has taken his standard and headed off in a direction all of his own.

For the new production of *Le nozze di Figaro* at the Muziektheater in Amsterdam he has neither period instruments, nor the theatre's usual orchestra, but the Royal Concertgebouw Orchestra in the pit - a real luxury, as the lovely wind playing in the introduction to the second act showed.

Unfortunately, he squanders the glory of this situation fairly completely. Harnoncourt seems to have set out in this production with the express intention of wanting to prove a point.

There is a theory that speeds in Mozart have become exaggerated over the years, the fast getting faster, the slow getting slower, and Harnoncourt is determined to do the opposite, no matter how perverse the results may be. At the very apex of its tension and excitement, where the second act finale should set the pulse racing, the music slumped into an unerected, low-blood-pressure jog-trot.

It may seem impossible, but for the first two acts Harnoncourt and his producer, Jürgen Flimm, actually managed to make this ever-fresh masterpiece of comic opera boring. If the musical numbers were lifeless, the recitatives were positively deadly - long gaps between every sentence, meaningful looks, pregnant silences. The second act opened with a scene in which the characters sat around on the Countess's giant white bed with long faces, sighing deeply, stretching their limbs, the very picture of a bored household la-

round with nothing to do all day. Whatever happened to Beaumarchais's "folle joute"?

If the remainder of the evening was better, it was no thanks to the production. Although he may have been inhibited by the pacing of the drama which was emanating from the pit, Flimm himself showed little inclination to get any comic sparkle into the action. The Act 3 sextet when Figaro learns the identity of his mother and father (Mozart's own favourite comic moment) was drawn out at tedious length. One would not want to be around when this producer was telling a joke.

The saving grace of the latter half of the evening was the greater prominence of arias in the opera's structure. Here the singers were able to dictate their own terms with some success. Olaf Bar's Count, in good voice, burst into violent anger in his Act 3 aria. Charlotte Margiono's previously

unaffected Countess found new depths in hers. Alastair Miles, asked to portray Figaro as a dolt and unflatteringly costumed, suddenly came to life late in the day with his trenchant final act solo scene.

With Iris Vermillion adding

a nicely touching Cherubino, this was potentially a fine cast.

Best of all was the delightful Susanna of Isabel Rey, who worked hard from curtain up to curtain down (a long evening) to inject some spontaneity into the performance. When she was singing "Deh vieni", stretching out limpid soprano lines over the orchestra's tenuously phrased accompaniment, the magic of Mozart's opera momentarily worked afresh. At the end I checked the programme. Yes, it did say that we had just seen a "commedia per musica". Somebody should tell the conductor and the production team.

Further performances until May 29



Iris Vermillion and Isabel Rey

Opera/Alastair Macaulay

The Barber of Seville

Why is it that *The Barber of Seville*, with its strong plot, brilliant music and several hit numbers, seldom delights in the theatre?

The problem lies in the plot, which almost completely lacks pathos, and therefore requires a robust comic sense that is surprisingly rare. The characters may be *commedia dell'arte* archetypes, but they must be vivid, individual, excitable, spontaneous, Mediterranean. And Seville itself - or a slice of it - must become real.

In English National Opera's staging, however, all the cartoon detail in Tanya McMahon's sets announces "Not for real" to us. Jonathan Miller's 1987 staging tells the story as if it were a creamy period curio. And the way that, in John Abulafia's current revival, exuberant comic business has been inserted to jolly things along can be held up as an object-lesson on how not to stage comedy. Who could believe that the street in the first scene is a real street? And why, since this long scene shows us little but Count

Almaviva and Figaro, does the production do nothing to flesh them out as winning, three-dimensional characters and endear them to us?

Well, there is always the music to keep us going, and the current revival is of a decent if undistinguished order. A virus kept Della Jones - whose singing of Rossini's mezzo-soprano roles has been an ENO's house treasures for 15 years - from returning to the role of Rosina on Saturday. The Australian mezzo Fiona Jones, who replaced her, was making her London debut. She has a warm voice, and is a competent stage performer. But like Michael Lewis's Figaro, her Rosina is just a bright-eyed stereotype, and by strict standards, both her and Lewis's coloratura is approximate.

The Barber can be wonderful comedy even when imperfectly voiced. But it needs brio. Mark Shanahan, conducting, came nearer to supplying this from the pit than anyone onstage.

A clean break at last

Robert Graham examines the sweeping national realignment of Italy's political landscape



Ciampi: his choice underlines bankruptcy of established politics

The dust is yet to settle on what Italians have called the "big bang". But the extraordinary break-up of the country's political system is beginning to yield new alliances that symbolise the struggle to restore confidence in a discredited state.

The national political realignment is taking place either within the existing parties or by their splintering and forming new associations, as politicians seek desperately to recycle themselves.

Prominent among them is Mr Mario Segni, the leader of the referendum movement on constitutional reform, who in early April broke after 16 years with the Christian Democrats. At the weekend he took the first steps towards heading a new Roman Catholic centrist party - based around the year-old reformist association, Democratic Alliance. The latter is still only a movement to test the wind in the June municipal elections.

Another who is trying to recycle his standing is Mr Giuliano Amato, the former Socialist premier, who is rethinking his previously announced withdrawal from politics. Capitalising on his reputation as a skilful and courageous premier, he is considering forming a new social democratic formation. To the left is another grouping around the PDS. Meanwhile, both the Christian Democrat and Socialist leaderships have said that they intend to resurrect their own parties by changing their names and symbols.

Both the break-up and reformation have been held back until now because many old guard politicians blocked it. At the same time, the reformers lacked the courage to make a clean break.

The disintegration started nearly three years ago with the collapse of the old Italian Communist party and its metamorphosis into the Party of the Democratic Left (PDS). The wave of corruption scandals unearthing by magistrates since early last year has proved the biggest single catalyst in discrediting the traditional parties that have ruled Italy since the second world war.

Three events radically altered the panorama: the fall of the Amato government, the advent of a transitional administration under former governor of the Bank of Italy, Mr Carlo Azeglio Ciampi, and the outcome of the April 18-19 referendums on constitutional reform.

Italy now has a government

whose specific task is to introduce electoral reform in line with the principles laid down by the referendum. The overwhelming referendum vote ending public funding of political parties and introducing reform of the proportional representation system was a profound message of protest from the electorate.

Voters are no longer prepared to give their loyal support to parties which never bothered to prepare programmes yet managed to remain in power through unstable coalitions (the Ciampi government is the third since the war). Instead they want governments with specific platforms, which are answerable to the electorate and which can be defeated at the polls. This would produce the vital change-over of power which Italy has lacked, and which arguably lies behind the consolidation of corruption.

Such elder statesmen, many now humbled, are likely to find themselves overtaken by the all-engulfing nature of the changes that are uprooting a whole political culture - and with it the dominant role of the state in the economy. The need for this "big bang" was evident in the wake of the general elections in April last year. Even then it seemed likely that Mr Segni's referendum movement would be able to gain sufficient signatures to prosper with proposals to

voters, provoked a flurry of flirtations. The most striking new political force is the populist Lombard League of Mr Umberto Bossi, which claims nearly a third of the vote in the north. Mr Bossi seems content to focus on conquering the north and playing for a devolution of power to the regions.

Few seem willing to withdraw from national politics, save those too tainted by the corruption scandals to be publicly acceptable. In the latter category are Mr Bettino Craxi, the former Socialist leader, against whom Milan magistrates are seeking to press corruption charges, and Mr Giulio Andreotti, the veteran Christian Democrat and seven times premier, whom Palermo magistrates want to question.

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Italy could adopt, as early as July, a first-past-the-post system for two-thirds of the deputies and senators, the remainder still being elected by proportional representation to safeguard minority interests.

The prospect of fresh elections in October and the impending municipal/regional elections in June, affecting 11 million voters, provoked a flurry of flirtations. The most striking new political force is the populist Lombard League of Mr Umberto Bossi, which claims nearly a third of the vote in the north. Mr Bossi seems content to focus on conquering the north and playing for a devolution of power to the regions.

Such elder statesmen, many now humbled, are likely to find themselves overtaken by the all-engulfing nature of the changes that are uprooting a whole political culture - and with it the dominant role of the state in the economy. The need for this "big bang" was evident in the wake of the general elections in April last year. Even then it seemed likely that Mr Segni's referendum movement would be able to gain sufficient signatures to prosper with proposals to

reform voting for the Senate. The Amato coalition of Christian Democrats, Socialists, Social Democrats and Liberals was forced out of office because it was too identified with the "partitocracy" - the carving-up of power and the institutions of state among a corrupt party elite. Not only was the coalition undermined by losing five ministers implicated in the scandals, it also lacked the moral authority to carry out electoral reform, which all parties accepted as an essential step towards renewing the political system.

The task has fallen on Mr Ciampi, 72, the first non-parliamentarian to head a government this century. His was a choice of last resort, underlining the bankruptcy of established politics. President Oscar Luigi Scalfaro turned to his unquestioned prestige when the parties were unable to agree on anyone to perform this thankless responsibility.

Mr Ciampi nearly fell at the first hurdle when the PDS and the Greens pulled out within 10 hours of his forming a cabinet. His position remains tenuous. He has been obliged to rely upon the same slim majority as the outgoing four-party coalition of Mr Amato.

His strongest card is the fact that if he loses parliamentary support there is no alternative but immediate elections. This would be a recipe for disastrously unstable government, with imponderable consequences for economic management. The April referendum has introduced reform only for the Senate; without a balancing reform in the Chamber of Deputies different electorates systems would apply for the two houses, which have equal powers of veto over each other.

The length of the government will depend on whether a majority in parliament believes Mr Ciampi's mandate is solely electoral reform, or if he has a broader brief to manage the economy. The former implies elections by the autumn once new rules are agreed; the latter a longer tenure, perhaps until next spring, allowing the party to regroup.

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Don't laugh, but I'm beginning to wonder whether Mr John Major really can look forward to a prolonged tenure of office. This rush of blood to the head will be explained in a moment. First, let it be assumed that similar intimations of political mortality may have occurred to the prime minister himself yesterday as he consulted colleagues on the vexed question of whether or not to dismiss his chancellor in response to the clamour of frightened Tories.

If so, he will be aware that a cabinet reshuffle alone will not restore calm for long. For it is becoming plain that a chancellor here or there is no longer the deciding issue. Anyhow,

the time for Mr Norman Lamont to resign was after lunch on September 16 1992, when his previously-proclaimed policies crumbled. There can be no glorious departure now. A sack, or even a transfer, might be taken as evidence of panic. Mr Major has been struggling since Black Wednesday to restore his personal authority. In so doing, he has already used up six or perhaps seven of his political lives. Throwing Mr Lamont overboard might not be sufficient to prevent fate from depriving him of the rest.

So much for doleful thoughts. The conventional wisdom, frequently rehearsed in this space, is that the Tories will win the next general election in spite of the upsets that have made such tools of them since they won for a fourth time in a row in April 1982. To judge by most of the weekend comment, this assumption has survived the drubbing the government took from the voters last Thursday. Most of us have also made the calculation that Mr Major will stay as leader.

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French jam tomorrow

IT IS convenient for a new government to blame unpopular decisions on its predecessor. It is not surprising, therefore, that the new centre-right government headed by Mr Edouard Balladur, should have blamed fiscal austerity on the Socialists. The tragic suicide of his predecessor, Pierre Bérégovoy, will make this approach seem more bitterly partisan even than usual. The main question, however, is whether the scale and the timing of the proposed action is warranted.

For 1993, claimed Mr Balladur yesterday, the total fiscal deficit would, if unchecked, be FF 410bn or 5.8 per cent of gross domestic product. His government's intention is to limit the deficit to 4% per cent of GDP this year and bring it down to 2½ per cent of GDP, within the Maastricht fiscal criteria, by 1997.

The government's "medium-term financial strategy" rests on tight control of public spending, which is to grow less fast than inflation in nominal terms. Meanwhile, reductions in the deficit this year will depend partly on tight control of spending, including limits on increases in public salaries, and also on an increase in the "general social contribution", a surcharge on income tax, from 1.1 to 2.4 per cent of incomes.

Growing deficit

Mr Balladur made much of the unsustainable fiscal position he inherited. The deficit has tripled in three years, he pointed out. Meanwhile, public debt has risen 40 per cent since 1988, when he left office as finance minister, to reach a third of gross national product. In the absence of decisive action, he argued, France risks losing all margin of manoeuvre.

Judged by current British fiscal standards, let alone those of the Italians, Mr Balladur protests too much. Nevertheless, recent data from the IMF show that the French general government financial deficit is only below those of Italy, the UK and (marginally) Canada among the Group of Seven leading industrial countries. The IMF also suggests that the deterioration in the French structural fiscal deficit will be 2.1 per cent of GDP between 1991 and 1993, only fractionally less than the estimated cyclical deterioration of 2.3

Political is almost always more important than economics. For the government, it may be better to impose ill-timed measures it can blame on its predecessor than well-timed ones which would be blamed on itself. For the French public, therefore, it is *régime* today – and more *régime* tomorrow.

Off your bike, Mr Patten

AFTER LAST week's humiliating election defeat for the government, the prime minister promised to pay more attention to the concerns of the electorate. Close to the top of Mr Major's priorities should be the fiasco over the testing of schoolchildren in England and Wales. Two opinion polls yesterday indicated that teachers who are boycotting the tests have succeeded in winning public support for their action. A compromise is urgently needed to end the threatened confusion in schools while preserving the government's aim of improving standards through regular testing.

The opinion poll results make salutary reading for ministers. One showed that 62 per cent of parents wanted this year's tests abandoned, while 51 per cent supported the teachers' boycott of the new tests. The other found that 62 per cent of all adults accepted the unions' argument that the tests are too complicated and time-consuming. Over three-quarters believed the tests had been introduced too hastily – including 63 per cent of Conservative voters.

It is not that the government has lost the basic argument over tests; both polls show support for the idea of regular testing. Mr John Patten, the education secretary, therefore seems to have pulled off a remarkable coup in uniting so many against the English tests to be introduced this summer for 14-year-olds. In addition to alienating the teachers, the parents and the general public, he has lost the support of independent schools, governors and managers, and even two of his own advisers on testing.

Hidden agenda

Despite the breadth of opposition, Mr Patten promises to persevere with the testing timetable. He rightly accuses some opponents of having a hidden agenda which is opposed to compulsory testing. He rejects the calls of those who want the extension of testing suspended until the completion of the review of the national curriculum by Sir Ron Dearing. He says that people riding bicycles fall off if they stop pedalling, a tempting analogy but unfortunately not a pertinent one in the circumstances.

For in continuing to pedal so vigorously, Mr Patten threatens to

Few measures in the March Budget created as much of a rumpus as Mr Norman Lamont's proposals to reform the taxation of North Sea oil. Apart from opening up divisions within the oil industry, they raised crucial questions about how the UK should manage this important resource.

The repercussions reach parliament today with the debate on the finance bill, for which a senior backbencher MP has tabled amendments intended to cushion the impact of the changes. But the government, in the person of Mr Stephen Dorrell, the financial secretary to the Treasury, who is responsible for the measure, is refusing to yield.

"I have listened to all the representations we have received, and none of them contained anything that we had not considered before the Budget," he says.

The difference between France and the UK is that the former has only limited control over monetary policy. The soon-to-be-independent Banque de France, has managed to reduce its important interest rates five times since the new government took power, and the credibility of the party has grown. Short-term interest rates have more or less disappeared, while the differential on long-term bonds is less than half a percentage point.

Question of timing

These reductions in interest rates are as much as can be expected from improved credibility. From now on lower interest rates will depend on reductions in German interest rates, which will be slow at the short end and may be slower still at the longer end. But this means that French long-term real interest rates may remain at around 5 per cent for an extended period, while short-term ones may fall only slowly from their current levels of around 5½ per cent. It is little wonder that the French economy is expected to shrink, in the government's view, by 0.4 per cent this year.

The government's fiscal programme has to be judged against this bleak background. It is not whether action needs to be taken at some point, but its timing that needs to be questioned. Should the budget proposals allow the French government to lower still further, or even reverse the interest rate premium against Germany, then they would be well timed. But should they merely tighten the fiscal grip, while the monetary one remains as severe as it is now, the government's view, at such a high tax rate?

The ostensible aim of the changes, therefore, is to adapt the North Sea tax regime to the requirements of a mature oil province where further large finds are unlikely and interest has shifted to making the most of developed reservoirs.

But the underlying motive is also to boost tax revenues. The Exchequer's earnings from the North Sea have fallen from a peak of £12.2bn in 1984-85 (more than half of it from PRT, and the rest coming from royalties and corporation tax), to only £1.85bn last year, of which a mere £50m came from PRT. Although the Treasury will lose from the cut in the PRT rate, this loss will be more than offset, it says, by the abolition of exploration allowances, leaving a net addition to tax revenues of 200m next year and 240m the year after that.

A third motive is to bring North Sea taxation in line with the government's overall approach of reducing tax rates and eliminating allowances. According to Mr Dorrell, PRT at 75 per cent is the highest rate of any tax in the country and the abolition of allowances will stop oil companies effectively exploring at the taxpayers' expense.

But in trying to boost its revenues and bring oil taxation in line with its fiscal philosophy, will the Treasury actually damage the prospects for the North Sea? There is a danger that Mr Lamont will kill the incentive to explore at the very moment when the UK needs to make that extra push to find its last, difficult fields. Will oil companies reinvest the savings from lower PRT to squeeze more out of the North Sea or will they just pocket the money and spend it elsewhere? More broadly, there is the question of whether the new tax regime will handicap the UK in the increasingly competitive international market for oil company investment.

These various issues depend on how the outlook for the North Sea is viewed. Contrary to popular perception over a cliff and destroy the testing bicycle altogether. With the united opposition of all six teachers' unions, there is little chance of the tests taking place in enough schools to validate comparisons based on them. Some heads and teachers will make efforts to stage the tests. So, too, will some governing bodies and education authorities. The consequence will be to sour relationships with teachers who are boycotting the tests, to little educational purpose. There may also be a further loss of confidence in the policy among parents. It will be harder to win support for any new tests which are devised after Sir Ron's review.

Tactical retreat

Worse, the boycott of the tests for 14-year-olds threatens to spread to the tests for seven-year-olds. These are now in their third year, and appear to be running smoothly after initial teething troubles. By refusing to call off the controversial tests at 14, the government risks losing the worldwide progress made on tests at seven.

The most important task now facing ministers is to build a consensus on testing which can command the support of all but the most die-hard opponents of tests. It would be hard to come up with proposals for externally moderated tests which would win the support of the most militant testing unions. But it should be possible to win back the support of the moderate Association of Teachers and Lecturers and the head teachers' unions – not to mention testing advisers, governors and, of course, parents.

It is time, therefore, for a tactical retreat on testing for 14-year-olds. Time is needed to devise less unwieldy tests confined to the aim of allowing parents to judge the performance of schools rather than providing nationwide comparisons of individual student performance. Ideally those tests would be ready for 1994, so that the testing timetable slipped by only one year. But more important than a timetable is the requirement for tests which command the support of most, if not all, of the constituencies with an interest in raising the standards of education in Britain's schools.

UK oil tax reforms raise crucial questions about resource management, write Deborah Hargreaves and David Lascelles

Gamble in the North Sea

Britain's natural resources: a taxing concern

Offshore exploration and appraisal well drilling

■ Exploration ■ Appraisal

Source: DTI

Discovered recoverable reserves & cumulative production (in cubic metres)

Source: DTI

Discovered recoverable reserves & cumulative production (in tonnes)

Source: DTI

Fiat to meet on ethics in new approach to corruption probe

THE meeting today of the board of directors of Fiat, Italy's biggest private company, will be a more sombre occasion than that originally called to approve last year's accounts.

The gathering has been overtaken by Italy's widening political corruption scandal, in which Fiat has been pitched into the front line.

At the last count almost a dozen executives had been arrested, interrogated or briefly detained by magistrates investigating alleged kickbacks on public sector contracts or bribes to politicians or political parties.

The board has been summoned to approve a new code of business ethics, drawn up by lawyers. Incorporating an existing document on internal issues, such as conflicts of interest and insider trading, the code, modelled on similar practice at big US groups such as IBM and General Electric, will guide Fiat managers when dealing with bribery and corruption.

The magistrates' inquiries have moved steadily up the group's management ladder to embrace, most recently, two of its three top executives, excluding members of the controlling Agnelli family.

Earlier this year, Mr Francesco Paolo Mattioli, Fiat's chief financial officer, spent 28 days in Milan's San Vittore prison before being transferred to house arrest. Last month, magistrates issued a cautionary warrant against Mr

Haig Simonian on a company hit by Italy's widening political scandal

Giorgio Garuzzo, its chief operating officer. Mr Garuzzo was placed under house arrest.

Other executives arrested or questioned by magistrates include Mr Antonio Mosconi, managing director of Fiat's Toro insurance company, Mr Riccardo Ruggeri, managing director of its New Holland farm and earth-moving equipment business, and Mr Paolo Torricelli, head of Fiat Avio's gas turbines division, who is under house arrest.

The string of arrests, most of them in the past two months, triggered Fiat's more co-operative approach towards the investigations. Last month, Fiat's lawyers contacted Milan magistrates, proposing that Mr Cesare Romiti, Fiat's chief executive, should come forward voluntarily to answer questions.

Although the magistrates declared they had done a deal with Fiat, the company's initiative has led to a temporary halt on arrests and a relatively soft reception for those executives against whom cautionary warrants have been issued and who have returned from abroad.

So far, Mr Romiti has appeared twice before the magistrates. On the last occasion, he delivered a 20-page document, and six pages of appendices, outlining political corruption. Since then, other Fiat commercial vehicles subsidiary has been implicated. Iveco has been implicated in alleged kickbacks on bus sales to the Milan council.

Mr Massimo Aimiatti, Iveco's finance director, is also under house arrest in Turin.

Construction is the second sector in which Fiat has been implicated. Apart from Mr Mattioli, chairman of the group's Cogefar Impres building unit, other executives interrogated include Mr Mosconi, who was managing director of the Fiat-Impres building unit, and Mr Enzo Papi, a former senior manager in the group.

Mr Romiti also used the opportunity to exhort other businesses to adopt a similar approach. In a letter to Corriere della Sera, the Milan paper indirectly controlled by Fiat, he called on fellow executives to follow his lead, a position greeted with some sarcasm given Mr Romiti's late conversion to the cause.

The change of heart has visibly eased the tension between the magistrates and the company in the past three weeks. It has also lifted the mood within Fiat itself. Although no one wished to be quoted, it is clear the former strategy of non-co-operation affected morale and caused strains within the company.

That said, not a lot emerged. Much of the progress made has been pretty standard stuff. Tomkins has chopped about 5 per cent of RHM's workforce - or 1,500 jobs. It has shut RHM's UK and US head offices. Some of RHM's sacred cows - such as its research and development budget - have already gone through the mincer. Tomkins will take a £90m provision to cover such costs. Although the scale of provisioning is not large by the standards of a BTR or Hanson, it still represents about 7 per cent of the purchase price. David Tweedie would hardly approve.

As a piece of financial engineering, the acquisition's appeal is now becoming apparent. The industrial logic, though, remains as opaque as ever. The rationalisation of RHM's milling and baking businesses is proceeding much as the previous management had already outlined. The great assault on the industry's capacity problems has not yet been made.

And it is sure to trigger renewed accusations from other leading businessmen, still in prison, that Fiat has been given preferential treatment.

A clean break at last, Page 14

Conservatives seek ways to restore popularity after election failures

Major prepares to reshuffle cabinet

By Ralph Atkins in London

MR JOHN MAJOR, the British prime minister, has signalled that he is prepared to respond to the slump in the government's popularity by reshuffling his cabinet in coming months.

Mr Major was warned yesterday by Sir Norman Fowler, Conservative party chairman, that he needed to restore his authority as party leader.

Later Sir Norman publicly ruled out a cabinet reshuffle within the next few days or weeks. But the prime minister's office did nothing to dispel a widespread expectation at Westminster that Mr Norman Lamont, the chancellor, will be moved in a July reshuffle.

Asked about the possibility of changes in the cabinet, a spokesman said the timing of any changes would not be affected by the party's disastrous performance in elections last week.

He said Mr Major was prepared to listen more to voters' concerns and was keen that all government policies "are geared to strengthening and broadening the economic recovery". But Mr Major appears equally determined not to be forced into panic reversals of key government policies.

A handful of Conservative MPs



Under pressure: Norman Lamont leaves Downing Street yesterday

were last night threatening to vote against the government during a parliamentary debate on the details of this year's budget, especially on the imposition of VAT on gas and electricity.

Sir Norman will use a speech to the Scottish Tory party confer-

ence tomorrow to urge the party to unite around areas of agreement - the economy, free enterprise and reform of industrial relations. Mr Major addresses the conference on Friday.

Cabinet will discuss on Thursday next year's legislative pro-

gramme. It faces a long list of possible bills, many - such as on equalising male and female state retirement ages - highly controversial. A senior official said the priority now was a "sensible and popular" programme.

Mr Major wants a strong emphasis on tackling crime and increasing the competitiveness of British industry via a fresh deregulation initiative.

However, no clear consensus has emerged among ministers or backbench MPs about the best prescription for restoring party fortunes. An appeal yesterday by Mr Michael Heseltine, trade and industry secretary, for Conservatives "to keep your nerve" could not paper over divisions between left and right and between pro and anti-European factions in the party.

The admission that Tories were in a "dreadful hole," by Mr Kenneth Clarke, home secretary, gave Tory MPs licence to voice publicly the depths of their anxiety.

Mr Lamont appears to accept his only option is to try and ride out the storm. He will stress the prospects for economic recovery when he addresses the Scottish conference tomorrow. A colleague of the chancellor said: "He has got so used to these crises, it is no different from normal."

Interest rate speculation sends sterling lower

By James Blitz in London

STERLING slipped sharply against both the D-Mark and the dollar yesterday as dealers took the view that the UK government might cut base rates again to try and improve its fortunes.

The pound closed 3 pence

down on the day at DM2.4625 and 4 cents lower at \$1.5350. Sterling was also a full percentage point below its Friday close when measured against its exchange rate index, which tracks sterling's value against a basket of currencies. It closed last night at 79.9.

A handful of Conservative MPs

also increased hopes for inflation-free expansion in the UK economy.

On the money markets, there was mild speculation that base rates could be cut by the autumn. Three-month sterling cash closed at 5% per cent from a previous close of 5% per cent.

PLO cuts participation in peace talks

By Roger Matthews

In Washington

THE PALESTINE Liberation Organisation yesterday came close to suspending its role in Middle East peace negotiations in Washington, protesting at what it claimed were unfulfilled pledges by Israel.

A PLO spokesman in Tunis said the Palestinian negotiating team would be cut from 14 members to three. It would also suspend the work of three sub-committees. However, the PLO has stopped short of withdrawing from the peace process, launched in Madrid 18 months ago.

The Palestinian decision fol-

lows two weeks of growing frustration in Washington and worsening violence in the occupied territories.

Members of the negotiating team were bitterly disappointed by a new Israeli document issued last Thursday on ideas for an interim self-governing authority in the West Bank and Gaza Strip. They said it was little different from previous proposals, offered no real transfer of authority, and contradicted the whole basis of the peace process.

The Palestinians also claim Israel has reneged on a promise to speed the return of the nearly 400 men deported last December to southern Lebanon, and to

improve conditions in the occupied territories. They add that Israeli troops have killed at least 18 Palestinians since the peace talks reconvened last month, while the economy is suffering because workers are banned from crossing into Israel.

The Palestinians had already halted work on the sub-committee dealing with human rights in the occupied territories, a decision described as "bizarre" by an Israeli spokesman in Washington. Work has now also been stopped on committees on self-government and the issues of land and water.

The talks involving Syria, Jordan and Lebanon are due to con-

THE LEX COLUMN

Tomkins' thin slices

Tomkins' latest trading announcement does little to dispel the view that the conglomerate is more intent on rewriting numbers on bits of paper than taking decisive steps to reshape Ranks Hovis McDougall. Tomkins' shares have wobbled recently so it decided to release a progress report before entering its closed period. Given current sensitivities about price-sensitive information such an approach is certainly to be commended.

The change of heart has visibly eased the tension between the magistrates and the company in the past three weeks. It has also lifted the mood within Fiat itself.

Although no one wished to be quoted, it is clear the former

strategy of non-co-operation affected morale and caused strains within the company.

The string of arrests, most of them in the past two months, triggered Fiat's more co-operative approach towards the investigations.

Last month, Fiat's lawyers contacted Milan magistrates, proposing that Mr Cesare Romiti, Fiat's chief executive, should come forward voluntarily to answer questions.

Although the magistrates declared they had done a deal with Fiat, the company's initiative has led to a temporary halt on arrests and a relatively soft reception for those executives against whom cautionary warrants have been issued and who have returned from abroad.

So far, Mr Romiti has appeared twice before the magistrates. On the last occasion, he delivered a 20-page document, and six pages of appendices, outlining political corruption. Since then, other Fiat commercial vehicles subsidiary has been implicated. Iveco has been implicated in alleged kickbacks on bus sales to the Milan council.

Mr Massimo Aimiatti, Iveco's finance director, is also under house arrest in Turin.

Construction is the second sector in which Fiat has been implicated. Apart from Mr Mattioli, chairman of the group's Cogefar Impres building unit, other executives interrogated include Mr Mosconi, who was managing director of the Fiat-Impres building unit, and Mr Enzo Papi, a former senior manager in the group.

Mr Romiti also used the opportunity to exhort other businesses to adopt a similar approach. In a letter to Corriere della Sera, the Milan paper indirectly controlled by Fiat, he called on fellow executives to follow his lead, a position greeted with some sarcasm given Mr Romiti's late conversion to the cause.

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INTERNATIONAL COMPANIES AND FINANCE

Wienerberger posts 30% fall in operating profits

By Ian Rodger in Zurich

WIENERBERGER, the fast growing Austrian building materials group, suffered a decline in operating profit last year - its first in more than a decade.

Operating profit fell 30 per cent to Sch1.62bn (\$56.48m) mainly because a ferro alloys subsidiary fell into loss. Net profit was 42 per cent lower at Sch1.36m. Group sales rose 11.4 per cent to Sch1.7bn.

Wienerberger shares, which have tumbled from a 1992 peak of over Sch3.500, closed down Sch1.865 in Vienna.

In spite of the setback, the group, in which Creditanstalt

has a controlling interest, is paying a 34 per cent dividend, an effective increase of 26 per cent because of the prior issue of share dividends.

Mr Erhard Schaschl, chief executive, emphasised that the core building materials businesses continued to perform well and he forecast a profit recovery in the current year.

The group's main problem stemmed from its 51 per cent owned Treibacher Chemische Werke. Treibacher, acquired in 1989, makes ferro alloys for steel and automotive industries. The slump in demand and margins in world markets caused "a dramatic deterioration of the results which could

not be offset by rationalisation measures," the group said.

Treibacher fell from a profit of about Sch30m in 1991 to a loss of Sch1.65m last year. Mr Schaschl predicted it would return to profit this year as a result of cost cutting.

The property division also disappointed, with turnover down to Sch2.33m from Sch2.97m.

The development of the sale of a development in south Vienna.

Sales in the wall, ceiling and roofing systems division jumped 20 per cent Sch2.95m while the piping and drainage systems business saw turnover rise more than 9 per cent to Sch2.45bn.

Tomkins cuts 1,500 RHM jobs

By Richard Gourlay in London

TOMKINS, the UK conglomerate which took over Ranks Hovis McDougal last year, has cut 1,500 jobs and set up a £90m (\$138m) provision to integrate the milling, baking and grocery products group.

Giving the first glimpse of how integration was progressing, Mr Greg Hutchings, chief executive, said Ranks and the cut-throat bread baking market were exactly as Tomkins had anticipated.

He said Tomkins' preliminary results in the year to the end of May would be "in line with market expectations" and would continue a "record of above average earnings growth".

Tomkins' share price has underperformed the London market since January.

Last week it fell further amid fears that the group had underestimated the strength of the dominant bread producer, Associated British Foods, and the power of the large supermarket buyers.

Yesterday's announcement suggests there will be no early end to the baking market's overcapacity and low profitability.

Mr Hutchings said yesterday that not all the provisions were to be used to reorganise milling and baking.

He said that ABF and RHM would settle down to the current "relatively satisfactory situation" in which ABF had

about 36 per cent of the bread market and RHM about 34 per cent.

"I think it will settle down to those sorts of market-share numbers for ever," Mr Hutchings said.

If they lose money, if they make money, we make money."

The markets should not get the milling and baking division out of proportion. "This is only 8 per cent of Tomkins," he said.

Mr Hutchings said the dividend for the year would be no less than 6.35p on the enlarged capital, an increase of over 21 per cent.

Tomkins share price rose 13p to 236p.

Details, Page 22; Lex, Page 16

Portuguese supermarket bid battle

A TAKEOVER bid by Jeronimo Martins, the Portuguese food retailer, for supermarket chain Ibo-Supermercados has been contested by a minority shareholder in Ibo, Reuter reports from Lisbon.

The objection raised by a 19.9 per cent shareholder has led the Portuguese Stock Exchange Commission to suspend trading in Ibo shares on the Lisbon and Oporto stock exchanges.

Jeronimo Martins owns 51 per cent of Ibo indirectly through its wholly-owned subsidiary, Inovaco.

Jeronimo Martins, partly owned by Boeker of the UK and Ahold of the Netherlands, operates 40 Pingo Doce supermarkets and the the cash-and-carry chain Recheio.

Acquisition of Ibo would give Jeronimo Martins a further 52 Ibo supermarkets, seven cash-and-carry stores and three

Faia Nova hypermarkets, making it one of the country's top three supermarket chains.

Portugal's Es3.500bn (\$23.82bn) retail food industry is currently dominated by Sonae Investimentos-SGPs, running the Modelo supermarket and Continente hypermarket chain, and Super Companhia Portuguesa de Supermercados, which owns the Pao de Acucar supermarkets and Jumbo hypermarkets.

At least 8.5m shares (23.3 per cent of the total) will be available to domestic and foreign institutions, although this could rise if the take-up by employees and the general public is less than 5.5m shares (19.6 per cent). The offer will run from May 17 to June 4.

The government believes

Celcius will be able to take a more active part in the broader restructuring of the European defence industry if it is in private hands and has access to external risk capital.

SCHERING, the Berlin-based pharmaceuticals and agro-chemical group, yesterday confirmed it was holding talks with Hoechst aimed at merging the two companies' agro-chemical operations.

A link with Hoechst, one of Germany's big three chemical groups, would give Schering access to a bigger market and help insulate its agro-chemical division from further losses.

Marzotto 8% sales fall disappoints

By Halg Simonian in Milan

MARZOTTO, Italy's second-biggest clothing and textiles group, which controls Germany's Hugo Boss, yesterday deflated expectations of soaring exports on the back of lira weakness.

Mr Pietro Marzotto, chairman, said first-quarter sales in 1993, adjusted for currency movements, had fallen by about 8 per cent. Unadjusted turnover rose by 4.7 per cent to Ls1.26bn (\$41m).

The fact that volumes have fallen at a leading exporter in one of Italy's most competitive sectors will disappoint analysts forecasting an export-led boom in corporate earnings this year.

Mr Marzotto said demand for textiles and clothing remained depressed. Although first-quarter group sales had been swollen by the lower lira, notably



Pietro Marzotto: demand for products remained depressed

against the D-Mark - swelling Hugo Boss revenues in lira terms - market conditions remained "very difficult". In D-Mark terms, Hugo Boss sales

had fallen by 2.7 per cent, he said.

The gloomy outlook came against virtually static group earnings for Marzotto in 1992, the first year in which Hugo Boss had been fully consolidated. Net profits were Ls4.1bn against Ls3.6bn, while group sales, swollen by the acquisition, jumped to Ls1.92bn from Ls1.28bn. Adjusted for acquisitions and disposals, sales fell 2.4 per cent last year. Mr Marzotto gave no earnings forecasts for 1993, but said sales should approach Ls3.000bn.

Parent company results differed markedly, reflecting the full impact of financing charges for the takeover and write-downs on the Hugo Boss stake.

The parent company lost Ls4.7bn, compared with net profits of Ls2.2bn in 1991. Interest payments rose Ls1.6bn to

Ls3.4bn, while a L7.9bn write-down was made on the Hugo Boss stake. However, Marzotto is maintaining its dividend at Ls20 per ordinary share.

Mr Marzotto defended the Boss takeover, which has greatly broadened the group's international exposure and reduced its dependence on textiles and trade. After the purchase, clothing accounted for almost 66 per cent of Marzotto sales, compared with 47.6 per cent in 1991.

The group, which bought 63.8 per cent of Boss's ordinary shares in late 1991, and has an option on a further 13.8 per cent, has been increasing its stake by buying further Boss shares.

Marzotto's stake in Boss's total share capital rose to 41 per cent at the end of last year from 32.5 per cent and now stands at 43.3 per cent.

KOP increases rights issue on strong demand

By Christopher Brown-Humes

FINLAND'S leading commercial bank, Kansallis-Osake-Pankki (KOP), is increasing the size of its FM320m rights issue after receiving subscriptions for just over FM16bn (\$186m).

The bank said yesterday it would issue a further 7.85m shares to three Finnish companies to raise an additional FM70.5m.

The total FM16bn capital increase strengthens the group's financial position considerably and raises its international capital adequacy ratio by more than 1 percentage point to over 9 per cent.

The bank plans to raise a further FM220m in the domestic and international debt markets through a series of issues beginning in the autumn.

If these are successful and there is no further worsening in the Finnish economy, it is confident it can survive the Finnish banking crisis without direct state support.

KOP reported a FM3.7bn loss in 1992, but it expects its deficit this year to fall to FM220m after the cut in Finnish interest rates and reduced credit losses.

Schering may form link with Hoechst

By Judy Dempsey in Berlin

SCHERING, the Berlin-based pharmaceuticals and agro-chemical group, yesterday confirmed it was holding talks with Hoechst aimed at merging the two companies' agro-chemical division.

The company, already in a rationalisation programme, said Hoechst had "priority" in the negotiations, adding that it had been seeking a partner for its agro-chemical division for some time.

However, Schering could not yet confirm the nature of the merger. "Maybe it might be in the form of a joint venture. But it is too early to say. We have not yet signed a letter of intent. We don't know when the talks will end," a spokesman said.

Schering is keen to stem the overall decline in its sales. In the first quarter of this year, turnover in the agro-chemical division fell by 22 per cent. Total sales declined by 8 per cent over the same period a year ago.

Hoechst also recorded an overall decline in sales for the first quarter. Turnover fell by 5 per cent to DM11.6bn, and pre-tax earnings for the same period fell by 28 per cent to DM243m.

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INTERNATIONAL COMPANIES AND FINANCE

Thyssen in group bid for Klöckner-Werke steel mill

By Ariane Genillard in Bonn

THYSSEN and Krupp-Hoesch, Germany's two largest steel-producers, said yesterday they will lead a consortium of European steelmakers to take over part of the steel operations of Klöckner-Werke, the embattled German steel group.

The consortium wants to acquire the cold rolling mill in Klöckner-Werke's steel plant in Bremen.

"We will study this offer as carefully as any other. Negotiations with foreign partners have been running for some time already," Klöckner-Werke said.

The proposal depends on the success of the debt relief plan under which Klöckner-Werke hopes to write off DM1.7bn of its DM2.4bn (\$1.5bn) net debt.

The company's main creditors, including Deutsche Bank and other leading German banks, have already in principle agreed to the plan. A final meeting of creditors is scheduled for June 7.

But it may also have to consider reducing production of its hot rolling mill in Bremen to satisfy EC demands, industry analysts said.

Like the EC, Klöckner-Werke's competitors are eager to see significant production cuts made to relieve the overcapacity crisis plaguing the European steel industry.

The EC wants to make sure that significant production cuts are made by Klöckner-Werke to support the Commission's overall plan to restructure the European steel industry.

Klöckner-Werke will present its restructuring deal to the EC

on Wednesday. The company plans to cut its raw steel production by 20 per cent with a blast furnace in Bremen set for closure.

But it may also have to consider reducing production of its hot rolling mill in Bremen to satisfy EC demands, industry analysts said.

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Wall Street broker confirms job losses

By Patrick Harverson
In New York

SMITH Barney Shearson, the US brokerage house created earlier this year, confirmed yesterday that it would shed between 1,200 and 1,500 jobs this year, mostly from the company's back office operations.

The lay-offs are part of a restructuring of the new company, created when Primerica, the diversified financial services group which owned Smith Barney Harris Upham, the Wall Street firm, bought American Express' Shearson brokerage unit for about \$1bn.

The merger made the new entity the second largest securities brokerage house in the US, behind Merrill Lynch, long-time industry leader.

Smith Barney Shearson, which employs 26,500, said that some staff had been notified of planned redundancies, and that the gradual process of lay-offs would probably be completed by the end of this year.

The job cuts will come in the company's back office processing and clearing operations, as well as in the administration, personnel and human resources departments.

The roughly 11,000 stockbrokers who work for Smith Barney Shearson will not be affected by the workforce reductions. In some areas, such as capital markets, research and corporate finance, the firm is said to be hiring staff.

Up to \$70m of Marriott common stock and up to \$100m of cash would be offered in the exchange.

However, a second group of unhappy bondholders - led by the UK's Prudential insurance group - continued to oppose the demerger plan, and so far has not agreed to the settlement offer.

The offer was agreed in principle with some of the group's bondholders in March.

Bondholders were upset by Marriott's plans to demerge its

main operating interests - the lodging business and food services operations - which would leave behind Marriott's property assets and the bulk of the group's \$3bn of debt.

Negotiations between Marriott and some of the larger US institutional bondholders resulted in the exchange offer.

In the SEC filing, it said the new bonds would have interest rates 100 basis points higher and maturities extending about four years later than the present Marriott bonds.

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Canon cuts its profit forecast as yen rises

By Michio Nakamoto
in Tokyo

CANON, the Japanese manufacturer of cameras and office equipment, warned that profits for the current year were expected to be less than half its earlier forecast.

The company blamed the appreciation of the yen, which has risen 11 per cent this year and hit export revenues. Exports account for nearly 80 per cent of the group's sales.

Canon revised its parent company pre-tax profits forecast for the year to December 1993 to Y38bn (\$45m), from the Y77.5bn it expected in February. Sales have also been revised down, from Y1,100bn to Y1,060bn.

On a consolidated basis, Canon expects sales for the year to fall 3.5 per cent from its previous forecast of Y1,960bn to Y1,910bn.

Pre-tax profits are revised down 37 per cent from Y102bn to Y64bn.

The rise in the yen's value - from about Y125 to Y110 to the dollar - had reduced the company's expected revenues from exports by Y22bn, Canon said. It plans to deal with the impact of the yen's appreciation through price increases, cost-cutting and by transferring a larger proportion of its manufacturing to its overseas bases, although it does not intend to increase manufacturing sites outside of Japan.

Sumitomo MI pays tax penalty

SUMITOMO Metal Industries said yesterday it had paid more than Y600m (\$6.4m) in penalty taxes to the Osaka regional tax bureau after failing to report Y101bn in taxable income between 1990 and 1992, writes Charles Leadbeater in Tokyo.

The money involved was spent on community projects in localities around the company's plants. Sumitomo said it represented tax-free social spending.

Nissan straightens out its Spanish unit's battered balance sheet

Kevin Done examines the Japanese carmaker's plan to inject Ptas15bn in new capital

NISSAN, the Japanese carmaker, is to inject up to Ptas15bn (\$13m) in new equity capital into Nissan Motor Iberica as part of a financial restructuring of its loss-making Spanish subsidiary.

The injection of an initial Ptas8bn will be announced this week, and the provision of a further Ptas5bn is expected by the end of the year.

According to Mr Kiyoshi Sekiguchi, Nissan Motor Iberica managing director, a third tranche of Ptas3bn may be to be injected by Nissan in 1994 to repair its majority-owned subsidiary's battered balance sheet, if the losses cannot be stemmed this year.

Nissan Motor Iberica lost Ptas 14.4bn (\$1.25m) last year, and it is understood the losses have deepened in the first quarter of this year.

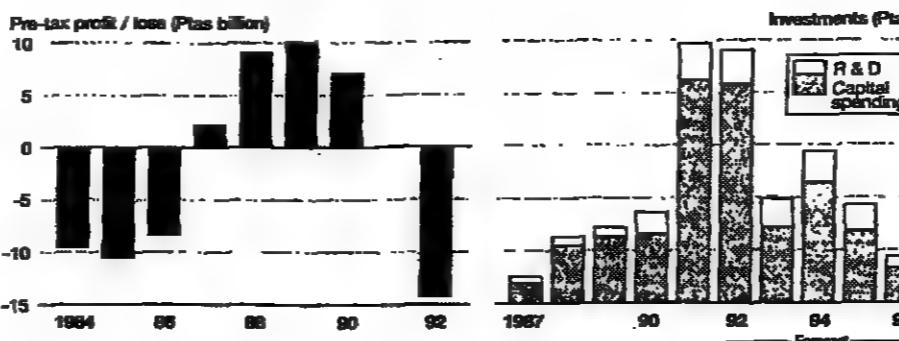
Mr Juan Echavarria, Nissan Motor Iberica executive chairman, warned that the company did not expect to return to profit before 1995.

It has plunged into loss in the midst of an ambitious five-year, Ptas150bn investment programme aimed at doubling its capacity to around 165,000 vehicles a year by 1996.

The financial problems of Nissan Motor Iberica, two-thirds owned by Nissan Motor, could hardly have come at a worse time for the Japanese carmaker, whose finances are under heavy pressure because of falling sales in Japan.

Now it is launching the Terra-

Nissan Motor Iberica



no-gap in its product range. The Nissan Terrano II will be marketed as the Ford Maverick with only minor cosmetic differences.

Nissan Motor Iberica is planning to build up to 60,000 a year of the four-wheel drive vehicle by 1995, of which 22,000 will be sold to Ford.

For the first time, a vehicle engineered by a Japanese carmaker and produced in Europe will also be supplied to a long-established vehicle maker in Europe, namely Ford, for sale through Ford's network.

Ford has made repeated public attacks on the build-up of the Japanese vehicle manufacturing presence in Europe, but it was prepared to turn to Nissan to buy in a vehicle for sale under the Ford badge to cover

Diesel engines and transmis-

sions for both Serena and Terrano II are to be built in Spain, while the petrol engines for the Serena are supplied from Nissan's Sunderland plant.

Nissan Motor Iberica is planning to produce around 50,000 Serena vehicles by 1995, including a light commercial van variant to be launched next year.

It is aiming to raise vehicle output to 135,000 in 1995, of which around 80 per cent would be accounted for by the two new vehicle ranges. This compares with output last year of 76,885. Of this number, only 11 per cent was accounted for by the new vehicles - in the form of initial production of the Serena.

With output of both new vehicle ranges located in Europe, Nissan has stolen a

even faster rate. Its presence in the Spanish car market is growing strongly, albeit from a small base. But the market is shrinking alarmingly, with new car registrations in the first four months this year a third down on last year.

"Our main objective is to expand into Europe. We cannot just concentrate on the Spanish market; we must live off a bigger volume base," says Mr Sekiguchi. "But our export markets are very tough at the moment because of falling demand and, in the short-term, our exports do not compensate for the very sharp decline in the domestic market."

While the restructuring is to be launched this week is aimed at shoring up the balance sheet in the short term, Nissan Motor Iberica is seeking a dramatic improvement in productivity in the medium-term.

By 1995-96, it aims to have doubled its unit output per employee. It plans to cut around 500 salaried staff in the next three years from its 7,200-strong workforce. At the same time, the number of production workers is supposed to remain unchanged, while vehicle output is planned to increase from 77,000 last year to 100,000 this year, to 120,000 in 1994 and 135,000 in 1995.

"We are planning to increase production with no increase in the workforce but only with productivity gains," insists Mr Sekiguchi.

China acts on treasury bonds backlog

By Deirdre Nickerson
in Beijing

CHINA'S decision last week to halt new issues of debt and equities securities is a sign of how desperate the authorities are to clear an embarrassing backlog of unsold state treasury bonds.

The March 1 issue of Yn20bn (\$5.2bn) was originally due to expire on April 30, but much to the chagrin of the Ministry of Finance, only Yn4bn worth of bonds had been sold by the original expiry date.

The low return rate - five and three-quarter bonds carry coupons of 11 and 10 per cent respectively - coupled with

first-quarter inflation of 15.7 per cent make the bonds unattractive to the public who, it seems, would rather speculate in shares.

The Ministry of Finance has extended the expiry date in the hope that bonds will be sold, but prospects are not good. Trading prices have fallen below their face value at most trading centres. The bonds were issued two months early this year in the hope they would be sold before enterprise bonds flood the market later this year.

The freeze on new debt and equity issues comes as China is making headway in establishing a regulatory framework for

Last week's interim regula-

tions are also aimed at facilitating the listing of Chinese companies on overseas exchanges. Nine state enterprises are seeking listing in Hong Kong.

Publication of the new regulations caused the Shanghai index to plummet because speculators were concerned at the effect stricter supervision would have on the market's fairly lax regulatory environment.

The new rules cover nine aspects of stock market activity, including public offerings, general trading, corporate takeovers, continuous disclosure, investigation procedures and arbitration of disputes.

Last week's interim regula-

Brambles shares plunge on poor estimate for half

By Bruce Jacques in Sydney

SHARES in Brambles Industries, the Australian transport group, fell yesterday to an 18-month low after a forecast of sharply lower second-half profits.

The shares fell 96 cents to A\$12.98 (\$US8.20), their lowest since November 1990, after directors said earnings for the half to June faced a marked fall. They cited recession in Europe as the main reason, but added full-year earnings should not fall more than 16 per cent on the earlier A\$180.2m.

Singapore Technologies to float 25% of offshoot

By Kieran Cooke
in Kuala Lumpur

STIC says it made a pre-tax profit of \$S38.7m (US\$24m) in calendar 1992.

The share offer will be made on the fixed price and tender system, with an offer price in the region of Singapore 85 cents per share.

Mr Wong Kok Siew, STIC's president, said the proceeds would help the group to expand overseas.

Keppel, a Singapore conglomerate with a large stake in the island republic's shipyards, intends to list its subsidiary, Keppel Bank, on the local stock market. Keppel said details would be announced next month.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, May 10, 1993. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	E STG	US \$	D-MARK	YEN	COUNTRY	E STG	US \$	D-MARK	YEN	COUNTRY	E STG	US \$	D-MARK	YEN	
	(X 100)			(X 100)		(X 100)					(X 100)				(X 100)
Afghanistan	98.25	64.875	43.3045	57.3711	Germany	13.1707	1.5802	5.3468	7.4797	Portugal	41.2991	26.032	16.7701	24.0785	
Algeria	170.62	111.228	82.145	92.3610	Greece	2.4525	1.6842	1.4358	1.5326	Qatar	1.5236	0.7	0.6233	0.665	
Angola	1.0	0.625	0.4895	0.5205	Holland	1.00	0.6214	0.4205	0.5053	Papua New Guinea	1.497	0.7072	0.6779	0.6728	
Angola (P.F.R.)	8.9295	5.6222	3.3559	4.6252	Ireland	0.9225	0.5422	0.3675	0.4321	Peru	2.0454	1.7324	1.6231	1.6231	
Angola (S.P. Popular)	101.35	117.222	73.3157	86.2717	Italy	0.9225	0.5422	0.3675	0.4321	Peru (New)	3.10	2.0195	1.2588	1.2075	
Angola (New Republic)	628.33	490.875	265.281	304.215	Switzerland	1.00	0.6214	0.4205	0.5053	Philippines	4.0327	26.602	16.5936	23.8171	
Anguilla	1.2	0.7254	0.5895	0.6234	Thailand	1.00	0.6214	0.4205	0.5053	Poland	20.3610	176.2287	105.15	122.97	
Antigua	1.5	0.7254	0.5895	0.6234	Tunisia	1.00	0.6214	0.4205	0.5053	Portugal (Repub)	122.89	148.121	22.9453	133.448	
Argentina	1.2	0.7245	0.5885	0.6224	Uganda	1.00	0.6214	0.4205	0.5053	Portugal (State)	1.5300	0.6233	0.696	0.696	
Argentina (P.F.R.)	2.2045	1.2045	1.1295	1.2045	Venezuela	1.00	0.6214	0.4205	0.5053	Portugal (State)	1.5300	0.6233	0.696	0.696	
Argentina (S.P. Popular)	1.2	0.7245	0.5885	0.6224	Yugoslavia	1.00	0.6214	0.4205	0.5053	Portugal (State)	1.5300	0.6233	0.696	0.696	
Armenia	1.2	0.7245	0.5885	0.6224	Zambia	1.00	0.6214	0.4205	0.5053	Portugal (State)	1.5300	0.6233	0.696	0.696	
Aruba	1.2	0.7245	0.5885	0.6224	Zimbabwe	1.00	0.6214	0.4205	0.5053	Portugal (State)	1.5300	0.6233	0.696	0.696	
Australia	2.2045	1.2045	1.1295	1.2045	Zimbabwe	1.00	0.6214	0.4205	0.5053	Portugal (State)	1.5300	0.6233	0.696	0.696	
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Announcement of better-than-expected producer prices data prompts positive reaction

Long-dated UK gilts recover lost ground

By Jane Fuller in London and Patrick Harverson in New York

THE UK government bond market reacted positively to the news of better-than-expected producer prices at both input and output levels.

This was best reflected in the

GOVERNMENT BONDS

very long end of the market. The 8% per cent gilt due 2017 gained just over a quarter of a point, recovering some of the ground lost when the recent spate of good economic news created gloom in the most inflation-wary camp.

An additional £250m tranche of the 2017 stock, announced on Friday, was sold without difficulty by the Bank of England yesterday, along with £250m of 8 per cent gilts due 2003.

Market sentiment was helped by the demand exhibited for these issues.

Some resilience was also shown at the shorter end of the market.

The one area to sag was the middle range, where the next auction is expected, although the Bank of England has yet to make an announcement.

The 8% per cent bond due

2007 was down by about 1%. While the market seems to have been little moved by the Conservatives' losses in last Thursday's elections, one economist commented that gilt might have responded more strongly to the good news on inflation without the political setback and the consequent weakening of the pound.

ELSEWHERE, excitement focused on Denmark, where the government bond market fell sharply in response to a narrowing of the gap between the "yes" and "no" camps ahead of the Maastricht referendum on May 18, according to recent opinion polls.

A weekend poll showed 48 per cent of Danes intending to vote "yes" with 34 per cent against.

Before last June's surprise "no" vote, the figures were similar.

If the Danes repeat that rejection, a speculative attack would be expected on the Danish krone, which weakened against the D-Mark yesterday.

The yield on the 10-year government bond rose to 7.78 per cent, compared with 7.6 per cent on Friday night.

The Spanish peseta is seen as the next most vulnerable currency and Spanish government bonds were also

FT FIXED INTEREST INDICES									
	May 10	May 7	May 6	May 5	May 4	Year ago	High	Low	May 10
Govt Bonds	94.88	94.79	95.08	95.04	95.07	95.04	95.28	94.74	
Fixed Interest	110.05	111.02	111.07	111.00	103.75	113.63	115.67	103.67	
Bond 100 Government Securities 15/10/26; Fixed Interest 1928	127.40	127.45	127.48	127.45	127.48	127.48	127.50	127.45	
Fixed Interest high yield corporate 11/03/2003, 100% D-Yield	115.05	115.05	115.05	115.05	115.05	115.05	115.05	115.05	
GILT EDGED ACTIVITY									
Interest*	111.6	107.1	113.1	110.0	105.8				
5-day average	102.7	102.7	114.4	113.6	112.8				
5-day activity factors remained 107.4									

* No information available - previous day's price

relatively poor performers on what was a generally quiet day for continental European markets.

Trade in French government bonds was on ice ahead of the mini-budget statement, which came too late in the day for the European markets.

There was little impetus in Germany. The next repo rate announcement is due tomorrow. However, only a thin slice is expected to be taken off the 7.71 per cent level that was established last week.

One feature of the continental markets was that Dutch bonds continued to outperform German bonds.

With the guilder remaining strong, hopes are alive that interest rates can continue to be cut independently of German ones.

Dutch 10-year bonds were yielding 12 basis points less than the German equivalent,

BENCHMARK GOVERNMENT BONDS									
	Price	Change	Vwap	Week ago	Month ago	Yield	Price	Change	Week ago
AUSTRALIA	8.500	0.003	113.9464	-0.162	7.52	7.54	7.60		
BELGIUM	9.000	0.003	110.3200	-0.150	7.48	7.50	7.58		
CANADA	7.250	0.003	98.2000	-0.400	7.81	7.51	7.54		
DENMARK	8.000	0.003	101.6500	-0.800	7.77	7.71	7.90		
FRANCE	8.000	0.003	105.2500	-0.008	6.72	6.79	6.92		
SWITZERLAND	8.500	0.003	106.9700	-0.060	7.20	7.22	7.13		
GERMANY	6.75	0.003	98.6500	-0.050	6.80	6.79	6.86		
ITALY	11.500	0.003	95.9800	+0.145	12.50	12.50	13.21		
JAPAN	No 145	4.000	100.9500	-0.217	4.32	4.34	4.20		
	No 145	3.500	100.9500	-0.206	4.48	4.48	4.38		
MICROPALENE	7.000	0.002	102.1500	-0.060	6.68	6.72	6.58		
SPAIN	10.300	0.002	82.7800	-0.157	11.51	11.48	11.26		
UK Gilts	7.250	0.002	100.22	-0.502	7.18	7.18	7.20		
	7.150	0.002	104.24	-0.502	8.06	8.10	7.98		
US TREASURY	8.500	0.002	105.14	-0.052	5.91	5.97	6.12		
	7.150	0.002	105.14	-0.052	6.85	6.86	6.86		
ECU (French Govt)	8.000	0.003	101.8000	-0.460	7.72	7.83	7.83		

London closing - denotes New York morning session

† Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents)

Source: Datastream; Price Sources

Attention was focused firmly on the forthcoming quarterly refunding round.

Over the next four days the Treasury is due to sell \$16bn in three-year notes (today), \$10.75bn in ten-year notes (tomorrow), and \$8.25bn in 30-year bonds (Thursday).

In addition, more than \$38bn in three-month and six-month bills and cash management bills will also be sold this week.

With so much new supply in the pipeline, participants were reluctant to commit funds to the market.

Eurocommercial paper market shows decline

By Richard Waters

the market in the first quarter of that year.

The fall-off was prompted in part by a switch by borrowers further down the yield curve, and in part by a downgrading in the credit ratings of a number of issuers of short-term paper.

The downgradings of Italy and of Scandinavian banks last year had a particular effect on the market, said Mr John Ford, head of ECP at Citibank.

A ruling in France in March this year that SICAVs (money market funds) should hold no more than 10 per cent of their assets in Europaper and other unregulated investments has also stunted the demand for ECP from a group that had been among the most active investors in Europe, Mr Ford added.

Competition from a number of domestic commercial paper markets also drew borrowers away from the international market, but last year's move by the German authorities to open up the D-Mark commercial paper market to foreign issuers helped stem the decline of short-term paper.

International Banking and Financial Market Developments, May 1993 BIS, Basle.

Republic of Finland taps Austrian schilling sector

By Steve Webb

THE REPUBLIC of Finland yesterday tapped the Austrian schilling sector of the Eurobond market with a Schillbn, five-year deal - the biggest seen in that sector.

Creditanstalt Bankverein of Austria, lead manager for the

INTERNATIONAL BONDS

deal, claimed that Finland was able to borrow on more aggressive terms in Austrian schilling than in the D-Mark sector.

Other dealers who follow the Republic of Finland's borrowings in the international capital markets said that it was

well ahead with its borrowing programme for 1993, having chosen a wide variety of currencies and maturities so far this year. Finland has an AA/AA+ AA rating.

The deal is the worst is over for Finland - there's a greater measure of confidence from investors," said Mr Tim Skeet, senior vice-president of Kidder Peabody's syndication desk.

The Eurobond market was unusually quiet yesterday, with the only other substantial deal of the day a re-opening of an existing French franc issue.

The European Investment Bank has doubled the size of its recent 6% per cent, five-year deal with a further FFr3bn of

floating-rate sterling to give attractive sub-Libor levels of funding.

However, investor demand for Eurosterling paper is seen as being weak at the moment.

Some dealers suggested that the recent flood of Eurofranc deals may have run out of steam.

Rumours are circulating in the market that Sweden may be planning to tap the Euroyen sector with a fairly large five-year deal.

Meanwhile, in the Eurosterling sector some market experts have suggested that there might be good swap opportunities for borrowers, who would be able to borrow in fixed-rate sterling and then swap into

MARKET STATISTICS

RISES AND FALLS YESTERDAY

LONDON RECENT ISSUES

EQUITIES

FIXED INTEREST STOCKS

FLIGHTS OFFERS

TRADITIONAL OPTIONS

FT-ACTUARIES FIXED INTEREST INDICES

PRICE INDICES

AVERAGE GROSS REDEMPTION YIELDS

CALLS

PUTS

OPTION CALLS

OPTION PUTS</

RHM's milling side in Tomkins' sights

By Richard Gourlay

MR GREG Hutchings, chief executive of Tomkins, yesterday gave the first details of how his Smith & Wesson handgun and bicycle conglomerate is to integrate Ranks Hovis McDougal, bought last year for £355m.

Most analysts believe that for RHM to be a successful acquisition Tomkins would need to turn around the marginally profitable milling and baking division, so it was not surprising most attention has alighted on this cut-throat market.

But for observers of the bread wars that periodically hit supermarkets and currently have suppliers in a tight grip, there were only crumbs of reassurance that some of the imbalance will be removed from the market.

"We have a pretty open mind about Tomkins but still need a bit of convincing that the milling and baking industry is going to turn around in the short run," said Mr David

Lang, analyst at Henderson Crosthwaite.

Nevertheless, Tomkins has made a start and Mr Hutchings says British Bakeries "capacity has been brought more into line with demand". Production is now "concentrated in the efficient bakeries."

British Bakeries has closed bakeries in Croydon and Exeter and a plant at Taft's Well in Wales. Capacity has been cut at Wimblush bakery in Birmingham and distribution depots at Liverpool and Preston have closed with Grimsby depot soon to follow.

"I do not think RHM have done a great job," Mr Hutchings says. "There is a huge amount of cost saving which we can do." He says he is not planning any price benefits - by increasing prices - but will be taking out capacity in the five months since Tomkins took control, 7 per cent of RHM capacity had already gone.

Elsewhere Tomkins says it has accelerated the search for savings, particularly in labour costs, at Rank Hovis, the flour milling business which has been hard hit by the poor breadmaking wheat harvest.

API planning third leg as profits advance by 46%

By Peter Pearce

API, the packaging group, yesterday announced a 46 per cent jump in pre-tax profits from £1.34m to £1.96m for the half year to April 3, on turnover 11 per cent higher at £23.8m.

Mr Michael Smith, group chief executive, also announced that the company would soon be adding - by acquisition - a third packaging leg to stand alongside the film/laminates and converted film/paper products divisions.

Mr Smith said the advances were largely due to productivity increases and rises in mar-

ket share, rather than to any upturn within the packaging industry in particular or the UK economy in general. He added that sales by volume had climbed 14 per cent but that there had been some price erosion after winning several large accounts.

Mr Smith said the prospective new leg would be higher-tech yet - since the year-end the group has strengthened its balance sheet by £1.2m to £2m net cash.

Of API's sales some 48 per cent are abroad - 15 per cent to the US, 27 per cent to Europe and 6 per cent to the Far East.

John Wood ahead at £18.5m

By James Buxton, Scottish Correspondent

JOHN WOOD Group, the privately-owned energy contracting company based in Aberdeen, continued to expand in 1992 but at a slower rate than in the previous year.

Sales were up 17 per cent at £203.6m and pre-tax profits ahead 10 per cent at £18.5m.

Mr Ian Wood, chairman, said

that trading conditions had been more testing than in 1991, with slower expansion in the North Sea where exploration companies in particular were finding life more difficult.

"We needed to draw breath a little," said Mr Wood. In 1991 turnover rose 44 per cent from £120.8m to £173.8m, and pre-tax profits jumped 78 per cent from £9.5m to £16.9m.

The company, which claims

to be the UK's largest indigenous oil and energy service company, is working closely with Shell Expo in the North Sea and last year won a five year contract worth over £150m overall from British Petroleum for design and engineering services to three North Sea fields.

The company won two large contracts for oilfield services in Kuwait where it employs 1,000 people, and invested £1.5m in workshops in the United Arab Emirates. In the US the group spent \$15m (£9.7m) on two acquisitions in the oilfield services sector.

In the non-oil sector the group invested £2m in a repair facility for gas turbines at Aberdeen and won a five year repair and maintenance contract with National Power.

Dividends shown pence per share net except where otherwise stated. *On increased capital.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Cores - pending dividend	Total for last year	Total
API	£3.55	July 2	3.05	7.5	7.5
Donnel Tyson	£1.2	Aug 27	1.2	1.2	1.2
Goldsmiths	£0.3	Aug 31	0.3	0.3	0.3
Parkland Tex	£1	July 9	1	2	2
Sidlaw	4.25†	July 16	2.75	-	10
Sketchley	£2	July 8	3	3	3

Dividends shown pence per share net except where otherwise stated. *On increased capital.

Announcement to the holders of warrants "BBC" 1990-95 issued by ABB Employee Equity B.V. Amsterdam, Netherlands

The Annual General Meeting of shareholders of BBC Brown Boveri Ltd, Baden, Switzerland, held on May 6, 1993 has decided to:

- (i) make a split (1:5) of each of its Series B Registered Shares with a nominal value of SFr 100 into 5 new Registered Shares each with a nominal value of SFr 20;
- (ii) make a split (1:5) of each of its Series A Bearer Shares with a nominal value of SFr 500 into 5 new Bearer Shares each with a nominal value of SFr 100; and
- (iii) exchange each of its Participation Certificates with a nominal value of SFr 100 for one new Bearer Share with a nominal value of SFr 100.

As a consequence and in accordance with Condition 8 of the BBC warrants each warrant entitles the holder thereof to purchase 1.01 BBC Bearer Share with a nominal value of SFr 100 at a price of SFr 1016.20 per share. This change is effective from May 11, 1993.

May 11, 1993
ABB Employee Equity B.V.
BBC Brown Boveri Ltd

ATLANTAS SICAV
10, BOULEVARD EMMANUEL SERVAIS
L-2535 Luxembourg

AVIS AUX ACTIONNAIRES

Mesdemoiselles les actionnaires sont conviées par le présent avis à

L'ASSEMBLÉE GÉNÉRALE ORDINAIRE DES ACTIONNAIRES qui se tiendra au siège social à Luxembourg le 21 Mai 1993 à 14h30, avec l'ordre du jour suivant:

ORDRE DU JOUR

1. Rapport de gestion du Conseil d'Administration;
2. Rapport du Directeur d'Entreprise;
3. Adoption des comptes de l'exercice au 31 Décembre 1992;
4. Affectation du résultat de l'exercice;
5. Décharge aux administrateurs;
6. Réélection des administrateurs sortants à l'exception de Monsieur Pierre VANSTEENKISTE démissionnaire;
7. Nomination à la cooptation de Monsieur Geoffrey LINARD de GUERTECIN en remplacement de Monsieur Pierre VANSTEENKISTE;
8. Divers.

Les résolutions des actionnaires lors de l'Assemblée Générale Ordinaire seront votées à une majorité simple des actionnaires présents et volontaires.

Chaque action a un droit de vote.

Tous actionnaires pourront voter par mandat.

Pour la société,

BANQUE DE GESTION EDMOND DE ROTHSCHILD LUXEMBOURG
24, Boulevard Emmanuel Servais
L-2535 LUXEMBOURG

COMPANY NEWS: UK

Three companies are to raise funds for their expansion plans through flotation

PhoneLink for USM with £40m tag

By Alan Cane

FINDING THE metaphorical needle in a haystack must often seem easier than retrieving information from an on-line database. The search techniques used by most commercial operators leave a lot to be desired.

It is a view with which Mr Hutchings does not concur.

"I think it will settle down to those sorts of market-share numbers for ever," Mr Hutchings said. "If they lose money, we lose money; if they make money, we make money." Tomkins has also recognised the value of the brands it has taken over.

It said yesterday it would be increasing the brand advertising budget by £2m over the next 12 months, a move that has reassured some food analysts who suspected Tomkins would be tempted to milk the brands.

Elsewhere Tomkins says it has accelerated the search for savings, particularly in labour costs, at Rank Hovis, the flour milling business which has been hard hit by the poor breadmaking wheat harvest.



Trevor Burke and his wife Heather: their previous companies were sold to help launch PhoneLink

pany is expected to be floated through a placing sponsored by Allied Provincial Securities.

The aim is to raise about £12m to continue the development and marketing of key technologies. At the placing price, the company is expected to be capitalised at about £40m.

PhoneLink is the creation of Mr Trevor Burke and his wife Heather. Their previous companies, Techniques, which marketed computer-aided design software for kitchen manufacturers and Profile UK, which supplied building industries

with planning application details, were sold to help launch the new company.

Its business case lies in its claim to be able to do simply and cheaply what is at present difficult and expensive.

PhoneLink's method is called Tel-Me; it makes use of a swathe of technologies including artificial intelligence and parallel computing. Among its advantages, according to Mr Burke, is that costs per inquiry will be lower than other UK on-line information services. Typically, a complete enquiry,

including connection time, should be processed within 15 seconds. The use of software predictive techniques may mean that the right answer is on the computer screen before the customer has finished typing in the enquiry.

The Burkes envisage customers using Tel-Me to retrieve information from a parcel of databases. A salesperson, for example, might investigate the most effective routes between calls, check on hotels in the area and look at news stories on prospective clients.

ment expects to hold between 5 and 10 per cent of the listed company.

Results have been affected by high interest charges since 1990. The company estimates making £24,000 pre-tax profit in the year to April compared with a £4.3m loss in the previous period.

However, it expects profits before interest of £2.67m after exceptional costs of £184,000 associated with the flotation (£1.5m losses, depressed by exceptional costs of £4.8m).

Turnover is estimated at £13.8m (£13.8m) giving an operating margin of 20.6 per cent (22.8 per cent), a little lower than rivals. The company said margins were not directly comparable year-on-year because the mix of owned, managed and leased homes fluctuated.

Court Cavendish prepares for market debut

By Catherine Milton

COURT CAVENDISH, the UK nursing home operator, will today announce plans for a flotation by way of a public offer and placing, likely to value the company at between £40m and £50m.

Dr Chai Patel, Court Cavendish chairman, said: "The plan is to de-gear to nothing, but we hope to raise more than the £24.5m debt we are carrying. If we do not raise any new expansion capital, the market capitalisation would be between £25m and £40m."

The company is the fifth largest in its sector in a fragmented market, operating 1,202 beds in 24 mainly purpose built homes. It plans to grow at 500 beds a year for the next three to five years through acquisitions and joint

ventures with health and local authorities as well as increasing beds on existing sites.

A pathfinder prospectus for the US\$-arranged flotation, including full accounts for the year to April, is due next month. It is expected that half the shares will be placed with the rest offered to the public.

The market for nursing homes, which caters for about 10 per cent of people aged 65 or older, is in flux because of new government funding rules. However, the UK's ageing population means demand in the market should increase.

Court Cavendish is joining a growing sector of the stock market including Takare, Quality Care Homes, Associated Nursing Services and the most recent entrant, Westminster Health

Care which floated in March. It has a higher proportion than its rivals - 60 per cent - of private or part-private clients.

The company began operating in late 1988 and expanded the following year with the £22m acquisition of 12 homes from Ladbrooke, funded by venture capital and the Royal Bank of Scotland.

The initial gearing proved "difficult" and the group was re-financed in 1991.

Foster's Brewing Group, which holds 43 per cent in equity converted from £7.1m mezzanine debt, is expected to sell as is Ladbrooke which has an 8 per cent equity stake.

Other venture capital backers - Kleinwort Benson, Grosvenor, Garde and Legal and General - are expected to remain on board. Manage-

six months to September and it was enjoying a stronger order book.

Fierce price competition and a decline in demand decreased Arthur Lee's pre-tax profits from £5.12m to £5.01m in 1992. But they recovered to £5.98m in the year to September 30. The group repaid nearly all its borrowings last year after selling its loss-making bright steel division and related steel holding company for £7.5m.

Arthur Lee shares dipped to 65p in August last year, but were chased up to their present level by the bid speculation.

Mr Peter Lee, chairman, said in January that Carlo's stake was a "worry" and "not of our choosing".

Banque Indosuez pays £8.8m for Sheppards

By Angus Foster in London and Alice Rawsthorn in Paris

BANQUE INDOSUEZ, the French investment bank, is expanding its UK interests by paying about £22.6m for Sheppards, one of London's oldest stockbrokers.

Indosuez has been in discussions since November with Sheppards' management and its 51 per cent shareholder Banque Arabe at Internationale d'Investissement, the Arab banking subsidiary of BNP.

Sheppards will be merged with the relevant areas of Indosuez's existing UK businesses, Carr Kitcat Aitken, an institutional investment firm, and WI Carr Investments, which specialises in private clients. That business will be renamed Carr Sheppards.

Mr Antoine Jeancourt-Gallegani, chairman of Indosuez, said the acquisition formed part of the group's long term international expansion strategy and its plans to strengthen its private client business, where Sheppards was well-established.

He said the merger should yield "significant cost savings" particularly in administrative

areas and in central overheads. About 40 to 50 staff, a third of Sheppards' total, are likely to be made redundant following the merger.

Indosuez, one of the largest subsidiaries of Suez, the French industrial and financial group, experienced a difficult time in the past year because of economic slowdown and the property slump in Paris. It saw net profits plummet 87 per cent to FFr 51.5m (£12.2m) in 1992.

Shares in Arthur Lee were suspended yesterday lunchtime at 143p, valuing the group at £47.6m. A minute later, Carlo's shares were suspended at 22.3p, giving the Leeds-based company a market capitalisation of £31.6m.

Neither company or any of their advisers would comment. However, a full bid had been expected since Carlo's raised its Arthur Lee stake to the present level in October by paying

Carclo poised to swoop for Arthur Lee in agreed bid

By Andrew Bolger

CARCLO Engineering Group is expected to announce the agreed takeover of Arthur Lee in the 12 months to March last year, but its interim pre-tax profits increased by 26 per cent in the

<p

Shares gain 5p as company notes signs of improvement in the economy

Cleaning side behind fall at Sketchley

By Angus Foster

SKETCHLEY, the cleaning and textile rental company, yesterday confirmed that profits fell last year and said it has started a "massive discounting campaign" to try to lift turnover at its 465 dry cleaning stores.

Pre-tax profits fell from £6.02m to £3.1m in the year to April 2 due to recession. The fall, which included exceptional costs of £1.65m, was expected. Last month Sketchley warned that second half trading in its dry cleaning division had been poor. At the interim stage the company reported flat profits of £3.1m.

Sketchley's shares gained 5p to 97p after Mr David Davies, chairman, noted signs of improvement in the economy. "Any sustained recovery will be felt relatively quickly by our divisions," he said.

Turnover fell to £104m (£107m). Operating profits dropped sharply from £8.64m to £3.8m mainly because the dry cleaning division turned from a trading profit of £1.75m to a

loss of £198,000. The company said the division returned to profit last month. The discounting campaign, which meant price cuts of 30 per cent or more, had started well, according to Mr John Richardson, joint deputy chairman.

The textile services division was helped by winning new contracts and made operating profits of £5.43m (£5.53m).

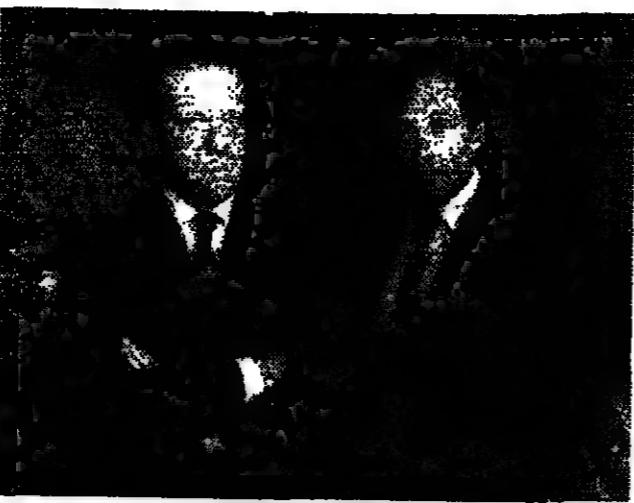
Interest costs fell to £1.07m (£1.62m). The company continued to repay borrowings, which fell to £5.93m (£11.9m), and gearing dropped from 31 per cent to 18 per cent.

The exceptional charge stemmed from a provision on an interest rate swap agreement which was entered into in 1988, before the present management took charge.

Earnings fell from 7.8p to 4.8p or 6.6p without the exceptional. The company is recommending a maintained final dividend of 2p to make an unchanged total of 3p.

COMMENT

Three years after saving Sketchley, Mr Richardson and



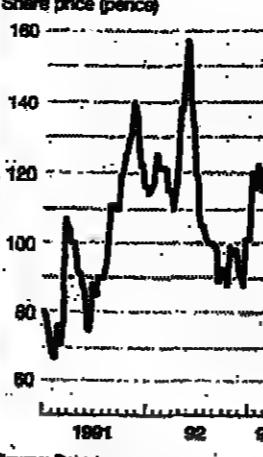
Terry Arrowsmith
John Richardson (left) and Tony Bloom, joint deputy chairmen

his fellow deputy chairman, Mr Terry Bloom, show a new determination, and perhaps impatience, to get the business moving. Price cutting, set to continue to the year end, is a calculated risk which needs large volume increases or margins will suffer. Meanwhile Mr Richardson said his institutions are ready to back a large

acquisition and said a £20m or upwards target would be suitable. Both are familiar with managing larger companies, and acquisitions are likely to stay from the textile services sector. The City, apparently, is supportive. Mr Richardson said his institutions are ready to back a large

Sketchley

Share price (pence)



Source: Datastream

takeover, as long as it makes sense. Smaller shareholders will doubtless show similar circumspection, especially since it is likely to herald a rights issue. Profits this year of 25p put the shares on 14 times. Until the future is clearer, that rating is about right.

Clark rules out 'witch hunt' of directors

By Maggie Urry

C&J CLARK, whose shareholders narrowly defeated the proposal to sell to Berisford at a special meeting last Friday, said yesterday there would be "no witch hunt" of directors.

Seven of the 11 directors, including all the executives, had recommended shareholders to sell to Berisford.

Mr Walter Dickson, chairman of Clark, has gone on holiday to Barbados for two weeks. He said on Friday he would be "considering his position" following the vote. Some shareholders had attempted to oust Mr Dickson at a meeting last October, at which the board was given a mandate to seek a bidder for the group.

Speculation was that Mr Roger Pepper, a non-executive director who had neither recommended nor opposed the sale originally, but who came out against the deal on Friday, might become chairman if Mr Dickson left.

At the meeting a shareholder asked Mr Lance Clark, also a non-executive director, who was a leading opponent to the sale, if he would continue to support Mr Dickson as chairman if the resolution was defeated. He refused to give that assurance.

Berisford is understood to be considering claiming its costs, amounting to less than £1.2m, for the abortive £14m bid from Clark.

Mr John Sclater, chairman, said the property and agribusiness group would "continue to pursue with undiminished enthusiasm opportunities for our management team to develop a broadly based industrial holding company".

He said Berisford was disappointed not to have the chance "to effect the substantial improvement in performance that we believe we could have enabled Clark's to implement".

Berisford wished Clark well "in resolving the substantial issues facing them".

Berisford shares returned

from suspension and closed unchanged at 128p.

The group reported a £400,000 pre-tax profit for the six months to end-March, compared to a loss of £57.4m which was after substantial provisions.

However, the outcome included a £2.1m gain on the sale of the stake in Hunter Saphir.

No new provisions were needed, Mr Sclater said, and the group "is now on a firm financial footing and ready to move forward again".

At the half year end, Berisford had net cash of £3.2m (debt £15m) at the last year end. At its peak in 1990 debt was £1.2bn.

Turnover fell from £103.1m to £27.3m although the fall in sales from continuing operations was from £27.4m.

The loss from continuing operations was £1.5m (£1.2m) as the agribusiness interests suffered a drop in cotton sales and the engineering subsidiary experienced a price squeeze from motor industry customers.

Earnings per share were 0.3p (losses of 5.3p restricted for the 6-for-1 share consolidation and the use of FRS 3).

There is no interim dividend. Berisford last paid a dividend in respect of the year covering 1988-89.

Berisford in black and reaffirms acquisition stance

By Maggie Urry

BERISFORD international yesterday reported a return to profits and pledged to continue its search for acquisitions despite being turned down last week as a suitor for C&J Clark, the shoe company.

Mr Alan Bowkett, chief executive, said the group was assessing four possible deals, mainly acquisitions of subsidiaries of larger companies.

Mr Walter Dickson, chairman of Clark, has gone on holiday to Barbados for two weeks. He said on Friday he would be "considering his position" following the vote. Some shareholders had attempted to oust Mr Dickson at a meeting last October, at which the board was given a mandate to seek a bidder for the group.

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Berisford shares returned

Prowting loses £4.87m after land provisions

By Paul Taylor

THE NEED for further provisions against its land holdings pushed Prowting, the housebuilder, into pre-tax losses for the second consecutive year.

After a £4.93m (£22.4m) exceptional provision the group reported pre-tax losses of £4.87m in the year to February 28, compared to £17.7m on turnover down by 4 per cent from £36.4m to £33m.

Mr Terry Roydon, chief executive, expressed confidence that this would be the last write-down and said "as 1993 progresses it is clear that the long,

debilitating recession in our industry is coming to an end".

Losses per share were 7.9p (18.8p). As forecasted in November, the group is cutting the total dividend to 3.4p (5p) with a second interim dividend of 1.7p, which was paid in April before the Budget tax changes came into effect.

Before the exceptional profits were £28,000, against 24.7m, reflecting higher interest charges of £4.63m (£3.82m) and lower-priced house sales.

The land bank includes 5,056 plots with planning permission or zones for residential use, equivalent to more than

gearing of 48 per cent.

The number of units sold increased slightly from 278 to 290, but the average price fell from £103,000 to £88,000. House prices generally fell by about 8 per cent and there was a move towards first time buyers who made up 30 per cent of sales against 23 per cent in the previous year.

As a result gross profits fell to £9.78m (£12m). Administrative expenses were cut to £3.1m (£3.4m) leaving operating profits at £3.87m (£2.37m).

The land bank includes 5,056 plots with planning permission or zones for residential use, equivalent to more than

15 years supply at current building rates. After taking account of necessary write-downs the average book cost per plot was £21,500, down from £17,200 before the provisions of the last two years.

Commenting upon the outlook Mr Roydon said the recovery in house sales was patchy and confidence remained fragile.

However, he added: "Barring any new economic setbacks I am confident that sales volumes should show a significant upturn for the year as a whole compared with the depressed levels of the last few years."

was written off below the line, largely reflecting completion of the withdrawal from the industrial insulation contracting business.

A maintained 1.2p dividend is payable from earnings of 2.4p (1.6p) per share.

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COMMODITIES AND AGRICULTURE

London metal traders 'can survive copper losses'

By Kenneth Gooding,
Mining Correspondent

SEVERAL LONDON Metal Exchange trading houses suffered huge losses because of the sudden and steep collapse in copper's price. But suggestions that the LME faced a catastrophe similar to the 1985 collapse of its tin market were dismissed last night by traders and exchange officials.

"The market has had a great shock. A large number of players have had their fingers burned but they were people who could afford to have their fingers burned. There is no chance of anyone going out of

business," said one trader.

Mr David King, the LME's chief executive, said the market was "deeper, more liquid and has many more checks and balances" than in 1985. The LME had joined a clearing house system since then and both the exchange and its members were operating under the "umbrella" of the UK Financial Services Act. "The market is more professional and the probability of anything like the tin collapse happening again is very remote."

The three-month price of copper dropped by nearly one quarter, from \$2,300 a tonne to \$1,710, in only five weeks.

Chinese boost for gold demand

By Kenneth Gooding

THIEVES HAVE been throwing grenades and using automatic weapons during raids on Hong Kong jewellery stores to help satisfy China's sharply increasing appetite for gold. Stolen merchandise is swiftly transported to the mainland where the street price of gold, depending on the exchange rate used, is equivalent to US\$350 to \$600 a troy ounce, about \$200 an ounce above the world market price.

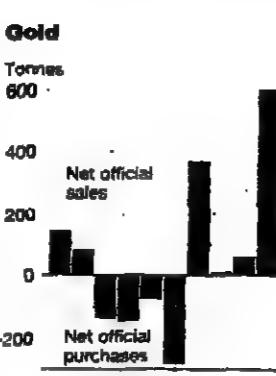
This is one example provided by the Gold Fields Minerals Services consultancy organisation of the way unprecedented gold demand in China is extending well beyond its own borders. Jewellery producers in Malaysia, Hong Kong and Taiwan are working flat-out to keep pace with demand from Chinese wholesalers.

Mr Tim Green, GFMS's chief consultant, says jewellery shop raids have always been a fact of life in Hong Kong but the number of incidents and their ferocity have risen dramatically as local organised crime bosses have brought armed gangsters in from China.

In its latest annual gold survey, GFMS says China emerged last year as the world's largest consumer of the precious metal and private purchases exceeded 350 tonnes - or more than was produced at all the US gold mines.

It also suggests that China's central bank might have bought a substantial part - perhaps 250 tonnes - of the 400 tonnes of gold sold by the Netherlands central bank late in 1992.

"In a nation with over one fifth of the world's population, the phenomenon of gold purchasing, previously limited mainly to the southern provinces, has expanded northwards, taking in Shanghai and



Source: Gold Fields Mineral Services

"proves not to be overwhelming, the prospects for sustained investment demand, and consequently a continued recovery in the price, will improve enormously".

GFMS is owned by Gold Fields of South Africa, Newmont Mining, the biggest North American gold producer, and Renison Goldfields, an Australian natural resources group. Other important points from the survey, widely considered to be the most authoritative in the industry, include:

- Total gold supply last year rose by 12 per cent from the 1991 level to 3,182 tonnes;
- This included a 3.7 per cent increase in newly-mined gold in the western world, to 1,841 tonnes. When the former eastern bloc is included, the increase was 2.8 per cent to 2,217 tonnes;
- Central bank and other official sales were the highest since 1968, at 910 tonnes. But substantial purchases reduced the net supply from this source to 599 tonnes;
- Hedging by producers contributed a net 155 tonnes of accelerated supply;
- On the demand side, total fabrication demand rose by 11 per cent to 2,889 tonnes, and therefore exceeded the combined supply from western world mine production and old gold scrap by 582 tonnes.

Jewellery fabrication remained the most important component of demand, rising 15 per cent to a record 2,461 tonnes and accounting for 86 per cent of all fabrication demand.

Average western world gold production cash costs fell by 5 per cent to US\$247 an ounce and total costs were down by 4 per cent to \$300.

Gold 1993: £50 or US\$95 from GFMS, Greenwich House, Francis Street, London, SW1P 1DH, UK.

On the LME three-month ALUMINIUM was again hindered by overhead resistance above \$1,150 a tonne, with business mostly taking place below this level. However, news that March IPA producer inventories were down by 27,000 tonnes helped to restrict the downward reaction.

Compiled from Reuters

However, "the degree of market liberalisation and devolution of economic control now make it unlikely that the authorities would repeat this policy," the survey suggests.

Apart from Chinese demand, hedging by gold producers and sales by central banks will be the important determinants of the gold price this year, says Mr Stewart Murray, GFMS chief executive. If supply from these two latter sources

remained the most important component of demand, rising 15 per cent to a record 2,461 tonnes and accounting for 86 per cent of all fabrication demand.

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Californian farm yields at high water mark

Unrestricted irrigation and cheap immigrant labour give growers a big advantage

WHEN BRITISH farmers discuss crop irrigation, they talk in terms of sprinkling inches of water per acre. Maximum applications, even in a dry summer, add up to the equivalent of about 6 inches of rain in a season, and that is only normally used on crops like vegetables and potatoes.

Californian farmers, whose agriculture I have been studying for the last few days, speak of "acre feet" of water. It is not uncommon for them to apply four or five feet of water to every acre of their land in a single season - eight to ten times as much water every year as UK farmers do occasionally.

That said, the combination of all this irrigation with the reliable, warm, dry climate enables Californian farmers to produce prodigious yields and quality from what is essentially an area of marginal farming land, in other words a des-

FARMERS' VIEWPOINT



By David Richardson

farmer is said to feed 129 people, 57 in the US and 32 in other countries. There is little doubt that many feel it is their right and privilege to do this.

At least that is the way they are beginning to feel again this year. A year ago they were still suffering from a drought that had lasted for 6 years and reduced production. The shortage of precipitation was not so much over California itself, because most of the state gets only a few inches of rain in a year. It was the lack of snow in the High Sierra and Rocky Mountains that was the main cause of the problem.

It is the melting snows from these peaks that is trapped by a series of enormous dams as it flows down the white water rivers each spring and is then distributed via a complex network of canals providing the water for much of the irrigation as well as for the fast-expanding cities on the west coast.

Last winter however, there were heavy snows in the mountains and significantly more rain than usual over much of California. For the first time since the mid-1980s

many farmers are able to use as much water as they need for their crops and they have regained confidence that their extravagant ways can continue.

The predominant method of irrigation is by the flood system - pumping water from open ditches and furrows between the rows of crops until it soaks into the soil and reaches their roots. It is undoubtedly the cheapest and most primitive method of irrigation, dating back to biblical times. But it is also vulnerable to the greatest waste of water by evaporation in the hot sun.

A few farmers are using more economical sprinkler systems and some have installed even more efficient drip irrigation, most appropriate for fruit or nut orchards. It is clear that most are buying their water cheaply enough not to feel they need to adopt more economical methods. Indeed it is well known that some still have a number of years to run on water leases for which prices were fixed nearly 40 years ago.

Meanwhile, those farmers not fortunate enough to be alongside one of the many canals that criss-cross the valleys and who have to pump their irrigation water from deep bore holes are reporting that they have had to double the depth of their wells over recent years to find sufficient supplies. And the deeper the well, the more the electricity or fuel oil is needed to pump water out of it. These are the people who are taking more care to conserve.

I confess that I had expected

that pressure from environmentalists, which finds animated expression among many influential west coast residents not a million miles away from Hollywood, would have forced California's farmers to go greener. But in spite of publicity to that effect this does not seem to be the case.

Except for small but noticeable pockets, there appears to be little attempt by individual Californian farmers to address the environmental concerns of the urban population. The landscape across the productive valley is almost devoid of vegetation save for massive crops of cotton, sugar beet, alfalfa and the like, and, as with so much of US (and European) society, the guiding rule seems to be: "If it's there, take care of it and let the future take care of itself".

I am bound to say that, given the urban expansion of California, which is as great each year as in many Third World countries, and the inevitable increased demands this will impose on water resources, I do not share the confidence of some of the farmers I met that all would be well for them in the future. And without virtually unlimited supplies of cheap water every year, most of them would be out of business.

The other benefit that Californian farmers currently enjoy is cheap labour. Apart from the farmers themselves few white people work on the land. Virtually all the labourers are Mexicans who have come across the Rio Grande in search of work.

Some of the workers are legal with proper work per-

Brazilian crop disaster declared after heavy rain

By John Barham
in Buenos Aires

HEAVY RAINFALL in the province of Buenos Aires over the last week has caused an estimated US\$100m worth of damage to farms, officials said yesterday. Buenos Aires province, which covers a large part of Argentina's fertile pampas plains, produces most of the country's wheat, soybean and maize crops.

Mr Raúl Serejchuk, the provincial government's director of agricultural economics, said yesterday that about 30 per cent of the province's maize output and about 15 per cent of its soybean production were flooded.

The provincial government has declared the area a disaster zone, allowing farmers to reschedule loans from the provincial government's bank, and given them a five month extension on tax payments. The farmers pay about \$50m to \$70m a year in local taxes.

In view of this and because of the potential for improved oil recovery and prolonged plateau production from fields, I would, as an optimist, not be surprised if Norwegian oil production increased to 3m barrels per day in 1996-7," Mr Myrvang said.

Norway's crude output forecast to rise 20%

By Karen Fossel in Oslo

NORWAY'S CRUDE oil production could reach 3m barrels a day in 1996 or 1997, a 20 per cent rise over present levels, according to the energy and industry ministry.

The ministry's long-term programme sees crude output peaking in 1996 at 2.8m barrels a day. Mr Gunnar Myrvang, state secretary of the ministry, said according to latest oil company reports, it seemed that level could be achieved by 1994.

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In view of this and because of the potential for improved oil recovery and prolonged plateau production from fields, I would, as an optimist, not be surprised if Norwegian oil production increased to 3m barrels per day in 1996-7," Mr Myrvang said.

Australian wool industry hopes for Russian deals

THE AUSTRALIAN wool industry should soon be able to announce a breakthrough in its attempts to restart the wool trade with Russia, Mr Mac Drysdale, chairman of the Australian Wool Corporation, said yesterday, reports Reuter from Sydney.

He told a news conference that negotiations over some projects aimed at lifting wool demand in Russia, as well as in Europe and Asia, should be finalised in the next few months.

"I think there will be a breakthrough in the Russian market... in the next few months," he said. "Whether it comes in the form of equity in Russian mills or whether it comes from some other enterprise... remains to be seen."

There has been speculation that Australia could supply wool to Russia in return for equity in processing mills.

Mr Drysdale said the Australian Wool Realisation Commission, which is responsible for reducing the 3.9m-bale stockpile and the A\$1.28bn (£1bn) debt, had been involved in negotiations over projects to boost wool demand. Some negotiations had been taking place for years.

"Some of the projects... will be finalised in the next few months," he said.

Options to restart trade with Russia could include barter deals and joint ventures, the AWC chairman said. "As well as getting wool into the [former Soviet Union] we have to make sure the wool is consigned there."

Mr Drysdale said Australia's unofficial wool stockpile, resulting from farmers delaying selling wool in the hope that prices will pick up, could be as high as 180,000 bales.

WORLD COMMODITIES PRICES

(Prices supplied by Amalgamated Metal Trading)

Dollar strength helps blue chip shares

By Terry Byland,
UK Stock Market Editor

THE recovery in UK equities gathered pace yesterday as a strong dollar encouraged overseas earners and the political troubles of the UK government revived hopes for a cut in domestic interest rates. Economic data showing a rise in consumer credit but only modest growth in producer prices also buttressed the stock market's hopes for inflation-free expansion in the UK economy. A final flurry of optimism came in London when Wall Street gained 25 Dow points in early trade.

The FT-SE 100 index broke through the 2,200 mark again in fine style, closing 36.1 up at 2,229.3, the best of the day. But trading volume was fairly modest at 587,500 shares, against 614,700 on Friday, and most of the interest was in the footsie-listed blue chips. ICI was a strong feature as fund managers finalised positions ahead of the pricing tomorrow of the £1.3bn rights issue of Zeneca.

A US house was believed to be operating a sizeable programme trade involving investment in both UK and European equities. Firmness in stock index futures followed the underlying stock market rather than leading it; last week's selling of the footsie June future, said to be by an

institution moving from equities into UK gilts, had evidently been completed.

The political upsurge following last week's voting setback for Mr John Major's government at both local and national electoral levels, culminating in revised calls for the removal of Mr Norman Lamont, the chancellor of the exchequer, rebounded in the stock market's favour. The pressure on

the government, it was thought, might force out the cut in UK base rates of which the City of London has felt cheated.

But London equity traders sounded unimpressed by the base rate suggestions, and pointed to the dollar's strength as the chief factor behind yesterday's rise in share prices. The pharmaceuticals, oils and tobacco sectors all stood

out strongly for this reason.

Domestic stocks focused more on the £22m rise in consumer lending in April, the largest monthly increase for two years. A number of important retail groups are due to report progress over the next fortnight, including Marks and Spencer, Grand Metropolitan and Allied Lyons, and the stock market is looking, yet again, for evidence that con-

sumers are providing the driving force behind the economic recovery.

With attention returning to the Footsie-listed stocks, the performance from the FT-SE Mid 250 Index was less striking. At 3,126.5, the Mid 250 was up by 16.1, or 0.5 per cent, compared with the gain of around 1.3 per cent on the Footsie.

Market strategists remained optimistic towards equities. NatWest Securities continued to urge clients to "buy into weakness". While holding its Footsie range forecast unchanged at 2,700-3,000 for this year, NatWest has raised its 1994 target from 3,200 to

3,300. Strauss Turnbull, London securities arm of Société Générale, is raising its GDP forecast for this year to 2 per cent and for 1994 to 3.1 per cent if it is lifting its end-1994 Footsie target to 2,900. Strauss has also become more optimistic on UK interest rates as the Bundesbank continues to signal its intention to cut German rates.

Account Settlement Details

First Delays
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Options Delays
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Last Delays
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LONDON SHARE SERVICE

AMERICANS

Name	Price	Yd	Notes	Ptch	Yd	Notes	Ptch
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Albert Heijn	52.5	15		217	217		217
Almar-Cramer	17.5	15		218	218		218
Amoco	17.5	15		219	219		219
Amoco	17.5	15		220	220		220
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Amoco	17.5	15		326	326		326
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Amoco	17.5	15		334	334		334
Amoco	17.5	15		335	335		335
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Amoco	17.5	15		338	338		338
Amoco	17.5	15		339	339		339

FT MANAGED FUNDS SERVICE

• FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (071) 873 4378 for more details.

AUTHORISED UNIT TRUSTS

Guide to pricing of Authorised Unit Trusts

Compiled with the assistance of Lautro 55

HISTORIC PRINCIPLE: The Rule of Seven

units. Used as delivery mechanism and administrative costs, including compensation paid to agents, are also included.

Price shows us the best variable before
selection and may not be the most impor-

OFFER PRICE: Also called issue price. The price at which units are bought by investors.

books. The managers must deal at a lowered price on request, and may agree to forward articles at your convenience.

CANCELLATION PRICING: The cost of canceling a contract.

the entrepreneurs deal at the price to be set at the next valuation. Investors can be given up.

the lower end and prices are moderated by a scheme laid down by the government. In practice, most of these schemes create a market

SCIENTIFIC PAPERS 4-12

SCHEME PARTICULARS AND REPORTS: The most recent report and

The above facts report and scheme particulars can be obtained free of charge from Head Managers.

TIME: The time when alongside the food
factory's power by the time of the end hour's

Other explanatory notes are contained in the last column of the

FT Managed Funds Services,
UK | US | Asia

35 Life Assurance and Unit Trust Regulatory Organisation

Country Point
103 New Oxford Street, London WC1A 1EW

Tel 873-378-5942

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JERSEY (REGULATED) (+)

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MANAGED FUNDS NOTES

Prices are in euros unless otherwise indicated and apply designated $\frac{1}{12}$ with no profit return to U.S. dollars. Yield % allow for all buying expenses. Prices of certain older insurance linked plans subject to capital gain tax on sales. In Switzerland free of UK taxes. A Periodic premium insurance offers a Simple premium insurance. It designates in Luxembourg as a UCITS (Underpinning) or Collective Investment in Transferable Securities. Offered prices include all amounts except the client's contribution to the plan's price. Yield based on JYSX price. $\frac{1}{12}$ Yield before Jersey tax. $\frac{1}{12}$ Yield after deduction of Jersey tax. Only available to charitable bodies. $\frac{1}{12}$ Yield values reflect annualised rates of NAV increase, net of dividend.

** Funds not EEA recognised. The regulatory authorities for these funds are: Germany: Financial Services Commission; Ireland: Central Bank of Ireland; rest of West: Financial Supervision Commission; Jersey: Financial Service Department; Luxembourg: Institut Monétaire Luxembourgeois.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar rises close to DM1.61

THE DOLLAR rebounded sharply against the D-Mark yesterday, peaking at DM1.6058 in European trading, as dealers switched their attention onto the continuing recession in Germany and away from the slow upswing in the US, writes *James Blitz*.

Yesterday's strong performance by the dollar appears to have had its roots in the market's reaction to last Friday's worse-than-expected US non-farm payroll figure for April.

Although the dollar lost ground in the immediate aftermath of those figures, it bounced back late on Friday. By yesterday morning, the market appeared to be taking the view that the dollar's upside must be strong if it refused to weaken on a poor payroll figure.

Adding to the D-Mark's intrinsic weakness were new indications at the weekend that the state of Germany's finances is in a poor shape.

At the weekend, Mr Theo Waigel, Germany's finance minister, underlined that the forecast for Germany's budget deficit will have to be revised upwards over the next few years. At the same time, IG Metall, Germany's powerful engineering union, was also

confident on Sunday that it would receive fresh support for strike action in eastern Germany this week.

The perceived weakness of the D-Mark helped the dollar to a close of DM1.6045, up more than 2 pence from the day.

However, sterling slipped sharply against the D-Mark as dealers grew concerned that the new problems facing Mr John Major's government could trigger another cut in the pound rate.

Inside the European exchange rate mechanism, the main focus of the day was on the Danish krone which continued to slip against the D-Mark in the run up to next Tuesday's Danish referendum on the Maastricht treaty.

Pushing the krone down was a poll showing support for the treaty slipping to 46 per cent with 34 per cent opposed.

The krone slipped to around DKR1.8644 from a previous DKR1.8525.

when measured against its exchange rate index, closing at 75.4.

Mr Steve Hannah, director of IBJ International in London, believes that there is unlikely to be a resumption of the very negative psychology towards sterling that was seen in early February.

He believes that new evidence that the economy is recovering and Germany's difficulties should provide a floor for the pound at DM2.45.

Inside the European exchange rate mechanism, the main focus of the day was on the Danish krone which continued to slip against the D-Mark in the run up to next Tuesday's Danish referendum on the Maastricht treaty.

The pound closed 3 pence down on the day at DM2.4635 and 4 cents down on the day at \$1.5380. Sterling was a full percentage point down on the day.

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WORLD STOCK MARKETS

AMERICA	Stock	+/-
American Airlines	1,426	-10
Coca-Cola Co	516	-3
Eastman Kodak	3,200	-15
IBM	785	-2
Leverett	42	-2
Dell	505	+3
Parkersburg Zinc	955	+10
Radioshack Corp.	286	-10
Reinforcing Steel	140	-6
Stayle Diner	120	-1
Vestecher Magnetic	210	-1
Verizon (V.A.)	459	-1
Vienna Industries	2,865	-4
Z-Landmark	1,020	+10

AMERICA	Stock	+/-
AT&T	562	-1
Accor	1,024	+10
Air Liquide	720	-2
Airbus Industrie	640	-4
Alcatel	1,024	+10
BBC	600	-3
BHP Corp	900	+10
Boeing	2,000	-4
BP	1,005	+11
Carrefour	1,275	+6
Continental	177,500	+10
Couvertor	2,840	-10
Credit Suisse	136	+10
Creditanstalt	2,250	+10
Altmann	6,420	+50
Arbed	2,700	+20
Aspesi	3,540	+40
Banca Int. Ital.	1,000	+10
Banca Com. Ital.	10,000	+100
Banca Naz. Ital.	12,025	+20
Banca Cred. Ital.	13,825	+75
CMS	1,760	+50
Cobas	4,470	+70
Cookson Pfr.	110	-1
Cougar	1,040	+10
Delhaize Fz. Lux.	1,000	+10
Electrolux	6,100	+40
Electrobit AVT	6,000	+80
Elf	2,295	+15
GSI	2,160	+15
GSI AFV	1,214	+4
Gesamt	2,000	+20
Gesellschaft	3,180	+70
Imperial	2,800	+10
Kreditbank	6,300	+10
Kreditbanken AFV	6,300	+10
Maecon	5,700	-1
Maecon	1,420	-1
Matra	2,000	+100
Petronas	6,030	+80
Technische	2,680	+10
Royal Dutch	4,220	+100
Royal Dutch AFV	4,100	+50
Saxo Bank	2,180	+10
Sofina	11,720	+20
Solvay	1,430	+10
Tricofab	6,620	+28
UIC	21,025	+25
Union Miniere	2,080	+10

ASIA	Stock	+/-
Astoria Portland A	500	+10
Battista Holdings R	90	+1
Bebek	225	-1
Costen	4,900	-4
DPS 1912 A	96,500	-10
Denon Denonics	20,032	+20
East Asiatic	94,50	+10
FLS Ind. B	400	-10
Globe Ind.	260	-10
HDS Ind. B	260	-10
Jade Ind. B	270	-10
Laurett (J) B	1,100	-10
NATCO	240	-10
Stephan Bernat	447	+10
Stephan Bernat B	437	+10
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AMERICA

US markets stronger on short-covering

Wall Street

THE US stock markets broke out of their four-day slump yesterday as a burst of short-covering by dealers at the opening sparked a round of early buying, writes Patrick Harverson in New York.

At 1pm, the Dow Jones Industrial Average was up 27.13 at 3,464.32. The more broadly based Standard & Poor's 500 was 2.65 firmer at 444.86, while the Amex composite was up 1.34 at 427.40, and the Nasdaq composite up 1.98 at 683.42. Trading volume on the NYSE was 126 million shares by 1pm.

The week opened with investor sentiment still subdued amid growing concern about the economy, but there was some good news from Europe, where the existence of a fragile ceasefire in Bosnia reduced the likelihood that President Clinton would order an immediate military intervention in the region by US-led UN forces. Last week, analysts attributed some of the softness in markets to concern that US troops would soon become embroiled in the Yugoslav civil war.

Political factors aside, and in the absence of fresh economic data, the markets yesterday were primarily hostage to technical forces.

At the opening, dealers bought stocks to cover recently-established short positions, both in the underlying cash and futures markets. This lifted prices sharply in the first hour, and persuaded investors to join in the buying, allowing the markets to gain some momentum for the first time in a while.

Gains were noticeable in several sectors that fared poorly last week. Airline stocks rallied. AMR, parent of American, firmed 1% to \$88.6, UAL added 1% to \$137.3, Delta rose 3% to \$87.7 and USAir gained 3% to \$21.7.

There was a similar pattern

to trading in drug stocks, which also recovered from recent losses. Johnson & Johnson rose 3% to \$44, Bristol-Myers Squibb added 3% to \$80.5, Merck firmed 3% to \$37.7 and Pfizer rose 3% to \$69.4.

Eastman Kodak rose 1% to 50.90 after two brokers houses, Merrill Lynch and Wertheim Schroder, raised their ratings on the stock, apparently in anticipation that the company will soon announce the sale of an asset.

Some cyclical stocks were in demand, notably Caterpillar, up 3.1% to \$89.7, General Electric, 3% firmer at \$94.4 and Minnesota Mining & Manufacturing, up 3% to \$15.15.

Philip Morris, which rose

last week on the news that rival tobacco manufacturer RJR Nabisco was discontinuing price cuts on its discount brands, made further strides, rising another 1% to \$25.4 in volume of 3.2m shares.

On the Nasdaq market, Microsoft rose 2% to \$83.4 after brokerage firm Alex Brown made positive comments on the company.

Canada

TORONTO shares were mixed in midday trading, with weakness in the paper and forestry sector offset by strength in gold issues, which continued to rally on higher gold prices. The TSE 300 index eased 1.85 to 3,777.21.

Noranda, the most active issue at midday, rose 0.3% to C\$20.4. The financial services sector was off 1.61 to 2,910.08, with Scotiabank down 0.3% to C\$35.7.

SOUTH AFRICA

GOLD'S failure to recapture weekend losses and a generally poor outlook for industrials further depressed sentiment. The golds index shed 2.2, or 1.5 per cent, to 1,461, industrials 3.4 to 4,364 and the overall index 2.4 to 3,747.

EUROPE

Milan sheds 1.9% on Fiat, Generali weakness

BOURSES made a restrained start to the week with the outcome of the Danish referendum on Maastricht continuing to weigh on some investors, writes Our Markets Staff.

MILAN was hit by weak Fiat and Generali stocks and technical selling ahead of tomorrow's expiry of monthly options contracts and Friday's end of the monthly trading account. The Comit index shed 10.46 or 1.9 per cent to 532.82.

Some investors were also disappointed not to have seen a 1% point cut in the discount rate from its current 11 per cent in response to the continuing strength of the lira and Friday's confidence vote victory for Prime Minister Carlo Azeglio Ciampi.

However, Mr Nicholas Pottier of Credito Italiano International in London believed that the new government would need to make progress on its additional fiscal package before the Bank of Italy would move.

Fiat continued to be hit by

last week's poor April car sales data and fears of a dividend cut. The shares fell L271 to 11,630 before easing to 11,630 after hours.

Generali dipped L1,000 to settle at L37,950 and then slipped to L37,925 after-hours as analysts sought clarification of the complex Alleanza rights issue, announced late on Friday, before concluding that it would not be unfavourable for shareholders. Allianz fell L672 to 11,705.

FRANKFURT closed marginally lower amid thin volume after early selling tested the 1,500 level. The DAX index closed down 2.28 to 11,609.33 after hitting a low 1,600.73 in turnover of DM 6.3bn.

Most stocks fell in line with the index. Commerzbank, however, plunged DM 16.5 or 5.1 per cent, to DM 327 on worries over its behind a 16.5 rise in the SMI index to 2,179.1.

Trading centred on UBS bearers, SFr 6 higher at SFr 333, and Roche certificates, SFr 70 ahead at SFr 4,520.

CS Holding added SFr 50 to

FT-SE Actuaries Share Indices

May 10.	THE EUROPEAN SERIES							
	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
FT-SE Eurotrack 100	1126.62	1128.39	1128.02	1142.12	1142.43	1141.46	1142.74	
FT-SE Eurotrack 200	1107.43	1108.72	1108.08	1200.12	1200.40	1202.20	1203.54	
May 7	May 6	May 5	May 4	Apr 30				
FT-SE Eurotrack 100	1142.41	1152.03	1153.13	1148.16	1144.32			
FT-SE Eurotrack 200	1203.34	1205.10	1206.01	1207.02	1209.78			

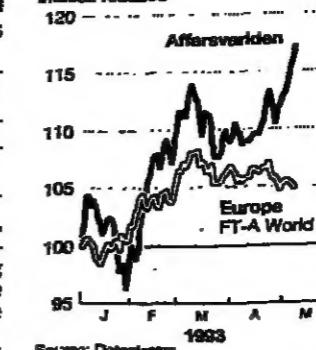
by Hoechst and Schering that talks were underway to merge the companies' agriculture chemicals sectors. While traders said the move would help the companies save costs, Hoechst fell DM 2 to DM 224, while Schering declined DM 1 to DM 78.50.

ZURICH put in a firm performance with the strong dollar and hopes for lower interest rates behind a 16.5 rise in the SMI index to 2,179.1.

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Indices rebased



Source: Datamonitor

tract for employees. The Affarsvärdet index closed down 0.30 at 1,063.40 in turn-over of SKr 1.2bn, with some profit-taking in evidence following recent strong gains. Since the beginning of the year the index has risen some 15 per cent.

COPENHAGEN was hit by a latest opinion poll over the Maastricht treaty indicating a narrowing of the gap between supporters and opponents. The KFX index lost 0.48 to 87.37. The index had been strong recently on hopes of a positive vote on the May 18 referendum, but the latest Gallup poll taken Sunday showed 45 per cent approved the treaty while 34 per cent opposed the issue.

Den Danske Bank was hit by Hafnia Holding, the Dutch insurer, filing for bankruptcy. The bank, a leading creditor to Hafnia along with Commerzbank of Germany, fell DKr 3 to DKr 319.

ISTANBUL surged 6.5 per cent, the 75-share index rising 1.11 to 7,844.52.

stage. The Straits Times Industrial index was down a slight 2.80 to 1,772.02.

MALAYSIA's Khong Guan Flour advanced S\$26 to S\$26 on rumours that the company would be used as a back door listing vehicle for a key Malaysian government-linked firm.

KUALA LUMPUR was steady, with activity focusing on speculative and plantation stocks, although profit-taking was widespread in the afternoon, dragging down most shares from their day's highs.

The composite index ended 3.9 up to 1,715.54.

BOMBAY saw a sharp early rally but prices came back from their highs as public sector mutual funds took profits. The BSE index closed 11 higher at 2,230.75.

NEW ZEALAND slipped on weakness in the forestry sector, Fletcher Challenge losing 8 cents to NZ\$3.58 and Carter Holt Harvey 4 cents to NZ\$3.92. The NZSE-40 index fell 21.10 to 1,557.04 in turnover of NZ\$19m.

Nikkei regains 21,000 level on late futures activity

Tokyo

LATE short-covering in the futures markets triggered a program buying that erased the entire session's losses and lifted the Nikkei average above the 21,000 level for the first time since last year, writes Wayne Aponte in Tokyo.

The 225-issue average ended 243.35, or 1.2 per cent, higher at 21,051.71, after moving between 20,668.31 and 21,026.64. The last time that the index settled above 21,000 was on March 4, 1992. The Topix index of all first section issues rose 18.28 to 1,639.5 and in London the ISE/Nikkei 50 index firmed 1.1 to 2,172.12.

Volume was estimated at 200,500 shares, compared with Friday's final 587m. Advancing issues overwhelmed declines by 638 to 238, with 127 issues unchanged.

The day's advance will provide a boost to investors in the short term, but the question

facing equity trading is whether the Nikkei will maintain current levels.

Mr Masanori Hoshina, a manager of futures trading at Cosmo Securities, described the gains made in the final minutes of trading yesterday as a "mirage" which had minimal connection to fundamental factors. Other brokers said the market was still considered expensive and that institutional investors pressed for revenue may sell into any subsequent advance above 21,000.

The pharmaceutical sector was targeted aggressively. Green Cross rose Yen 80 to Yen 1,440 on a weekend report that the company will conduct gene therapy for people infected with the HIV virus which causes AIDS. Shionogi, a leading pharmaceutical maker, gained Yen 83 at Yen 970, while Ono Pharmaceutical advanced Yen 20 to Yen 950.

Foreign investors purchased shipbuilding issues. Mitsubishi Heavy Industries, the day's most active stock, rose Yen 10 to Yen 9,011. Mitsui Engineering and Shipbuilding Yen 2 to Yen 477 and Ishikawajima-Harima Heavy Industries Yen 2 to Yen 333.

HONG KONG closed slightly softer, although banks and finance and brokerage firms recovered some early losses. The SET index fell to a low of 838.30 in mid-afternoon trade before regaining ground to finish at a net 5.55 off 841.84.

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MANILA was depressed by poor first-quarter earnings from Philippine Long Distance Telephone, and the composite index declined 11.28 to 1,642.62.

Brambles weakened 94 cents to A\$1.13, its lowest since November 1990.

Elsewhere, BHP lost 14 cents to A\$1.90 and CRA slipped 22 cents to A\$1.29.

Trade was subdued, with 256.9m shares worth A\$282.3m changing hands. Falls outpaced rises by three-to-two. Brokers said that the market remained nervous, waiting for leads from overseas or for

more promising profits results from the banks over the next two weeks.

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HONG KONG met downward pressure from a slide in HSBC Holdings. The Hang Seng index declined 62.42 to 6,739.23 in turnover that contracted to

What does a cellular call in Bermejillo, Mexico, have to do with a TV show in Liverpool?

We're involved in both. As the need for advanced communications grows worldwide, Southwestern Bell Corporation is growing internationally to meet it. We're now the 95th largest company in the world, doing business on five continents. And a few islands.

We're in Mexico, where we have controlling interest in Teléfonos de México with our partners, Grupo Carso and France Telecom. Over the next four years, Telmex is investing nine billion dollars in cellular and other network upgrades.

We're in the U.K., where we provide cable-television and telephone services to eight markets. That makes us one of the top three cable providers in the country.

We're in Australia, as partners in Pacific Access, a company which produces, distributes, and markets Yellow Pages directories.

We're in Israel, where our interests are in cable networks, telephone directories, and directory software.

And in the U.S., we provide more than 10 million people with cellular communications and network telephone service and equipment.

From wireless personal communications to advanced fiber-optic networks, we have the technology to help people communicate better around the world. It's nice to feel welcome in so many places.

First Quarter 1993 Results

	1993 (unaudited)	1992	% Chg
Sales (\$00,000)	\$2,457.8	\$2,267	